

Crew Energy Inc. (TSX: CR, OTCQB: CWEGF) ("Crew" or the "Company") is a growth-oriented natural gas weighted producer operating exclusively in the world-class Montney play in northeast British Columbia ("NEBC"). The Company is pleased to announce our operating and financial results for the three and six month periods ended June 30, 2022.

"The success of our two-year asset development plan (the "Two-Year Plan") is clearly demonstrated by Crew's Q2/22 performance, during which we significantly reduced bank debt, resulting in a net debt to annualized Q2/22 EBITDA¹ measure of just 0.6 times. With production volumes of 35,044 boe per day outperforming internal forecasts by 10% and Adjusted Funds Flow² ("AFF") of \$115 million up 48% over the previous quarter, we have set another corporate record," said Dale Shwed, President and CEO of Crew. "Our standout performance in the first half of the year has led to increases in annual guidance for production, AFF², Free AFF⁶, and investment while continuing to responsibly develop our world-class Montney assets, reduce per unit costs and grow natural gas and condensate production – all of which support our long-term sustainability goals."

HIGHLIGHTS

- **35,044 boe per day**³ (210 mmcfe) average production in Q2/22 was another new corporate record and 10% higher than Crew's internal forecasts, representing a 31% increase over Q2/21 and a 5% increase sequentially from Q1/22. First half 2022 volumes averaged 34,225 boe per day³ (205 mmcfe), 29% above the same period in 2021.
 - Natural gas production in the quarter increased 33% over Q2/21 to **158 mmcf per day**.
 - Condensate production increased 84% in the quarter to **5,570 bbls per day** and natural gas liquids^{4,5} ("NGLs") increased 16% to **3,108 bbls per day** over Q2/21.
- **\$115.3 million of AFF**² (\$0.76 per basic share and \$0.71 per fully diluted share) was generated in Q2/22, a company record, a 48% increase from Q1/22 and a 352% increase over Q2/21, driven by significant production growth and robust operating netbacks⁶ of \$38.92 per boe. First half 2022 AFF² of \$192.9 million was 224% higher than the first half of 2021.
- **\$108.2 million of Free AFF**⁶ was generated in Q2/22, enabling Crew to accelerate deleveraging and significantly strengthen our financial flexibility.
- **89% reduction in bank debt** relative to year end 2021, with only **\$8.1 million** drawn on a \$185 million credit facility at the end of June.
 - **\$288.2 million of net debt**² at quarter-end, a 29% reduction from year-end 2021.
 - **0.6 times** net debt² to annualized Q2/22 EBITDA measure¹ at quarter-end.
- 22% reduction in cash costs per boe⁶ to \$9.63 per boe in Q2/22 from \$12.33 in Q2/21, with net operating costs⁶ declining 27% over Q2/21 to \$3.52 per boe.
- **\$7.1 million of net capital expenditures**⁶ in Q2/22 were limited, as no wells were drilled or completed in the period, and Crew remained focused on bolstering our financial position during spring break-up.

- Exceeded corporate forecasts on the following wells:
 - Five Upper Montney "B" zone ultra-condensate rich ("UCR") wells at Septimus with average (IP60) rates of 1,323 mcf per day of natural gas and 915 bbls per day of condensate;
 - Three Upper Montney "B" zone UCR wells at Septimus with average (IP120) rates of 8,614 mcf per day of natural gas and 574 bbls per day of condensate;
 - Crew's best upper Montney "C" zone UCR well to date with average (IP60) rates of 1,896 mcf per day of natural gas and 607 bbls per day of condensate; and
 - One exploration well at Monias, which tested 1,197 mcf per day of natural gas and 405 bbls per day of condensate, proving the development potential of another area and enhancing corporate sustainability.
- Sustainability and ESG Report released today updating Crew's performance and initiatives, which is accessible from our website.

	Three months	Three months	Six months	Six months
FINANCIAL	ended	ended	ended	ended
(\$ thousands, except per share amounts)	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Petroleum and natural gas sales	198,329	68,550	328,671	154,067
Cash provided by operating activities	117,363	24,890	172,445	55,337
Adjusted funds flow ²	115,274	25,530	192,934	59,525
Per share ¹ – basic	0.76	0.17	1.27	0.39
- diluted	0.71	0.16	1.19	0.37
Net income (loss)	88,695	(23,138)	87,318	(21,785)
Per share – basic	0.58	(0.15)	0.57	(0.14)
- diluted	0.55	(0.15)	0.54	(0.14)
Property, plant and equipment expenditures	7,061	21,198	62,422	71,288
Net property dispositions ⁶	-	-	-	-
Net capital expenditures ⁶	7,061	21,198	62,422	71,288

FINANCIAL & OPERATING HIGHLIGHTS

Capital Structure	As at	As at
(\$ thousands)	June 30, 2022	Dec. 31, 2021
Working capital surplus (deficiency) ²	18,222	(33,068)
Bank loan	(8,101)	(75,067)
	10,121	(108,135)
Senior unsecured notes	(298,325)	(297,834)
Net debt ²	(288,204)	(405,969)
Common shares outstanding (thousands)	152,807	152,480

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
OPERATIONAL	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Daily production				
Crude oil (bbl/d) ⁷	108	1,324	112	1,267
Condensate (bbl/d)	5,570	3,019	4,752	2,864
Natural gas liquids ("ngl") ^{4,5} (bbl/d)	3,108	2,687	2,982	2,545
Conventional natural gas (mcf/d)	157,547	118,089	158,273	118,858
Total (boe/d @ 6:1)	35,044	26,712	34,225	26,486
Average realized ¹				
Light crude oil price (\$/bbl)	130.66	71.65	118.68	68.02
Heavy crude oil price (\$/bbl)	-	60.03	-	56.54
Natural gas liquids price (\$/bbl)	49.09	11.85	48.91	12.65
Condensate price (\$/bbl)	130.07	75.36	124.40	72.72
Natural gas price (\$/mcf)	8.17	3.49	6.73	4.52
Commodity price (\$/boe)	62.16	28.20	53.06	32.14

	Three months ended	Three months ended	Six months ended	Six months ended
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Netback (\$/boe)				
Petroleum and natural gas sales	62.16	28.20	53.06	32.14
Royalties	(3.98)	(1.91)	(3.40)	(2.06)
Realized loss on derivative financial instruments	(12.41)	(3.46)	(8.89)	(5.37)
Net operating costs ⁶	(3.52)	(4.79)	(3.51)	(4.72)
Transportation costs	(3.33)	(4.10)	(3.23)	(4.13)
Operating netback ⁶	38.92	13.94	34.03	15.86
General and administrative ("G&A")	(0.83)	(0.93)	(0.89)	(0.93)
Financing costs on debt ⁶	(1.95)	(2.51)	(1.99)	(2.51)
Adjusted funds flow ²	36.14	10.50	31.15	12.42

³ See table in the Advisories for production breakdown by product type as detailed in NI 51-101.

¹ Supplementary financial measure that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures for other entities. See "Advisories - Non-IFRS and Other Financial Measures" contained within this report.

² Capital management measure that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures for other entities. See "Advisories - Non-IFRS and Other Financial Measures" contained within this report.

⁴ Throughout this report, NGLs comprise all natural gas liquids as defined in National Instrument 51-101, Standards of Disclosure for Oil and Gas Activities ("NI 51-101"), other than condensate, which is disclosed separately, and natural gas means conventional natural gas by NI 51-101 product type.

⁵ Excludes condensate volumes which have been reported separately.

⁶Non-IFRS financial measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with calculations of similar measures or ratios for other entities. See "Advisories - Non-IFRS and Other Financial Measures" contained within this report and in our most recently filed MD&A, available on SEDAR at www.sedar.com.

⁷ Throughout this report, crude oil refers to light, medium and heavy crude oil product type as defined by National Instrument 51-101 Standards of Disclosure for Oil and Gas Activities ("NI 51-101").

SUCCESSFUL EXECUTION OF TWO-YEAR PLAN

Crew is proud to showcase the successful execution of our Two-Year Plan, both to date in 2022 and since its launch in late 2020 and remains committed to furthering these efforts through the second half of this year. To date, we have realized the following accomplishments associated with our Two-Year Plan:

- Significant Deleveraging Crew had an 89% reduction in outstanding bank debt quarter-over-quarter, which totaled \$8.1 million at June 30, 2022, contributing to net debt² of \$288.2 million, 27% lower than the previous quarter end. With our deleveraging strategy in action, we are on track to achieve our target net debt² to last twelve month ("LTM") EBITDA¹ ratio of under 1.0 times by the end of 2022, based on the forecast commodity prices referenced in the Outlook section, representing a significant improvement from 5.5 times at the end of 2020.
- Material Production Expansion Average Q2/22 production of 35,044 boe per day³ (210 mmcfe per day) represents the highest quarterly production in Crew's history, driven largely by strong well results from Septimus ultra condensate rich wells added in Q1/22 and the continued outperformance of the Groundbirch dry gas wells added in Q4/21. Condensate production increased 42% over the prior quarter, averaging 5,570 bbls per day, contributing to the Company's strong financial performance for the quarter.
- **Record AFF**² and Free AFF⁶ Levels AFF² of \$115.3 million and Free AFF⁶ of \$108.2 million in Q2/22 were supported by reduced cash costs per boe⁶, improved operating netbacks⁶ and higher production.
- Margin Enhancement Through Reduced Per Unit Cash Costs Cash costs per boe⁶ associated with operating, transportation, G&A and interest expense totaled \$9.63 per boe in Q2/22, a 22% decrease from \$12.33 per boe in Q2/21, contributing to a 179% increase in operating netback⁶ to \$38.92 in Q2/22 over Q2/21, aligning with the goals in our Two-Year Plan to decrease cash costs per boe⁶ by increasing production to match committed transportation and processing capacity, ultimately improving margins.
- 2022 Guidance Revised Upward Given Crew's outperformance through the first half of 2022, we are pleased to be revising full year 2022 guidance and assumptions across all metrics; notably AFF² guidance is increased to between \$300 and \$320 million, Free AFF⁶ guidance is now between \$160 to \$190 million, with net capital expenditures increasing to \$130 to \$140 million and the bottom end of Crew's production forecast increasing to 32,000 to 33,000 boe per day. See the Outlook section below for commodity prices, capital allocation and other material assumptions.
- **Returns-Focused Capital Program** For the remainder of 2022, Crew's expanded capital program will continue to be directed to high-return projects supported by a continued focus on technical efficiency improvements to help offset inflationary factors being experienced globally.

OPERATIONS & AREA OVERVIEW

NEBC Montney (Greater Septimus)

- Capital expenditures were focused on the equip and tie-in of the 4-14 pad during Q2/22, along with expansion of the
 infrastructure interconnectivity between Crew's Septimus and West Septimus gas plants. These infrastructure
 enhancements have enabled the optimal utilization of the liquids handling component of our infrastructure at the West
 Septimus gas plant, allowing Crew to achieve the highest quarterly condensate production in our history, averaging 5,570
 bbls per day.
- Supported by greater facility utilization, the five (5.0 net) extended reach horizontal ("ERH") UCR wells drilled to the east in the Upper Montney "B" zone on our 4-14 pad produced IP60 volumes that exceeded internal expectations, with average wellhead rates of 1,323 mcf per day of natural gas and 915 bbls per day of condensate.
- The three (3.0 net) ERH UCR wells drilled to the west in the Upper Montney "B" zone on our 4-14 pad produced IP120 volumes that exceeded internal expectations, with average wellhead rates of 8,614 mcf per day of natural gas and 574 bbls per day of condensate.

- Successfully tested the new Upper Montney "C" zone on the 4-14 pad, with average wellhead IP60 rates of 1,896 mcf per day of natural gas and 607 bbls per day of condensate.
- Successfully tested the A14-34 exploration well in Q2/22 which flowed hydrocarbons for 187 hours (or 7.8 days) and at
 the end of the production test was producing at a wellhead rate of 1,197 mcf per day of natural gas and 405 bbls per day
 of condensate for a condensate to gas ratio ("CGR") of 338 bbls per mmcf. This well is strategically important as it is two
 miles northwest of the Monias fault, is within the Fort St. John graben and provides support for another liquids-rich
 hydrocarbon development window on Crew's acreage, further demonstrating the sustainable and high-quality nature of
 our asset base.

Groundbirch

- Early in 2022, Crew drilled five (5.0 net) wells that are expected to evaluate two additional zones on the Groundbirch 4-17 pad in the second half of the year, building on the success of our initial three wells previously established in the area. Completion operations have begun on these wells with testing to begin later in August.
- The initial three (3.0 net) wells drilled at Groundbirch are exceeding the Proved plus Probable area type curve forecasts reflected in Crew's year-end 2021 independent reserves evaluation⁸, with an average per well raw gas production rate after 270 days ("IP270") of 7,706 mcf per day.
- Crew owns over 70,000 net acres of contiguous land in the Greater Groundbirch area. The Upper Montney at Groundbirch is approximately 470 feet in thickness and has four prospective zones, two of which have been tested on the initial three well pad. Two additional zones are expected to be evaluated in the last half of 2022 with the completion of our five well pad.

Other NE BC Montney

• We continue to evaluate encouraging offset operator activity in the Tower, Attachie and Oak/Flatrock areas.

SUSTAINABILITY AND ESG INITIATIVES WITH NEW REPORT RELEASED TODAY

Crew's commitment to progressing our ESG initiatives remained a focus in the quarter as we continue to invest in developing sustainable solutions to complement our corporate growth. Crew is proud to launch our second annual digital ESG report today, which builds on the Company's 2020 ESG report and features a new and streamlined structure. Please visit us at www.crewenergy.com to learn more and to read about our new sustainable solutions.

Our Q2/22 ESG highlights include:

- The Company continued to demonstrate our strong commitment to safety with no recordable injuries in Q2/22.
- The Company continued to participate in provincially-funded dormant well programs, having abandoned 20 wells to date in 2022. We expect to abandon a total of 39 wells, or approximately 30% of the Company's remaining idle wells in 2022.
- A total of \$4.5 million was directed to abandonment and reclamation activities during the first six months of 2022, allocated across well work, reclamation, facilities removal and remediation.

OUTLOOK

- Full Year 2022 Guidance
 - As a result of the strong commodity price environment, better than forecasted well performance and AFF, combined with our deleveraging goal of exiting the year with a net debt² to LTM EBITDA¹ ratio of less than 1.0 times being on track, the Company has increased our 2022 AFF², Free AFF⁶, production and capital investment guidance. We plan to invest between \$130 and \$140 million of net capital expenditures⁶, resulting in average annual production guidance of 32,000 to 33,000 boe per day³.

⁸ Complete details of Crew's year-end 2021 independent reserves evaluation are contained within our Annual Information Form, available on SEDAR at www.sedar.com.

- The increase in planned annual capital investment will now include:
 - o the drilling of six ERH UCR wells at the Septimus 11-27 pad, following up on our highly successful 4-14 pad;
 - a condensate stabilization infrastructure project at the Septimus gas plant to increase condensate capacity from 1,000 bbls per day to 4,700 bbls per day;
 - pipeline infrastructure to tie-in the 11-27 pad, which is currently not expected to be on production until late Q1/23; and
 - o placing deposits on long lead items for our 2023 program.
- This program is expected to optimize condensate production through both gas plants while adding six ERH UCR drilled and uncompleted wells to our inventory. For additional information, an updated corporate presentation has been posted to our website at <u>crewenergy.com</u>. Guidance for 2022 annual AFF, Free AFF and EBITDA have also increased as outlined in the table below:

	Previous 2022 Guidance and Material Assumptions	Updated 2022 Guidance and Material Assumptions ⁹
Net capital expenditures ⁶ (\$MM)	80-95	130-140
Annual average production (boe/d)	31,000-33,000	32,000-33,000
AFF ² (\$MM)	245-265	300-320
Free AFF ⁶ (\$MM)	150-185	160-190
EBITDA ⁶ (\$MM)	269-289	324-344
Oil price (WTI)(\$US per bbl)	85.00	93.00
Natural gas price (NYMEX) (\$US per mmbtu)	5.10	6.15
Natural gas price (AECO 5A) (\$C per mcf)	4.50	5.45
Natural gas price (Crew est. wellhead) (\$C per mcf)	5.10	6.25
Foreign exchange (\$US/\$CAD)	0.78	0.78
Royalties	5-7%	8-9%
Net operating costs ⁶ (\$ per boe)	3.50-4.00	3.50-4.00
Transportation (\$ per boe)	2.75-3.25	3.00-3.50
G&A (\$ per boe)	0.80-1.00	0.80-1.00
Effective interest rate on long-term debt	6.0-6.5%	6.0-6.5%

Updated 2022 guidance and material assumptions in the table above reflect actuals for the six months ended June 30, 2022 and forecasts for the six months ended December 31, 2022. Selected forecasts for the six months ended December 31, 2022 are as follows:

Oil price (WTI)(\$US per bbl)	85.00
Natural gas price (NYMEX) (\$US per mmbtu)	6.25
Natural gas price (AECO 5A) (\$C per mcf)	4.95
Natural gas price (Crew est. wellhead) (\$C per mcf)	5.80

• **Q3/22 Capital Program** – Crew's Q3/22 capital program is expected to range between \$56 and \$64 million, with quarterly production volumes expected to average between 30,000 and 32,000 boe per day³ as the three Groundbirch wells, which were producing approximately 2,800 boe per day, have been shut-in for offsetting completion operations.

⁹ The actual results of operations of Crew and the resulting financial results will likely vary from the estimates and material underlying assumptions set forth in this guidance by the Company and such variation may be material. The guidance and material underlying assumptions have been prepared on a reasonable basis, reflecting management's best estimates and judgments.

- Near Term Initiatives
 - o Continue directing forecasted Free AFF⁶ to further reduce debt and improve leverage metrics;
 - Advance the evaluation of refinancing options for the Company's \$300 million, 6.5% senior unsecured notes due March 14, 2024 (the "2024 Notes"), to further strengthen the balance sheet and position Crew for longterm sustainability;
 - Invest in capital projects with strong rates of return and payouts expected in under 12 months, which can be supported by an active hedging program;
 - o Continue to optimize transportation and facilities throughput to sustain lower per unit costs; and
 - Actively monitor service industry efficiencies, costs, supply chain trends and commodity prices to assess potential budget adjustments as market conditions change throughout the year.

Our 'Crew' remains eager to continue advancing our momentum and strategic direction, driving our Two-Year Plan to completion in the second half of 2022 by further improving the balance sheet, maintaining a focus on increasing AFF⁵, and prioritizing our ongoing ESG initiatives. Through the balance of this year, Crew's Board of Directors and management will be working to develop an updated strategic plan to build on the success of our initial Two-Year Plan and anticipate sharing details about our plan in the fourth quarter of 2022. We thank all stakeholders, including employees, directors, partners, communities, bond holders and shareholders, for their contribution and dedication to the success of Crew.

ADVISORIES

Forward-Looking Information and Statements

This report contains certain forward-looking information and statements within the meaning of applicable securities laws. The use of any of the words "expect", "anticipate", "continue", "estimate", "may", "will", "project", "should", "believe", "plans", "intends" "forecast" and similar expressions are intended to identify forward-looking information or statements. In particular, but without limiting the foregoing, this report contains forward-looking information and statements pertaining to the following: the ability to execute on its Two-Year Plan and underlying strategy and targets as described herein; as to our plan to optimize and increase production and infrastructure utilization in 2022, reduce unit costs, materially improve leverage metrics and generate increasing Adjusted Funds Flow and meaningful Free Adjusted Funds Flow; our 2022 annual capital budget range, associated drilling and completion plans and all associated near term initiatives and targets, and guidance and underlying assumptions in the Outlook section of this report; production estimates including forecast production per share growth, 2022 annual averages and Q3 2022 production estimates; forecast 2022 AFF estimates and targeted 2022 Free AFF and improvement in debt and leverage metrics; commodity price expectations including Crew's estimates of natural gas pricing exposure; Crew's commodity risk management programs and future hedging opportunities; well abandonment plans; marketing and transportation and processing plans and requirements; estimates of processing capacity and requirements; anticipated reductions in GHG emissions and decommissioning obligations; future liquidity and financial capacity; future results from operations and operating and leverage metrics; expected well payouts under 12 months; our deleveraging strategy including targeted Net Debt to LTM EBITDA ratio of below 1.0x by the end of 2022; world supply and demand projections and long-term impact on pricing; future development, exploration, acquisition and disposition activities (including drilling and completion plans, anticipated on-stream dates and associated development timing and cost estimates); the potential for another liquids-rich hydrocarbon window on Crew's acreage at Greater Septimus; the potential of our Groundbirch area to be a core area of future development and the number of potential prospective zones to be drilled and the anticipated timing of evaluation of the various zones; infrastructure investment plans; the successful implementation of our ESG initiatives, and significant emissions intensity improvements going forward; the amount and timing of capital projects; and anticipated improvement in our long-term sustainability and the expected positive attributes discussed herein attributable to our Two-Year Plan.

The internal projections, expectations, or beliefs underlying our Board approved 2022 capital budget and associated guidance are subject to change in light of the impact of the COVID-19 pandemic, the Russia / Ukraine conflict and any related actions taken by businesses and governments, ongoing results, prevailing economic circumstances, commodity prices, and industry conditions and regulations. Crew's financial outlook and guidance provides shareholders with relevant information on management's expectations for results of operations, excluding any potential acquisitions or dispositions, for such time periods based upon the key assumptions outlined herein. Such information reflects internal targets used by management for the purposes of making capital investment

decisions and for internal long-range planning and budget preparation. Readers are cautioned that events or circumstances could cause capital plans and associated results to differ materially from those predicted and Crew's guidance for 2022 and may not be appropriate for other purposes. Accordingly, undue reliance should not be placed on same.

In addition, forward-looking statements or information are based on a number of material factors, expectations or assumptions of Crew which have been used to develop such statements and information but which may prove to be incorrect. Although Crew believes that the expectations reflected in such forward-looking statements or information are reasonable, undue reliance should not be placed on forward-looking statements because Crew can give no assurance that such expectations will prove to be correct. In addition to other factors and assumptions which may be identified herein, assumptions have been made regarding, among other things: that Crew will continue to conduct its operations in a manner consistent with past operations; results from drilling and development activities consistent with past operations; the quality of the reservoirs in which Crew operates and continued performance from existing wells; the continued and timely development of infrastructure in areas of new production; the accuracy of the estimates of Crew's reserve volumes; certain commodity price and other cost assumptions; continued availability of debt and equity financing and cash flow to fund Crew's current and future plans and expenditures; the impact of increasing competition; the general stability of the economic and political environment in which Crew operates; that future business, regulatory and industry conditions will be within the parameters expected by Crew; the general continuance of current industry conditions; the timely receipt of any required regulatory approvals; the ability of Crew to obtain qualified staff, equipment and services in a timely and cost efficient manner; drilling results; the ability of the operator of the projects in which Crew has an interest in to operate the field in a safe, efficient and effective manner; the ability of Crew to obtain financing on acceptable terms; field production rates and decline rates; the ability to replace and expand oil and natural gas reserves through acquisition, development and exploration; the timing and cost of pipeline, storage and facility construction and expansion and the ability of Crew to secure adequate product transportation; future commodity prices; currency, exchange and interest rates; regulatory framework regarding royalties, taxes, environmental and indigenous matters in the jurisdictions in which Crew operates; that regulatory authorities in British Columbia will resume granting approvals for oil and gas activities on time frames, and on terms and conditions, consistent with past practices; and the ability of Crew to successfully market its oil and natural gas products.

The forward-looking information and statements included in this report are not guarantees of future performance and should not be unduly relied upon. Such information and statements, including the assumptions made in respect thereof, involve known and unknown risks, uncertainties and other factors that may cause actual results or events to defer materially from those anticipated in such forward-looking information or statements including, without limitation: the continuing and uncertain impact of COVID-19 and the Russia / Ukraine conflict; changes in commodity prices; changes in the demand for or supply of Crew's products, the early stage of development of some of the evaluated areas and zones and the potential for variation in the quality of the Montney formation; interruptions, unanticipated operating results or production declines; changes in tax or environmental laws, royalty rates; climate change regulations, or other regulatory matters; changes in development plans of Crew's oil and gas reserve volumes; limited, unfavourable or a lack of access to capital markets; increased costs; a lack of adequate insurance coverage; the impact of competitors; and certain other risks detailed from time-to-time in Crew's public disclosure documents (including, without limitation, those risks identified in this report and Annual Information Form).

This report contains future-oriented financial information and financial outlook information (collectively, "FOFI") about Crew's prospective capital expenditures, all of which are subject to the same assumptions, risk factors, limitations, and qualifications as set forth in the above paragraphs. The actual results of operations of Crew and the resulting financial results will likely vary from the amounts set forth in this report and such variation may be material. Crew and its management believe that the FOFI has been prepared on a reasonable basis, reflecting management's best estimates and judgments. However, because this information is subjective and subject to numerous risks, it should not be relied on as necessarily indicative of future results. Except as required by applicable securities laws, Crew undertakes no obligation to update such FOFI. FOFI contained in this report was made as of the date of this report and was provided for the purpose of providing further information about Crew's anticipated future business operations. Readers are cautioned that the FOFI contained in this report should not be used for purposes other than for which it is disclosed herein.

The forward-looking information and statements contained in this report speak only as of the date of this report, and Crew does not assume any obligation to publicly update or revise any of the included forward-looking statements or information, whether as a result of new information, future events or otherwise, except as may be required by applicable securities laws.

Information Regarding Disclosure on Oil and Gas Reserves and Operational Information

All amounts in this report are stated in Canadian dollars unless otherwise specified. This report contains metrics commonly used in the oil and natural gas industry. Each of these metrics are determined by Crew as specifically set forth in this report. These terms do not have standardized meanings or standardized methods of calculation and therefore may not be comparable to similar measures presented by other companies, and therefore should not be used to make such comparisons. Such metrics have been included to provide readers with additional information to evaluate the Company's performance however, such metrics are not reliable indicators of future performance and therefore should not be unduly relied upon for investment or other purposes. See "Non-IFRS and Other Financial Measures" below for additional disclosures.

BOE Conversions

Barrel of oil equivalents or BOEs may be misleading, particularly if used in isolation. A BOE conversion ratio of 6 mcf: 1 bbl is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. Given that the value ratio based on the current price of crude oil as compared to natural gas is significantly different than the energy equivalency of 6:1, utilizing the 6:1 conversion ratio may be misleading as an indication of value.

Non-IFRS and Other Financial Measures

Throughout this report and other materials disclosed by the Company, Crew uses certain measures to analyze financial performance, financial position and cash flow. These non-IFRS and other specified financial measures do not have any standardized meaning prescribed under IFRS and therefore may not be comparable to similar measures presented by other entities. The non-IFRS and other specified financial measures should not be considered alternatives to, or more meaningful than, financial measures that are determined in accordance with IFRS as indicators of Crew's performance. Management believes that the presentation of these non-IFRS and other specified financial measures provides useful information to shareholders and investors in understanding and evaluating the Company's ongoing operating performance, and the measures provide increased transparency and the ability to better analyze Crew's business performance against prior periods on a comparable basis.

Capital Management Measures

a) Funds from Operations and Adjusted Funds Flow ("AFF")

Funds from operations represents cash provided by operating activities before changes in operating non-cash working capital, accretion of deferred financing costs and transaction costs on property dispositions. Adjusted funds flow represents funds from operations before decommissioning obligations settled (recovered). The Company considers these metrics as key measures that demonstrate the ability of the Company's continuing operations to generate the cash flow necessary to maintain production at current levels and fund future growth through capital investment and to service and repay debt. Management believes that such measures provide an insightful assessment of the Company's operations on a continuing basis by eliminating certain non-cash charges, actual settlements of decommissioning obligations and transaction costs on property dispositions, the timing of which is discretionary. Funds from operating activities as determined in accordance with IFRS as an indicator of the Company's performance. Crew's determination of funds from operations and adjusted funds flow may not be comparable to that reported by other companies. Crew also presents adjusted funds flow per share whereby per share amounts are calculated using weighted average shares outstanding consistent with the calculation of income per share. The applicable reconciliation to the most directly comparable measure, cash provided by operating activities, is contained under "free adjusted funds flow" below.

b) Net Debt and Working Capital Surplus (Deficiency)

Crew closely monitors its capital structure with a goal of maintaining a strong balance sheet to fund the future growth of the Company. The Company monitors net debt as part of its capital structure. The Company uses net debt (bank debt plus working capital deficiency or surplus, excluding the current portion of the fair value of financial instruments) as an alternative measure of outstanding debt. Management considers net debt and working capital deficiency (surplus) an important measure to assist in assessing the liquidity of the Company.

Non-IFRS Financial Measures and Ratios

a) Net Property Acquisitions (Dispositions)

Net property acquisitions (dispositions) equals property acquisitions less property dispositions and transaction costs on property dispositions. Crew uses net property acquisitions (dispositions) to measure its total capital investment compared to the Company's annual capital budgeted expenditures. The most directly comparable IFRS measures to net property acquisitions (dispositions) are property acquisitions and property dispositions.

b) Net Capital Expenditures

Net capital expenditures equals exploration and development expenditures less net property acquisitions (dispositions). Crew uses net capital expenditures to measure its total capital investment compared to the Company's annual capital budgeted expenditures. The most directly comparable IFRS measure to net capital expenditures is property, plant and equipment expenditures.

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
(\$ thousands)	June 30, 2022	Mar 31, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Property, plant and equipment expenditures	7,061	55,361	21,198	62,422	71,288
Less: Net property dispositions	-	-	-	-	-
Net capital expenditures	7,061	55,361	21,198	62,422	71,288

c) EBITDA

EBITDA is calculated as consolidated net income (loss) before interest and financing expenses, income taxes, depletion, depreciation and amortization, adjusted for certain non-cash, extraordinary and non-recurring items primarily relating to unrealized gains and losses on financial instruments and impairment losses. The Company considers this metric as key measures that demonstrate the ability of the Company's continuing operations to generate the cash flow necessary to maintain production at current levels and fund future growth through capital investment and to service and repay debt. The most directly comparable IFRS measure to EBITDA is cash provided by operating activities.

(\$ thousands)	Three months ended June 30, 2022	Three months ended Mar 31, 2022	Three months ended June 30, 2021	Six months ended June 30, 2022	Six months ended June 30, 2021
Cash provided by operating activities	117,363	55,082	24,890	172,445	55,337
Change in operating non-cash working capital	(2,666)	19,675	1,097	17,009	3,805
Accretion of deferred financing costs	(245)	(246)	(246)	(491)	(492)
Funds from operations	114,452	74,511	25,741	188,963	58,650
Decommissioning obligations settled (recovered) excluding government grants	822	3,149	(211)	3,971	875
Adjusted funds flow	115,274	77,660	25,530	192,934	59,525
Interest	6,230	6,094	6,102	12,324	12,017
EBITDA	121,504	83,754	31,632	205,258	71,542

d) Free Adjusted Funds Flow

Free adjusted funds flow represents adjusted funds flow less capital expenditures, excluding acquisitions and dispositions. The Company considers this metric a key measure that demonstrates the ability of the Company's continuing operations to fund future growth through capital investment and to service and repay debt. The most directly comparable IFRS measure to free adjusted funds flow is cash provided by operating activities.

(\$ thousands)	Three months ended June 30, 2022	Three months ended Mar 31, 2022	Three months ended June 30, 2021	Six months ended June 30, 2022	Six months ended June 30, 2021
Cash provided by operating activities	117,363	55,082	24,890	172,445	55,337
Change in operating non-cash working capital	(2,666)	19,675	1,097	17,009	3,805
Accretion of deferred financing costs	(245)	(246)	(246)	(491)	(492)
Funds from operations	114,452	74,511	25,741	188,963	58,650
Decommissioning obligations settled (recovered) excluding government grants	822	3,149	(211)	3,971	875
Adjusted funds flow	115,274	77,660	25,530	192,934	59,525
Less: property, plant and equipment expenditures	7,061	55,361	21,198	62,422	71,288
Free adjusted funds flow	108,213	22,299	4,332	130,512	(11,763)

e) Net Operating Costs

Net operating costs equals operating costs net of processing revenue. Management views net operating costs as an important measure to evaluate its operational performance. The most directly comparable IFRS measure for net operating costs is operating costs.

(\$ thousands, except per boe)	Three months ended June 30, 2022	Three months ended Mar 31, 2022	Three months ended June 30, 2021	Six months ended June 30, 2022	Six months ended June 30, 2021
Operating costs	12,705	11,359	12,136	24,064	23,675
Processing revenue	(1,475)	(830)	(482)	(2,305)	(1,036)
Net operating costs	11,230	10,529	11,654	21,759	22,639
Per boe	3.52	3.50	4.79	3.51	4.72

f) Net Operating Costs per boe

Net operating costs per boe equals net operating costs divided by production. Management views net operating costs per boe as an important measure to evaluate its operational performance. The calculation of Crew's net operating costs per boe can be seen in the non-IFRS measure entitled "Net Operating Costs" above.

g) Operating Netback per boe

Operating netback per boe equals petroleum and natural gas sales including realized gains and losses on commodity related derivative financial instruments, marketing income, less royalties, net operating costs and transportation costs calculated on a boe basis. Management considers operating netback per boe an important measure to evaluate its operational performance as it demonstrates its field level profitability relative to current commodity prices.

(\$/boe)	Three months ended June 30, 2022	Three months ended Mar 31, 2022	Three months ended June 30, 2021
Petroleum and natural gas sales	62.16	43.39	28.20
Royalties	(3.98)	(2.78)	(1.91)
Realized loss on derivative financial instruments	(12.41)	(5.16)	(3.46)
Net operating costs ⁽¹⁾	(3.52)	(3.50)	(4.79)
Transportation costs	(3.33)	(3.12)	(4.10)
Operating netbacks ⁽¹⁾	38.92	28.83	13.94
Production (boe/d)	35,044	33,399	26,712

h) Cash costs per boe

Cash costs per boe is comprised of net operating, transportation, general and administrative and financing costs on debt calculated on a boe basis. Management views cash costs per boe as an important measure to evaluate its operational performance.

	Three months ended	Three months ended	Three months ended	Six months ended	Six months ended
(\$/boe)	June 30, 2022	Mar 31, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Net operating costs	3.52	3.50	4.79	3.51	4.72
Transportation costs	3.33	3.12	4.10	3.23	4.13
General and administrative expenses	0.83	0.96	0.93	0.89	0.93
Financing costs on debt	1.95	2.03	2.51	1.99	2.51
Cash costs	9.63	9.61	12.33	9.62	12.29

i) Financing costs on debt per boe

Financing costs on debt per boe is comprised of the sum of interest on bank loan and other, interest on senior notes and accretion of deferred financing charges, divided by production. Management views financing costs on debt per boe as an important measure to evaluate its cost of debt financing.

	Three months ended	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands, except per boe)	June 30, 2022	Mar 31, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Interest on bank loan and other	1,123	1,040	994	2,163	1,855
Interest on senior notes	4,862	4,808	4,862	9,670	9,670
Accretion of deferred financing charges	245	246	246	491	492
Financing costs on debt	6,230	6,094	6,102	12,324	12,017
Production (boe/d)	35,044	33,399	26,712	34,225	26,486
Financing costs on debt per boe	1.95	2.03	2.51	1.99	2.51

Supplementary Financial Measures

"Adjusted funds flow per basic share" is comprised of adjusted funds flow divided by the basic weighted average common shares.

"Adjusted funds flow per diluted share" is comprised of adjusted funds flow divided by the diluted weighted average common shares.

"Average realized commodity price" is comprised of commodity sales from production, as determined in accordance with IFRS, divided by the Company's production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized light crude oil price" is comprised of light crude oil commodity sales from production, as determined in accordance with IFRS, divided by the Company's light crude oil production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized heavy crude oil price" is comprised of heavy crude oil commodity sales from production, as determined in accordance with IFRS, divided by the Company's heavy crude oil production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized ngl price" is comprised of ngl commodity sales from production, as determined in accordance with IFRS, divided by the Company's ngl production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized condensate price" is comprised of condensate commodity sales from production, as determined in accordance with IFRS, divided by the Company's condensate production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized natural gas price" is comprised of natural gas commodity sales from production, as determined in accordance with IFRS, divided by the Company's natural gas production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Net debt to annualized quarterly EBITDA" is calculated as net debt at a point in time divided by the annualized quarterly EBITDA.

"Net debt to last twelve months ("LTM") EBITDA" is calculated as net debt at a point in time divided by EBITDA earned from that point back for the trailing twelve months.

Supplemental Information Regarding Product Types

References to gas or natural gas and NGLs in this report refer to conventional natural gas and natural gas liquids product types, respectively, as defined in National Instrument 51-101, Standards of Disclosure for Oil and Gas Activities ("NI 51-101"), except where specifically noted otherwise.

The following is intended to provide the product type composition for each of the production figures provided herein, where not already disclosed within tables above:

	Crude Oil	Condensate	Natural Gas Liquids ¹	Conventional Natural Gas	Total (boe/d)
Q2 2021 Average	1,324 bbls/d	3,019 bbls/d	2,687 bbls/d	118,089 mcf/d	26,712
Q1 2022 Average	116 bbls/d	3,926 bbls/d	2,856 bbls/d	159,007 mcf/d	33,399
Q2 2022 Average	108 bbls/d	5,570 bbls/d	3,108 bbls/d	157,547 mcf/d	35,044
H1 2022 Average	112 bbls/d	4,752 bbls/d	2,982 bbls/d	158,273 mcf/d	34,225
Q3 2022 Average	-	12%	10%	78%	30,000-32,000
2022 Annual Average	-	12%	9%	79%	32,000-33,000

Notes:

¹⁾ Excludes condensate volumes which have been reported separately.

Test Results and Initial Production Rates

A pressure transient analysis or well-test interpretation has not been carried out and thus certain of the test results provided herein should be considered to be preliminary until such analysis or interpretation has been completed. Test results and initial production ("IP") rates disclosed herein, particularly those short in duration, may not necessarily be indicative of long-term performance or of ultimate recovery.

MANAGEMENT'S DISCUSSION AND ANALYSIS

ABOUT CREW

Crew Energy Inc. ("Crew" or the "Company") is a liquids-rich natural gas producer committed to pursuing sustainable per share growth through a balanced mix of financially responsible exploration and development, complemented by strategic acquisitions. The Company's operations are focused in northeast British Columbia ('NE BC") and include a large contiguous land base with a vast Montney formation resource. Crew's liquids-rich natural gas areas of Septimus and West Septimus ("Greater Septimus") and Groundbirch offer significant development potential over the long-term. The Company has access to diversified markets with operated infrastructure and access to multiple pipeline egress options. Crew adheres to safe and environmentally responsible operations while remaining committed to sound environmental, social and governance practices which underpin Crew's fundamental business tenets. Crew's common shares are listed for trading on the Toronto Stock Exchange ("TSX") under the symbol "CR".

BASIS OF PRESENTATION

Management's discussion and analysis ("MD&A") is the explanation of the financial performance for the period covered by the financial statements along with an analysis of the financial position of the Company. Comments relate to and should be read in conjunction with the unaudited condensed interim consolidated financial statements of the Company for the three and six months period ended June 30, 2022 and 2021. The unaudited condensed interim consolidated financial statements have been prepared in accordance with IAS 34 - Interim Financial Reporting of the International Financial Reporting Standards ("IFRS"). There have been no significant changes to the critical estimates disclosed in the Company's audited financial statements for the year ended December 31, 2021. All figures provided herein and in the June 30, 2022 unaudited condensed interim consolidated financial statements are reported in Canadian dollars ("CDN"). This MD&A is dated August 8, 2022.

RESULTS OF OPERATIONS

Quarterly Overview

The second quarter of 2022 highlighted the strength of Crew's asset base and the success of its two-year strategic plan with another record quarter of production and adjusted funds flow ("AFF"). Production of 35,044 boe per day outperformed the Company's forecast by 10% and was an increase of 5% over the prior quarter. This outperformance was due to the strength of the Septimus ultra condensate rich wells added in Q1 2022 and the continued strong performance of the Groundbirch dry gas wells added in Q4 2021. AFF for the quarter totaled \$115 million, a 48% increase over the first quarter of 2022, a result of higher production and improved commodity pricing. This strong financial performance contributed to accelerated deleveraging with net debt declining by \$104 million to \$288 million and improved net debt to annualized Q2 2022 EBITDA⁽²⁾ of 0.6 times.

Commodity prices were strong throughout the quarter, a result of the Russia-Ukraine conflict, improved oil and gas fundamentals and the end of the novel coronavirus ("COVID-19") related lock downs and easing restrictions. Crew's second quarter average realized commodity price was \$62.16 per boe, a 43% increase over the first quarter of 2022. Oil prices continued to strengthen during the quarter due to crude oil and natural gas embargos imposed on Russian. In addition, global demand continued to grow while OPEC+ nations remained disciplined in returning the limited amount of spare capacity they have available to the market and North American producers continued to return capital to shareholders over funding production growth. Natural gas prices also remained strong during the quarter, as prices benefited from early summer electricity generation demand resulting from higher than normal early summer temperatures in North America. In addition, North American natural gas also benefited from the continued globalization of natural gas pricing through the expanded export of Liquified Natural Gas ('LNG") out of the United States. Global LNG pricing was further enhanced in the first quarter as the Russia-Ukraine conflict brought into question Europe's reliance on Russian supplied natural gas, shifting that reliance to global LNG to refill low storage levels. The Company's combined liquids pricing, including crude oil, condensate and natural gas liquids ("ngl"), increased 15% in the quarter, while Crew's natural gas price increased by 54% as compared to the previous quarter.

Crew's cash costs per boe⁽¹⁾ were consistent with the first quarter, in-line with the Company's two-year plan to decrease cash costs per boe⁽¹⁾ through increasing production to match committed transportation and processing capacity. Net capital expenditures⁽¹⁾ in the second quarter were limited to \$7.1 million as the Company focused on strengthening its financial position during this typically low spending quarter.

Note:

- (1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial Measures" contained within this MD&A.
- (2) Supplementary measure. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

Production⁽¹⁾

	Three months ended	Three months ended
	June 30, 2022	March 31, 2022
Crude oil (bbl/d)	108	116
Condensate (bbl/d)	5,570	3,926
Ngl (bbl/d)	3,108	2,856
Natural gas (mcf/d)	157,547	159,007
Total (boe/d)	35,044	33,399

Notes:

(1) Throughout this MD&A unless otherwise specified, crude oil refers to light, medium and heavy crude oil product type as defined by National Instrument 51-101 Standards of Disclosure for Oil and Gas Activities ("NI 51-101"). Condensate is a natural gas liquid as defined by NI 51-101. Throughout this MD&A, references to ngls comprise all natural gas liquids as defined by NI 51-101 other than condensate, which is disclosed separately. Throughout this MD&A, references to natural gas comprise all conventional natural gas as defined by NI 51-101.

Production during the second quarter of 2022 increased 5% over the previous quarter as a result of the addition of liquids-rich natural gas wells in the Greater Septimus area brought on-stream in the prior quarter, combined with continued strong production from Groundbirch natural gas and Greater Septimus liquids-rich natural gas wells brought on-stream during the fourth quarter of 2021.

Three months ended June 30, 2022						nonths end 30, 2021	led			
	Crude oil	Condensate	Ngl	Nat. gas	Total	Crude oil	Condensate	Ngl	Nat. gas	Total
	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)
NE BC	108	5,570	3,108	157,547	35,044	171	3,019	2,687	117,921	25,531
Lloydminster	-	5,570	-	-	-	1,153	-	-	168	1,181
Total	108		3,108	157,547	35,044	1,324	3,019	2,687	118,089	26,712

Production during the second quarter of 2022 increased 31% over the same period in 2021 as a result of the successful execution of drilling and completion activities that included the activation of 21 new producing wells in the Greater Septimus and Groundbirch areas. Production increases were partially offset by the disposition of the Lloydminster heavy crude oil operations in the third quarter of 2021.

Six months ended June 30, 2022							onths ende 30, 2021	d		
	Crude oil	Condensate	Ngl	Nat. gas	Total	Crude oil	Condensate	Ngl	Nat. gas	Total
	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)
NE BC	112	4,752	2,982	158,273	34,225	163	2,864	2,545	118,701	25,356
Lloydminster	-	-	-	-	-	1,104	-	-	157	1,130
Total	112	4,752	2,982	158,273	34,225	1,267	2,864	2,545	118,858	26,486

For the first half of 2022, production increased 29% as compared to the same period in 2021 due to the addition of liquids-rich natural gas wells in the Greater Septimus area and dry gas wells in the Groundbirch area as described above. These increases were partially offset by the disposition of the Lloydminster heavy crude oil operations in the third quarter of 2021.

Petroleum and Natural Gas Sales

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
	June 30,	March 31,	June 30,	June 30,	June 30,
	2022	2022	2021	2022	2021
Petroleum and natural gas sales ⁽¹⁾ (\$ thousands)					
Light crude oil	1,290	1,120	1,116	2,410	2,009
Heavy crude oil	-	-	6,299	-	11,302
Natural gas liquids	13,882	12,521	2,896	26,403	5,827
Condensate	65,933	41,078	20,699	107,011	37,700
Natural gas	117,134	75,713	37,540	192,847	97,229
Total	198,239	130,432	68,550	328,671	154,067
Average realized ⁽²⁾					
Light crude oil price (\$/bbl)	130.66	107.35	71.65	118.68	68.02
Heavy crude oil price (\$/bbl)	-	-	60.03	-	56.54
Natural gas liquids price (\$/bbl)	49.09	48.72	11.85	48.91	12.65
Condensate price (\$/bbl)	130.07	116.27	75.36	124.40	72.72
Natural gas price (\$/mcf)	8.17	5.29	3.49	6.73	4.52
Commodity price (\$/boe)	62.16	43.39	28.20	53.06	32.14
Benchmark pricing					
Light crude oil – WTI (Cdn \$/bbl)	138.44	119.40	81.09	128.92	77.16
Heavy crude oil – WCS (Cdn \$/bbl)	122.11	101.00	66.94	111.56	62.24
Condensate – Condensate @ Edmonton (Cdn \$/bbl) Natural Gas:	138.31	121.67	81.64	129.99	77.47
AECO 5A daily index (Cdn \$/mcf)	7.24	4.74	3.09	5.99	3.12
AECO 7A monthly index (Cdn \$/mcf)	6.27	4.74	2.85	5.43	2.89
Alliance 5A (Cdn \$/mcf)	7.87	4.83	3.24	6.35	3.89
Chicago City-Gate at NIT (Cdn \$/mcf)	7.96	4.35	2.24	6.16	6.38
Dawn at NIT (Cdn \$/mcf)	8.18	4.50	2.24	6.38	2.56
Station 2 (Cdn \$/mcf)	6.81	4.37	3.00	5.76	3.04
Natural gas sales portfolio					
AECO	66%	65%	36%	66%	38%
Alliance	9%	10%	22%	9%	22%
Chicago City-Gate at NIT	5%	5%	-	5%	-
Chicago Interstates at ATP	-	-	35%	-	35%
Dawn at NIT	5%	5%	-	5%	-
Station 2	15%	15%	7%	15%	5%

Notes:

Throughout this MD&A, light crude oil refers to light and medium crude oil product type as defined by National Instrument 51-101 Standards of Disclosure for Oil and Gas Activities ("NI 51-101"). Condensate is a natural gas liquid as defined by NI 51-101. Throughout this MD&A, references to other natural gas liquids or ngls comprise all natural gas liquids as defined by NI 51-101. Throughout this MD&A, references to natural gas comprise all conventional natural gas as defined by NI 51-101.
 (2) Supplementary measure. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

Second quarter 2022 compared to first quarter 2022:

In the second quarter of 2022, the Company's petroleum and natural gas sales increased 52% as compared to the previous quarter as a result of a 43% increase in average realized commodity price, the aforementioned 5% increase in production and the enhanced weighting of higher valued condensate sold in the quarter as compared to the first quarter of 2022.

The Company's second quarter average realized light crude oil price increased 22% over the previous quarter, which was higher than the 16% increase in the Company's WTI benchmark price, due to the decline in the differential between realized Canadian crude oil prices and the Company's WTI benchmark. The Company's second quarter average realized condensate price increased 12% over the first quarter of 2022, which was consistent with the 14% increase in the Condensate at Edmonton benchmark price.

Crew's average realized natural gas price increased 54% in the second quarter of 2022 as compared to the previous quarter, which approximates the 55% increase in the Company's natural gas sales portfolio weighted benchmark price from the first quarter of 2022.

Second quarter 2022 compared to second quarter 2021:

Second quarter 2022 petroleum and natural gas sales increased 189% as compared to the same period in 2021, as a result of a 120% increase in average realized commodity price, a 31% increase in production and an increase in the weighting of higher valued condensate sold in the quarter. The significant increase in realized wellhead pricing is reflective of the improvement in world commodity prices over the past year as world economies recover from the impact of COVID-19.

The Company's second quarter average realized light crude oil price increased 82% over the second quarter of 2021, which was on par with the Company's WTI benchmark increase of 71%.

Crew's average realized ngl price increased 314% in the second quarter as compared to the same period in 2021, due to significant increases in the value of ngl component pricing across North America and the Company shifting to trucking a larger portion of its ngl volumes to local Canadian markets starting November 1, 2021. This compared to the previous practice of transporting the ngl volumes in the gas stream via the Alliance Pipeline. The Company's second quarter average realized condensate price increased 73% over the same period in 2021, which was slightly higher than the 69% increase in the Condensate at Edmonton benchmark price, mainly due to Crew's product differential relative to the underlying benchmark price.

Crew's average realized natural gas price increased by 134% in the second quarter of 2022 as compared to the same period in 2021, which is directionally consistent with the 145% increase in the Company's natural gas sales portfolio weighted benchmark price.

First half of 2022 compared to first half of 2021:

The first half 2022 petroleum and natural gas sales increased 113% as compared to the same period in 2021, as a result of a 65% increase in realized wellhead pricing, aided by the global commodity price recovery noted above, combined with a 29% increase in production, including an increase in the weighting of higher valued condensate.

The Company's first half realized light crude oil price increased 74% over the first half of 2021, which was higher than the Company's WTI benchmark increase of 67%, largely due to the decline in the differential between realized Canadian crude oil prices and the Company's WTI benchmark.

Crew's ngl realized price increased 287% in the first half of 2022 as compared to the same period in 2021, due to increases in the value of component pricing, in particular large increases in realized butane and pentane pricing across North America combined with the Company's shift to trucking larger portions of its ngl volumes to local Canadian markets starting November 1, 2021. The Company's first half realized condensate price increased 71% over the same period in 2021, which is slightly higher than the 68% increase in the Condensate at Edmonton benchmark price, mainly due to Crew's product differential relative to the underlying benchmark price.

Crew's realized natural gas price increased by 49% in the first six months of 2022 as compared to the same period in 2021, which is consistent with the 51% increase in the Company's natural gas sales portfolio weighted benchmark price.

Royalties

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
	June 30,	March 31,	June 30,	June 30,	June 30,
(\$ thousands, except per boe)	2022	2022	2021	2022	2021
Royalties	12,685	8,371	4,634	21,056	9,857
Per boe	3.98	2.78	1.91	3.40	2.06
Percentage of petroleum and natural gas sales	6.4%	6.4%	6.8%	6.4%	6.4%

For the second quarter and first half of 2022, royalties and royalties per boe increased over the prior quarter and the same periods in 2021 due to increases in production and commodity pricing.

Derivative Financial Instruments

Commodities

The Company enters into derivative and physical risk management contracts in order to reduce volatility in financial results and to ensure a certain level of cash flow to fund planned capital projects. Crew's strategy focuses on the use of puts, costless collars, swaps and fixed price contracts to limit exposure to fluctuations in commodity prices, interest rates and foreign exchange rates, while allowing for participation in spot commodity prices. The Company's financial derivative trading activities are conducted pursuant to the Company's Risk Management Policy, approved by the Board of Directors.

These contracts had the following impact on the consolidated statements of income (loss) and comprehensive income (loss):

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
(\$ thousands)	June 30,	March 31,	June 30,	June 30,	June 30,
	2022	2022	2021	2022	2021
Realized loss on derivative financial instruments	(39,562)	(15,504)	(8,403)	(55,066)	(25,751)
Per boe	(12.41)	(5.16)	(3.46)	(8.89)	(5.37)
Unrealized gain (loss) on financial instruments	34,048	(55,152)	(31,276)	(8.89) (21,104)	(45,669)

As at June 30, 2022, the Company held derivative commodity contracts as follows:

		Strike	Option	
Notional Quantity	Term	Price	Traded	Fair Value
Natural Cas AFCO D	aile la dava			
Natural Gas – AECO Do	y	40.457°	c	¢ (4 504)
35,000 gj/day	July 1, 2022 – September 30, 2022	\$3.15/gj	Swap	\$ (4,591)
20,000 gj/day	July 1, 2022 - October 31, 2022	\$3.04/gj	Swap	(3,836
25,000 gj/day	July 1, 2022 - December 31, 2022	\$2.85/gj	Swap	(8,108)
30,000 gj/day	October 1, 2022 - December 31, 2022	\$2.90/gj	Swap	(5,213)
10,000 gj/day	November 1, 2022 - March 31, 2023	\$3.68/gj	Swap	(1,854)
12,500 gj/day	January 1, 2023 - March 31, 2023	\$5.07/gj	Swap	(193)
2,500 gj/day	January 1, 2023 - December 31, 2023	\$4.12/gj	Swap	(200)
12,500 gj/day	April 1, 2023 - June 30, 2023	\$3.42/gj	Swap	(602
12,500 gj/day	July 1, 2023 - September 30, 2023	\$3.36/gj	Swap	(606)
12,500 gj/day	October 1, 2023 - December 31, 2023	\$3.74/gj	Swap	(598)
Natural Gas – AECO M	onthly Index:			
7,500 gj/day	July 1, 2022 - December 31, 2022	\$2.36/gj	Swap	(3,510
10,000 gj/day	July 1, 2022 - September 30, 2022	\$2.22/gj	Swap	(2,655)
10,000 gj/day	October 1, 2022 - December 31, 2022	\$2.48/gj	Swap	(2,048)
10,000 gj/day	January 1, 2023 - December 31, 2023	\$4.00 - \$5.18/gj	Collar ⁽¹⁾	456
CDN\$ Edmonton C5 Bl	ended Index:			
1,000 bbl/day	July 1, 2022 – December 31, 2022	\$97.06/bbl	Swap	(3,961
Total				\$ (37,519)

(1) The referenced contract is a costless collar whereby the Company receives \$4.00/gj when the market price is below \$4.00/gj, and receives \$5.18/gj when the market price is above \$5.18/gj.

Subsequent to June 30, 2022, the Company entered into the following derivative commodity contracts:

Notional		Strike	Option	
luantity Term		Price	Traded	
Natural Cas AECO Daily Index				
Natural Gas – AECO Daily Index:				
2,500 gj/day	January 1, 2023 - March 31, 2023	\$5.82/gj	Swap	
5,000 gj/day	January 1, 2023 - December 31, 2023	\$5.06/gj	Swap	
2,500 gj/day	April 1, 2023 - June 30, 2023	\$4.54/gj	Swap	
2,500 gj/day	July 1, 2023 - September 30, 2023	\$4.36/gj	Swap	
2,500 gj/day	October 1, 2023 - December 31, 2023	\$4.79/gj	Swap	

Net Operating Costs⁽¹⁾

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
(\$ thousands, except per boe)	2022	2022	2021	2022	2021
Operating costs	12,705	11,359	12,136	24,064	23,675
Processing revenue	(1,475)	(830)	(482)	(2,305)	(1,036)
Net operating costs ⁽¹⁾	11,230	10,529	11,654	21,759	22,639
Per boe	3.52	3.50	4.79	3.51	4.72

Note:

(1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

Net operating costs per boe for the second quarter and first half of 2022 decreased as compared to the same periods in 2021, as a result of new added production in West Septimus and Groundbirch, which yield lower incremental per unit operating costs. This was coupled with the disposition of the Lloydminster heavy crude oil operations in the third quarter of 2021, where net operating costs per boe were higher than the corporate average.

Transportation Costs

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
	June 30,	March 31,	June 30,	June 30,	June 30,
(\$ thousands, except per boe)	2022	2022	2021	2022	2021
Transportation costs	10,623	9,392	9,971	20,015	19,823
Per boe	3.33	3.12	4.10	3.23	4.13

Transportation costs increased in the second quarter of 2022 as compared to the prior quarter and the second quarter of 2021 as a result of higher trucking charges associated with increased condensate and ngl production. Transportation costs per boe increased in the second quarter of 2022 as compared to the previous quarter due to increased charges from higher volumes of condensate trucked to local Canadian markets. Transportation costs per boe decreased in the second quarter and first half of 2022 as compared to the same periods in 2021 due to increased natural gas production that was transported on existing firm transportation service, eliminating unutilized demand charges, and the November 1, 2021 termination of 45 mmcf per day of firm natural gas transportation service. This decrease was partially offset by higher trucking charges for the Company's increased sale of ngl and condensate volumes.

Operating Netbacks⁽¹⁾

			Three months	Three months	Three months
			ended	ended	ended
	Greater	Other	June 30,	March 31,	June 30,
(\$/boe)	Septimus	NE BC	2022	2022	2021
Petroleum and natural gas sales	63.08	48.48	62.16	43.39	28.20
Royalties	(3.74)	(7.51)	(3.98)	(2.78)	(1.91)
Realized loss on derivative financial instruments	(12.34)	(13.40)	(12.41)	(5.16)	(3.46)
Net operating costs ⁽¹⁾	(3.23)	(7.84)	(3.52)	(3.50)	(4.79)
Transportation costs	(3.15)	(6.09)	(3.33)	(3.12)	(4.10)
Operating netbacks ⁽¹⁾	40.62	13.64	38.92	28.83	13.94
Production (boe/d)	32,852	2,192	35,044	33,399	26,712

Note:

(1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

Operating netbacks for the second quarter of 2022 increased by 35% when compared to the first quarter of 2022, primarily as a result of higher petroleum and natural gas sales, partially offset by higher royalties, a higher realized loss on derivative financial instruments and higher transportation costs.

Operating netbacks for the second quarter of 2022 increased 179% over the same period in 2021 as a result of higher petroleum and natural gas sales, lower net operating costs, and lower transportation costs, partially offset by a higher realized loss on derivative financial instruments and higher royalties.

			Six months	Six months
			ended	ended
	Greater	Other	June 30,	June 30,
(\$/boe)	Septimus	NE BC	2022	2021
Petroleum and natural gas sales	53.78	42.16	53.06	32.14
Royalties	(3.23)	(5.86)	(3.40)	(2.06)
Realized loss on derivative financial instruments	(8.87)	(9.13)	(8.89)	(5.37)
Net operating costs ⁽¹⁾	(3.24)	(7.56)	(3.51)	(4.72)
Transportation costs	(3.04)	(6.07)	(3.23)	(4.13)
Operating netbacks ⁽¹⁾	35.40	13.54	34.03	15.86
Production (boe/d)	32,080	2,145	34,225	26,486

Note:

(1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

Operating netbacks for the first half of 2022 increased by 115% when compared to the same period in 2021, primarily as a result of higher petroleum and natural gas sales, lower net operating costs, and lower transportation costs, partially offset by a higher realized loss on derivative financial instruments and higher royalties.

General and Administrative Costs

(\$ thousands, except per boe)	Three months ended June 30, 2022	Three months ended March 31, 2022	Three months ended June 30, 2021	Six months ended June 30, 2022	Six months ended June 30, 2021
Gross costs	4,346	4.612	3,640	8.958	7,454
Operators' recoveries	(17)	(40)	(57)	(57)	(339)
Capitalized costs	(1,694)	(1,690)	(1,327)	(3,384)	(2,660)
General and administrative expenses	2,635	2,882	2,256	5,517	4,455
Per boe	0.83	0.96	0.93	0.89	0.93

Gross general and administrative ("G&A") costs increased in the second quarter and first half of 2022 as compared to the same periods in 2021 due to an increase in staff compensation costs. G&A per boe decreased in the second quarter and first half of 2022 as compared to the previous quarter and same periods in 2021 as a result of an increase in production, partially offset by the aforementioned increase in compensation costs.

Share-Based Compensation

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
(\$ thousands)	2022	2022	2021	2022	2021
Gross costs	3,575	1,419	1,493	4,994	2,605
Capitalized costs	(1,809)	(718)	(721)	(2,527)	(1,259)
Total share-based compensation	1,766	701	772	2,467	1,346

In the second quarter and first half of 2022, the Company's total share-based compensation expense increased as compared to the previous quarter and same periods in 2021 as a result of a higher annual grant value for awards granted in April 2022 as compared to 2021.

Depletion and Depreciation

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
(\$ thousands, except per boe)	2022	2022	2021	2022	2021
Depletion and depreciation	25,822	24,428	17,605	50,250	34,991
Per boe	8.10	8.13	7.24	8.11	7.30

Depletion and depreciation costs have increased overall as a result of the higher production in the second quarter and first half of 2022 as compared to the previous quarter and same periods in 2021. For the second quarter and first half of 2022, depletion and depreciation costs per boe increased when compared to the same periods in 2021, due to an increase in the capital cost base as a result of the impairment reversal recorded in the third quarter of 2021.

At June 30, 2022, the Company did not identify any indicators of impairment, and therefore, an impairment test was not performed.

Finance Expenses

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
	June 30,	March 31,	June 30,	June 30,	June 30,
(\$ thousands, except per boe)	2022	2022	2021	2022	2021
Interest on bank loan and other	1,123	1,040	994	2,163	1,855
Interest on senior notes	4,862	4,808	4,862	9,670	9,670
Interest on lease obligations	28	27	25	55	52
Accretion of deferred financing charges	245	246	246	491	492
Accretion of the decommissioning obligation	307	253	440	560	702
Total finance expense	6,565	6,374	6,567	12,939	12,771
Average long-term debt level ⁽¹⁾	358,964	373,290	360,656	366,087	349,849
Average drawings on bank loan ⁽¹⁾	58,964	73,290	60,656	66,087	49,849
Average senior unsecured notes outstanding ⁽¹⁾	300,000	300,000	300,000	300,000	300,000
Effective interest rate on senior unsecured notes	6.5%	6.5%	6.5%	6.5%	6.5%
Effective interest rate on long-term debt	6.2%	6.0%	6.0%	6.1%	6.1%
Financing costs on debt per boe ⁽²⁾	1.95	2.03	2.51	1.99	2.51

Notes:

(1) Supplementary measure. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

(2) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

The Company's total finance expense and average long-term debt level increased in the first half of 2022 as compared to the same period in 2021, due to increased capital expenditures in 2021 and 2022. The Company's corporate effective interest rate on long-term debt was consistent with the same period in 2021.

Deferred Income Taxes

In the second quarter and first half of 2022, the provision for deferred income taxes was an expense of \$32.8 million and \$31.7 million, respectively, as compared to a nil provision for deferred income taxes in the same periods of 2021. The deferred tax expense in the second quarter and first half of 2022 was due to net income in the periods, whereas the Company had a net loss in the same periods of 2021.

Cash Provided by Operating Activities, Adjusted Funds Flow and Net Income (Loss)

(\$ thousands, except per share amounts)	Three months ended June 30, 2022	Three months ended March 31, 2022	Three months ended June 30, 2021	Six months ended June 30, 2022	Six months ended June 30, 2021
Cash provided by operating activities	117,363	55,082	24,890	172,445	55,337
Adjusted funds flow	115,274	77,660	25,530	192,934	59,525
Per share ⁽¹⁾ -basic	0.76	0.51	0.17	1.27	0.39
-diluted	0.71	0.48	0.16	1.19	0.37
Net income (loss)	88,695	(1,377)	(23,138)	87,318	(21,785)
Per share -basic	0.58	(0.01)	(0.15)	0.57	(0.14)
-diluted	0.55	(0.01)	(0.15)	0.54	(0.14)

Note:

(1) Supplementary measure. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

Cash provided by operating activities, adjusted funds flow and net income increased in the second quarter and first half of 2022 as compared to the previous quarter and the same periods in 2021, predominantly due to higher petroleum and natural gas sales enhanced by higher production and higher commodity prices.

Capital Expenditures, Property Acquisitions and Dispositions

	Three months ended	Three months ended	Three months ended	Six months ended	Six months ended
	June 30,	March 31,	June 30,	June 30,	June 30,
(\$ thousands)	2022	2022	2021	2022	2021
Land	332	324	780	656	1,384
Seismic	190	134	126	324	293
Drilling and completions	2,033	47,064	10,422	49,096	52,710
Facilities, equipment and pipelines	2,692	6,150	8,479	8,842	14,086
Other	1,814	1,689	1,391	3,504	2,815
Total property, plant and equipment expenditures	7,061	55,361	21,198	62,422	71,288
Net property dispositions ⁽¹⁾	-	-	-	-	-
Net capital expenditures ⁽¹⁾	7,061	55,361	21,198	62,422	71,288

Note:

(1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial measures" contained within this MD&A.

In the second quarter of 2022, the Company invested a total of \$7.1 million on exploration and development expenditures. The majority of these expenditures were spent on the continued development of the Montney assets. During the quarter, \$2.0 million was invested on the finalization of first quarter drilling and completion activities in the Greater Septimus area, \$2.7 million on facilities, equipment and pipelines in the Greater Septimus area and \$2.4 million on land, seismic, and other miscellaneous amounts.

The Company did not drill or complete any wells in the second quarter of 2022.

GUIDANCE

During 2022, Crew is focused on improving leverage metrics by reducing debt and increasing AFF, driving enhanced financial flexibility. The following table sets forth Crew's guidance and underlying material assumptions for 2022:

	Previous 2022 guidance and assumptions ⁽¹⁾	Revised 2022 guidance and assumptions ⁽¹⁾
Net capital expenditures (\$Millions) ⁽²⁾	80–95	130–140
Annual average production (boe/d)	31,000–33,000	32,000–33,000
Adjusted funds flow (\$Millions)	245–265	300–320
Free adjusted funds flow ⁽²⁾ (\$Millions)	150–185	160–190
EBITDA ⁽²⁾ (\$Millions)	269–289	324–344
Oil price (WTI)(\$US per bbl)	85.00	93.00
Natural gas price (NYMEX) (\$US per mmbtu)	5.10	6.15
Natural gas price (AECO 5A) (\$C per mcf)	4.50	5.45
Natural gas price (Crew est. wellhead) (\$C per mcf)	5.15	6.25
Foreign exchange (\$US/\$CAD)	0.78	0.78
Royalties	5–7%	8–9%
Net operating costs ⁽²⁾ (\$ per boe)	3.50–4.00	3.50-4.00
Transportation (\$ per boe)	2.75–3.25	3.00-3.50
G&A (\$ per boe)	0.80–1.00	0.80-1.00
Effective interest rate on long-term debt	6.0–6.5%	6.0–6.5%

Updated 2022 guidance and material assumptions reflects actuals for the six months ended June 30, 2022 and forecasts for the six months ended December 31, 2022. Selected forecasts for the six months ended December 31, 2022 are as follows:

 Oil price (WTI)(\$US per bbl)
 \$85.00

 Natural gas price (NYMEX) (\$US per mmbtu)
 \$6.25

 Natural gas price (AECO 5A) (\$C per mcf)
 \$4.95

 Natural gas price (Crew est. wellhead) (\$C per mcf)
 \$5.80

Notes:

(1) The actual results of operations of Crew and the resulting financial results will likely vary from the estimates and material underlying assumptions set forth in this guidance by the Company and such variation may be material. The guidance and material underlying assumptions have been prepared on a reasonable basis, reflecting management's best estimates and judgments.

(2) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS Measures" contained within this MD&A.

Crew's guidance for AFF, Free AFF, EBITDA and production have all been increased as a result of strong production performance and the continued improvement in commodity prices experienced in the first half of 2022. The increased guidance reflects the above noted changes to the Company's underlying benchmark commodity prices.

Royalty guidance has been adjusted to reflect higher forecasted royalties in the second half of 2022 due to the sliding scale nature of royalty rates in British Columbia that increase as prices increase and a reduction in the amount of royalty credits available in the second half of 2022. The use of royalty credits, earned on previously drilled wells, was accelerated beyond forecast in the first half of 2022 due to the higher than forecast revenue earned during the period. Transportation guidance has increased to reflect the higher cost of transporting higher volumes of produced ngl and condensate.

With stronger commodity prices, the Company's Board of Directors have approved an increase in capital expenditures for the second half of the year. The \$45 to \$50 million increase in planned net capital expenditures guidance will now include the drilling

of six UCR wells at Septimus, a condensate stabilization infrastructure project at the Septimus gas plant, pipeline infrastructure and deposits on long lead items for our 2023 program.

LIQUIDITY AND CAPITAL RESOURCES

Capital Management

The Company considers its capital structure to include working capital, long-term debt (including the bank loan and senior unsecured notes) and shareholders' equity. Crew's primary capital management objective is to maintain a strong financial position in order to continue to fund the Company's sustainability. Crew monitors its capital structure and makes adjustments on an ongoing basis in order to maintain the flexibility needed to achieve the Company's long-term objectives. To manage its capital structure, the Company may adjust capital spending, hedge future revenue through commodity contracts, issue new equity, issue new debt or raise funds through asset sales.

With improved commodity prices underpinning significant free AFF⁽¹⁾ in 2022, the \$185 million Facility and the senior unsecured notes termed out to 2024, the Company's financial position has strengthened significantly in 2022, with sufficient liquidity to fund the Company's on-going operations. The Company will continue to monitor debt levels and, if necessary, it will consider divesting of non-core properties, adjust its annual capital expenditure program or may consider other forms of financing to improve its financial position.

Capital management includes the monitoring of net debt as part of the Company's capital structure.

Note:

(1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

The following tables outline Crew's calculation of working capital and net debt:

	June 30,	December 31,
(\$ thousands)	2022	2021
Accounts receivable	76,958	41,861
Accounts payable and accrued liabilities	(58,736)	(74,929)
Working capital surplus (deficiency)	18,222	(33,068)
	June 30,	December 31,
(\$ thousands)	2022	2021
Bank loan	(8,101)	(75,067)
Senior unsecured notes	(298,325)	(297,834)
Working capital surplus (deficiency)	18,222	(33,068)
Net debt	(288,204)	(405,969)

Working Capital

The capital intensive nature of Crew's activities generally results in the Company carrying a working capital deficit. Working capital includes cash and cash equivalents and accounts receivable less accounts payable and accrued liabilities.

The Company ensures that sufficient drawings are available from its Facility to satisfy working capital requirements. At June 30, 2022, the Company has a working capital surplus of \$18.2 million, with only \$8.1 million of drawings on its \$185 million Facility described below.

Bank Loan

As at June 30, 2022, the Company's bank facility consists of a revolving line of credit of \$155 million and an operating line of credit of \$30 million (the "Facility"). The Facility revolves for a 364 day period and will be subject to its next 364 day extension by June 2, 2023. If not extended, the Facility will cease to revolve, the margins thereunder will increase by 0.50 per cent and all outstanding advances thereunder will become repayable in one year from the extension date. The available lending limits of the Facility (the "Borrowing Base") are reviewed semi-annually and are based on the bank syndicate's interpretation of the Company's reserves and future commodity prices. There can be no assurance that the amount of the available Facility will not be adjusted at the next

scheduled Borrowing Base review on or before October 31, 2022. The Facility is secured by a floating charge debenture and a general securities agreement on all the assets of the Company.

Advances under the Facility are available by way of prime rate loans with interest rates between 2.00 percent and 5.50 percent over the bank's prime lending rate and bankers' acceptances and LIBOR loans, which are subject to stamping fees and margins ranging from 3.00 percent to 6.50 percent depending upon the secured debt to EBITDA ratio of the Company calculated at the Company's previous quarter end. Standby fees are charged on the undrawn Facility at rates ranging from 0.75 percent to 1.63 percent depending upon the secured debt to EBITDA ratio. As at June 30, 2022, the Company's applicable pricing included a 2.00 percent margin on prime lending, a 3.00 percent stamping fee and margin on bankers' acceptances and LIBOR loans along with a 0.75 percent per annum standby fee on the portion of the Facility that is not drawn. Borrowing margins and fees are reviewed annually as part of the bank syndicate's annual renewal.

At June 30, 2022, the Company had issued letters of credit totaling \$10.6 million (December 31, 2021 - \$7.9 million).

Senior Unsecured Notes

In March 2017, the Company issued \$300 million of 6.5% senior unsecured notes, due March 14, 2024 (the "2024 Notes"). The 2024 Notes are guaranteed, jointly and severally, on an unsecured basis, by each of the Company's current and future restricted subsidiaries. Interest on the 2024 Notes accrues at the rate of 6.5% per year and is payable semi-annually.

The Company may redeem, on any one or more occasions, all or part of the 2024 Notes at the redemption prices set forth below, plus any accrued and unpaid interest:

Year ⁽¹⁾	Percentage
2022	101.040%
2023 and thereafter	100.000%
(1) E	

(1) For the 12 month period beginning on March 14 of each year.

Upon the occurrence of a change of control, the Company will be required to offer to repurchase each holder's notes at a price equal to not less than 101% of the principal amount, plus any accrued and unpaid interest.

At June 30, 2022, the carrying value of the 2024 Notes was net of deferred financing costs of \$1.7 million (December 31, 2021 – \$2.2 million).

The Company will continue to fund its on-going operations from a combination of cash flow, debt, non-core asset dispositions and equity financings as needed. As the majority of our on-going capital expenditure program is directed to the maintenance and growth of reserves and production volumes, the Company is readily able to adjust its budgeted capital expenditures should the need arise.

Share Capital

Crew is authorized to issue an unlimited number of common shares. As at August 8, 2022, there were 156,647,450 common shares of the Company issued and outstanding, which includes 4,184,613 of common shares held in trust for the potential future settlement of awards issued under the Company's Restricted and Performance Award Incentive Plan. In addition, there were 3,893,156 restricted awards and 5,729,128 performance awards outstanding.

The Company provides funds to an independent trustee to acquire common shares in the open market, which are held in trust for the potential future settlement of Restricted and Performance award values. The common shares held in trust are netted out of share capital, including the cumulative purchase cost, until they are distributed for future settlements. For the six months ended June 30, 2022, the trustee purchased 2,195,000 common shares for a total cost of \$8.4 million and as at June 30, 2022, the trustee held 3,841,000 common shares in trust.

Related-Party and Off-Balance-Sheet Transactions

Crew was not involved in any off-balance-sheet transactions or related party transactions during the quarter ended June 30, 2022.

Contractual Obligations

Throughout the course of its ongoing business, the Company enters into various contractual obligations such as credit agreements, purchase of services, royalty agreements, operating agreements, transportation agreements, processing agreements, right of way agreements and lease obligations for office space. All such contractual obligations reflect market conditions prevailing at the time of contract and none are with related parties. The Company believes it has adequate sources of capital to fund all contractual obligations as they come due. The following table lists the Company's obligations with a fixed term.

(\$ thousands)	2022	2023	2024	2025	2026	Thereafter
Bank Loan (note 1)	-	-	8,101	-	-	-
Senior unsecured notes (note 2)	-	-	300,000	-	-	-
Lease obligations	244	731	731	731	244	352
Firm transportation agreements	16,784	34,379	30,055	28,586	22,107	23,596
Firm processing agreement	9,436	18,718	18,752	18,718	18,718	87,835
Total	26,464	53,828	357,639	48,035	41,069	111,783

Notes:

(1) Based on the existing terms of the Company's Facility, the first possible repayment date may come in 2024. However, it is expected that the Facility will be extended and no repayment will be required in the near term.

(2) Matures on March 14, 2024.

Lease obligations relate primarily to the Company's commitment to a third party for the lease of office space.

Firm transportation agreements include commitments to third parties to transport condensate, ngl and natural gas from gas processing facilities in NE BC.

Firm processing agreements include commitments to process natural gas through the Septimus gas processing facility and West Septimus gas processing facility ("Greater Septimus Processing Complex") in NE BC.

ADDITIONAL DISCLOSURES

Risks and Uncertainties

Crew's activities expose it to a variety of financial and operational risks and uncertainties that arise as a result of its exploration, development, production, and financing activities. Crew's business could also be affected by additional risks and uncertainties not currently known to the Company or that it currently deems to be immaterial. If any of these risks actually occur, it could materially harm Crew's business, financial condition, results of operations, cash flows or impair the Company's ability to implement business plans or complete development activities as scheduled. While the following sections discuss some of these risks, they should not be construed as exhaustive. For additional information on the risks relating to Crew's business, see "Risk Factors" identified in Crew's most recent Annual Information Form.

a) Volatility in the Oil and Natural Gas Industry

The volatility of the oil and natural gas industry may affect petroleum and natural gas sales, the value of Crew's reserves, and restrict its cash flow and ability to access capital to fund the development of its properties.

Market events and conditions, including global excess oil and natural gas supply, aggression by Russia towards Ukraine and other neighboring nations and the actions, including sanctions, taken by NATO nations against this aggression, actions or inaction taken by the Organization of the OPEC+ nations, announcements by Saudi Arabia to relax quotas, sanctions against Iran and Venezuela, slowing growth in China and emerging economies, weakened global relationships, conflict between the U.S. and Iran, isolationist and punitive trade policies, U.S. shale production, sovereign debt levels and political upheavals in various countries including a growing anti-fossil fuel sentiment and the continuing impact of COVID-19 and travel bans, have caused significant weakness and volatility in commodity prices. These events and conditions have caused significant variability in the valuation of Crew's reserves and a decrease in confidence in the oil and natural gas industry. These difficulties have been exacerbated in Canada by political and other actions resulting in uncertainty surrounding regulatory, tax, royalty changes, Indigenous land claims and environmental regulation. In addition, the difficulties encountered by midstream proponents to obtain on a timely basis or continue to maintain the necessary approvals to build pipelines, liquefied natural gas plants and other facilities to provide better access to markets for the oil and natural gas industry in Western Canada has led to additional downward price pressure on crude oil, ngl and natural gas produced in Western Canada.

Lower commodity prices may also affect the volume and value of Crew's reserves. In addition, lower commodity prices restrict the Company's cash flow resulting in less funds from operations being available to fund Crew's capital expenditure budget. Any decrease in value of Crew's reserves may reduce the Borrowing Base under its Facility, which, depending on the level of the Company's indebtedness, could result in Crew having to repay a portion of its indebtedness. In addition to possibly decreasing the value of the Company's economically recoverable reserves, lower commodity prices may also result in a decrease in the value of Crew's infrastructure and facilities, all of which could also have the effect of requiring a write down of the carrying value of the Company's crude oil and gas assets on its balance sheet and the recognition of an impairment charge in its income statement. Given the current market conditions and the lack of confidence in the Canadian oil and natural gas industry, the Company may have difficulty raising additional funds or if it is able to do so, it may be on unfavourable and highly dilutive terms. If these conditions persist, Crew's cash flow may not be sufficient to continue to fund its operations and to satisfy its obligations when due, particularly its 2024 Notes, and the Company's ability to continue as a going concern and discharge its obligations will require additional equity or debt financing or proceeds or reduction in liabilities from asset sales. There can be no assurance that such equity or debt financing will be available on terms that are satisfactory to Crew or at all. Similarly, there can be no assurance that the Company will be able to realize any or sufficient proceeds or reduction in liabilities from asset sales to discharge its obligations and continue as a going concern.

b) Impact of the COVID-19 Pandemic

The emergence of the COVID-19 pandemic resulted in emergency actions by governments worldwide, and has impacted Crew's past results, business, financial and operating conditions, and has negatively impacted the Canadian, U.S., and global economies; disrupted Canadian, U.S., and global supply chains; disrupted financial markets; contributed to a decrease in interest rates; resulted in ratings downgrades, credit deterioration and defaults in many industries; forced the closure of many businesses, led to loss of revenues, increased unemployment and bankruptcies; and necessitated the imposition of quarantines, physical distancing, business closures, travel restrictions, and sheltering-in-place requirements in Canada, the U.S., and other countries. If the pandemic re-emerges, including through subsequent waves, or if additional variants of COVID-19 emerge which are more transmissible or cause more severe disease, or if other diseases emerge with similar effects, the adverse impact on the economy could worsen. Moreover, it remains uncertain how the macroeconomic environment, and societal and business norms will be impacted as the recovery continues. As a result, the Company's business, financial and operational conditions, AFF, EBITDA, reputation, access to capital, cost of borrowing, access to liquidity, and/or business plans may, in particular, and without limitation, be adversely impacted as a result of the pandemic and/or decline in commodity prices.

The full extent of the risks surrounding the severity and timing of the COVID-19 pandemic is continually evolving and is not fully known at this time. Therefore, there is significant risk and uncertainty which may have a material and adverse effect on the Company's operations.

c) Indigenous Claims

Indigenous peoples have claimed Indigenous rights and title in portions of western Canada. Any claims made against land where the Company leases the mineral or surface rights may have an adverse effect on the Company's business, financial condition and results of operations. Some Indigenous groups have established or asserted Indigenous treaty, title, and rights to portions of Canada. There are outstanding Indigenous and treaty rights claims, which may include Indigenous title claims, on lands where Crew operates, and such claims, if successful, could have a material adverse impact on its operations or pace of growth. No certainty exists that any lands currently unaffected by claims brought by Indigenous groups will remain unaffected by future claims. At this time, it is not reasonably expected that claims will materially affect the Company's planned activity in 2022 or 2023, however, its longer term effects on the Company's business and operations are unknown. In addition, the process of addressing such claims, regardless of the outcome,

could be extensive and time-consuming and could result in delays in drilling, completions, construction of infrastructure systems and facilities which may have a material effect on the Company's business and financial results.

Opposition by Indigenous groups to the conduct of the Company's operations, development or exploratory activities may negatively impact the Company. Opposition by Indigenous groups to the conduct our operations, development or exploratory activities in any of the jurisdictions in which the Company conducts business may negatively impact it in terms of public perception, diversion of management's time and resources, legal and other advisory expenses, and could adversely impact the Company's progress and ability to explore and develop properties.

Some Indigenous groups have established or asserted Indigenous treaty, title and rights to portions of Canada. There are outstanding Indigenous and treaty rights claims, which may include Indigenous title claims, on lands where the Company operates, and such claims, if successful, could have a material adverse impact on its operations or pace of growth. No certainty exists that any lands currently unaffected by claims brought by Indigenous groups will remain unaffected by future claims.

The Canadian federal and provincial governments have a duty to consult with Indigenous people when contemplating actions that may adversely affect the asserted or proven Indigenous or treaty rights and, in certain circumstances, accommodate their concerns. The scope of the duty to consult by federal and provincial governments varies with the circumstances and is often the subject of ongoing litigation. The fulfillment of the duty to consult Indigenous people and any associated accommodations may adversely affect the Company's ability to, or increase the timeline to, obtain or renew, permits, leases, licences and other approvals, or to meet the terms and conditions of those approvals. For example, regulatory authorities in British Columbia recently ceased granting approvals and, in some cases, revoked existing approvals, for, among other things, crude oil and natural gas activities relating to drilling, completions, testing, production and transportation infrastructure following a recent British Columbia Supreme Court decision that the cumulative impacts of government sanctioned industrial development on the traditional territories of a First Nations group in northeast British Columbia breached that group's treaty rights. While Crew believes that the regulatory authorities will resume granting and reinstate approvals for crude oil and natural gas activities on time frames and terms and conditions consistent with past practice, the long-term impacts of, and associated risks with, the decision on the Canadian crude oil and natural gas industry and Crew remain uncertain.

In addition, the federal government has introduced legislation to implement the United Nations Declaration on the Rights of Indigenous Peoples ("UNDRIP"). Other Canadian jurisdictions, including British Columbia, have also introduced or passed similar legislation, or begun considering the principles and objectives of UNDRIP, or may do so in the future. The means and timelines associated with UNDRIP's implementation by government is uncertain; additional processes may be created, or legislation amended or introduced associated with project development and operations, further increasing uncertainty with respect to project regulatory approval timelines and requirements.

d) Operational Risks

Oil and natural gas operations involve many risks that even a combination of experience, knowledge and careful evaluation may not be able to overcome. The long term commercial success of Crew depends on its ability to find, acquire, develop and commercially produce oil and natural gas reserves. Without the continual addition of new reserves, the Company's existing reserves, and the production from them, will decline over time as the Company produces from such reserves.

Drilling hazards, environmental damage and various field operating conditions could greatly increase the cost of operations and adversely affect the production from successful wells. Crew maintains diligent oversight and maintenance over operations to mitigate these risks, including responsible well supervision, effective maintenance operations and the development of enhanced recovery technologies that contribute to maximizing production rates over time. It is not possible to eliminate production delays and declines from normal field operating conditions, which can negatively affect revenue and cash flow levels to varying degrees.

Oil and natural gas exploration, development and production operations are subject to all the risks and hazards typically associated with such operations, including, but not limited to, fire, explosion, blowouts, cratering, sour gas releases, spills and other environmental hazards. These typical risks and hazards could result in substantial damage to oil and natural gas wells, production facilities, other property and the environment and cause personal injury or threaten wildlife.

Oil and natural gas production operations are also subject to geological and seismic risks, including encountering unexpected formations or pressures, premature decline of reservoirs and the invasion of water into producing formations. Losses resulting from the occurrence of any of these risks may have a material adverse effect on Crew's business, financial condition, results of operations and prospects.

As part of Crew's rigorous risk assessment, insurance is obtained to protect against major asset destruction or business interruptions. Although the Company maintains liability insurance and business interruption insurance in an amount that it considers consistent with industry practice, liabilities associated with certain risks could exceed policy limits or not be covered. In either event, the Company could incur significant costs.

The COVID-19 pandemic has also created additional operational risks for Crew, including the need to provide enhanced safety measures for its employees and customers; comply with rapidly changing regulatory guidance; address the risk of, attempted fraudulent activity and cybersecurity threat behavior; and protect the integrity and functionality of the Company's systems, networks, and data as a larger number of employees work remotely. The Company is also exposed to human capital risks due to issues related to health and safety matters, and other environmental stressors as a result of measures implemented in response to the COVID-19 pandemic, as well as the potential for a significant proportion of the Company's employees, including key executives, to be unable to work effectively, because of illness, quarantines, sheltering-in-place arrangements, government actions or other restrictions in connection with the pandemic.

e) Financial Risks

Volatile oil, ngl and natural gas prices make it difficult to estimate the value of producing properties for acquisitions and often cause disruption in the market for oil, ngl and natural gas producing properties, as buyers and sellers have difficulty agreeing on such value. Price volatility also makes it difficult to budget for, and project the return on, acquisitions and development and exploitation projects. As a result, the Company hedges future revenue through commodity contracts to lock-in value and mitigate financial risk. From time to time, the Company's may enter into agreements to receive fixed prices on its oil, ngl and natural gas production to offset the risk of revenue losses if commodity prices decline. However, to the extent that the Company engages in price risk management activities to protect itself from commodity price declines, it may also be prevented from realizing the full benefits of price increases above the levels of the derivative instruments used to manage price risk.

f) Changing Regulation

Emissions, carbon and other regulations impacting climate and climate-related matters are constantly evolving. With respect to environmental, social and governance ("ESG") and climate reporting, the International Sustainability Standards Board has issued an IFRS Sustainability Disclosure Standard with the aim to develop sustainability disclosure standards that are globally consistent, comparable and reliable. In addition, the Canadian Securities Administrators have issued a proposed National Instrument 51-107 Disclosure of Climate-related Matters. The cost to comply with these standards, and others that may be developed or evolve over time, is not quantifiable at this time.

Changes to royalty regimes may also negatively impact the Company's cash flows. There can be no assurance that the governments in the jurisdictions in which the Company has assets will not adopt new royalty regimes or modify the existing royalty regimes which may have an impact on the economics of the Company's projects. An increase in royalties would reduce the Company's earnings and could make future capital investments, or the Company's operations, less economic.

g) Physical Risk of Climate Change

Based on the Company's current understanding, the potential physical risks resulting from climate change are long-term in nature and associated with a high degree of uncertainty regarding timing, scope, and severity of potential impacts. Many experts believe global climate change could increase extreme variability in weather patterns such as increased frequency of severe weather, rising mean temperature and sea levels, and long-term changes in precipitation patterns. Extreme hot and cold weather, heavy snowfall, heavy rainfall, and wildfires may restrict the Company's ability to access its properties and cause operational difficulties, including damage to equipment and infrastructure. Extreme weather also increases the risk of personnel injury as a result of dangerous working conditions. Certain of the Company's assets are located in locations that are proximate to forests and rivers and a wildfire or flood may lead to significant downtime and/or damage to the Company's assets or cause disruptions to the production and transport of its products or the delivery of goods and services in its supply chain.

h) Gathering and Processing Facilities, Pipeline Systems, Trucking and Rail

Lack of capacity and/or regulatory constraints on gathering and processing facilities, pipeline systems and railway lines may have a negative impact on the Company's ability to produce and sell its oil, ngl and natural gas.

The Company delivers its products through gathering and processing facilities, pipeline systems and, in certain circumstances, by truck and rail. The amount of oil, ngl and natural gas that the Company can produce and sell is subject to the accessibility, availability, proximity and capacity of these gathering and processing facilities, pipeline systems, trucking and railway lines. Unexpected shutdowns or curtailment of capacity of pipelines for maintenance or integrity work or because of actions taken by regulators could also affect the Company's production, operations and financial results.

A portion of the Company's production may, from time to time, be processed through facilities owned by third parties and over which the Company does not have control. From time to time, these facilities may discontinue or decrease operations either as a result of normal servicing requirements or as a result of unexpected events. A discontinuation or decrease of operations could have a material adverse effect on the Company's ability to process its production and deliver the same to market. Midstream and pipeline companies may take actions to maximize their return on investment, which may in turn adversely affect producers and shippers, especially when combined with a regulatory framework that may not always align with the interests of particular shippers.

Historical Analysis

The following table summarizes Crew's key quarterly financial results for the past eight financial quarters:

(\$ thousands, except per share	June 30	Mar. 31	Dec. 31	Sep. 30	June 30	Mar. 31	Dec. 31	Sep. 30
amounts)	2022	2022	2021	2021	2021	2021	2020	2020
Total daily production (boe/d)	35,044	33,399	29,142	23,659	26,712	26,258	21,666	20,207
Exploration and development								
expenditures	7,061	55,361	42,341	64,295	21,198	50,090	41,007	21,876
Net property								
(dispositions)/acquisitions ⁽¹⁾	-	-	(460)	(7,816)	-	-	(23,219)	(35)
Average wellhead price (\$/boe)	62.16	43.39	38.47	34.75	28.20	36.19	21.37	17.40
Petroleum and natural gas sales	198,239	130,432	103,153	75,628	68,550	85,517	42,604	32,344
Cash provided by operating activities	117,363	55,082	45,747	18,072	24,890	30,447	14,774	5,121
Adjusted funds flow	115,274	77,660	46,833	26,511	25,530	33,995	15,568	8,549
Per share ⁽²⁾ – basic	0.76	0.51	0.31	0.17	0.17	0.23	0.10	0.06
– diluted	0.71	0.48	0.29	0.17	0.16	0.22	0.10	0.06
Net income (loss)	88,695	(1,377)	50,901	176,183	(23,138)	1,353	34,668	(21,136)
Per share – basic	0.58	(0.01)	0.33	1.14	(0.15)	0.01	0.23	(0.14)
– diluted	0.55	(0.01)	0.31	1.12	(0.15)	0.01	0.22	(0.14)

Notes

(1) Non-IFRS measure or ratio that does not have any standardized meaning as prescribed by International Financial Reporting Standards, and therefore, may not be comparable with the calculations of similar measures or ratios for other entities. See "Non-IFRS Measures" contained within this MD&A.

(2) Supplementary measure. See "Non-IFRS and Other Financial Measures" contained within this MD&A.

The global outbreak of COVID-19 in early 2020 and subsequent measures intended to limit the pandemic contributed to significant volatility in the global financial markets. The pandemic adversely impacted global commercial activity and significantly reduced worldwide demand for commodities including crude oil, natural gas and ngl. The result was significant volatility and a decline in the price of crude oil and gas during the first three quarters of 2020. During this time, the Company conservatively managed capital spending in order to sustain production levels and protect the Company's financial integrity.

Towards the end of 2020, in conjunction with the recovery of oil and gas prices, Crew developed a strategic two-year development plan to enhance long-term sustainability and create meaningful value. The strategic plan included increased capital expenditures beginning in the fourth quarter of 2020, continuing through 2021 into early 2022 in order to increase production, improve net backs and improve the Company's overall sustainability. The successful execution of this plan combined with increased commodity prices has significantly increased production, petroleum and natural gas sales, cash provided by operating activities, AFF and net income over the last three quarters.

The decline in crude oil and natural gas prices in the first quarter of 2020 resulted in a March 31, 2020 pre-tax impairment charge of \$267.3 million. The prospect of a global vaccination campaign against COVID-19 emerged in the latter part of 2020 resulting in a recovery in global markets including an improvement in global commodity prices. The recovery extended into 2021 with global crude oil, ngl and natural gas prices significantly outperforming those seen throughout 2020, resulting in a September 30, 2021 pre-tax impairment reversal of \$228.5 million.

Significant volatility in commodity prices has historically impacted cash provided by operating activities, adjusted funds flow and net income (loss) throughout the past eight quarters. The Company has reduced the financial impact of volatile commodity prices by entering into derivative and physical risk management contracts which can cause significant fluctuations in income due to unrealized gains and losses recognized on a quarterly basis.

Application of Critical Accounting Estimates

Crew's significant accounting policies are disclosed in note 4 of the December 31, 2021 consolidated financial statements. Certain accounting policies require that management make appropriate decisions with respect to the formulation of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Crew continuously refines its management and reporting systems to ensure that accurate, timely and useful information is gathered and disseminated. Crew's financial and operating results incorporate certain estimates including the following:

- Estimated accruals for revenues, royalties, operating expenses and general administrative expenses where actual revenues and costs have not been received;
- Estimated capital expenditures where actual costs have not been received or for projects that are in progress;
- Estimated depletion, depreciation and amortization charges are based on estimates of oil and gas reserves that Crew expects to recover in the future. As a key component in the depletion, depreciation and amortization calculation, the reserve estimates have a significant impact on net earnings and the Company's financial results could differ if there is a revision in our estimate of reserve quantities;
- Estimated future recoverable value of property, plant and equipment and any related impairment charges or recoveries are assessed for impairment when circumstances suggest the carrying amount may exceed its recoverable amount. The recoverable amount calculation requires the use of estimates which are subject to change as new information becomes available. Changes in assumptions used in determining the recoverable amount could affect the carrying value of the related assets;
- Estimated fair values of derivative contracts, which are used to manage commodity price, foreign currency and interest rate swaps, are determined using valuation models which require assumptions regarding the amount and timing of future cash flows and discount rates. As the Company's assumptions rely on external market data, the resulting fair value estimates may not be indicative of the amounts realized or settled and are therefore subject to market uncertainty;
- Decommissioning obligations are based on assumptions which take into consideration current economic factors and experience to date which Crew believes are reasonable. The actual cost of the Company's decommissioning obligations may change in response to numerous factors;
- Estimated deferred income tax assets and liabilities are based on current tax interpretations, regulations and legislation which are subject to change. As a result, there are usually a number of tax matters under review and therefore income taxes are subject to measurement uncertainty.

Crew hires employees and engages consultants who have the expertise to ensure these estimates are accurate and ensures departments with the most knowledge of the activity are responsible for the estimates. Past estimates are reviewed and analyzed regularly to ensure future estimates continue to track actuals. The emergence of new information and changed circumstances may result in actual results or changes to estimate amounts that differ materially from current estimates.

Disclosure Controls and Procedures and Internal Controls over Financial Reporting

The Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") have designed, or caused to be designed under their supervision, disclosure controls and procedures to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company's CEO and CFO by others, particularly during the period in which the annual and interim filings are being prepared; and (ii) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation.

The Company's CEO and CFO have designed, or caused to be designed under their supervision, internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company is required to disclose herein any change in the Company's internal controls over financial reporting that occurred during the period beginning on April 1, 2022 and ended on June 30, 2022

that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting. No material changes in the Company's internal controls over financial reporting were identified during such period that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

It should be noted that a control system, including the Company's disclosure and internal controls and procedures, no matter how well conceived, can provide only reasonable, but not absolute assurance that the objectives of the control system will be met and it should not be expected that the disclosure and internal controls and procedures will prevent all errors or fraud.

ADVISORIES

Conversions

The oil and gas industry commonly expresses production volumes and reserves on a "barrel of oil equivalent" basis ("boe"), whereby natural gas volumes are converted at the ratio of six thousand cubic feet to one barrel of oil. The intention is to sum crude oil, condensate, ngl and natural gas measurement units into one basis for improved analysis of results and comparisons with other industry participants.

Throughout this MD&A, Crew has used the 6:1 boe measure which is the approximate energy equivalency of the two commodities at the burner tip. Boe does not represent a value equivalency at the wellhead nor at the plant gate which is where Crew sells its production volumes and therefore may be a misleading measure, particularly if used in isolation. Given that the value ratio based on the current price of crude oil as compared to natural gas is significantly different from the energy equivalency of 6:1, utilizing a 6:1 conversion may be misleading as an indication of value.

Non-IFRS and Other Financial Measures

Throughout this MD&A and other materials disclosed by the Company, Crew uses certain measures to analyze financial performance, financial position and cash flow. These non-IFRS and other financial measures do not have any standardized meaning prescribed under IFRS and therefore may not be comparable to similar measures presented by other entities. The non-IFRS and other financial measures should not be considered alternatives to, or more meaningful than, financial measures that are determined in accordance with IFRS as indicators of Crew's performance. Management believes that the presentation of these non-IFRS and other financial measures provides useful information to shareholders and investors in understanding and evaluating the Company's ongoing operating performance, and the measures provide increased transparency and the ability to better analyze Crew's business performance against prior periods on a comparable basis.

Capital Management Measures

a) Funds from Operations and Adjusted Funds Flow

Funds from operations represents cash provided by operating activities before changes in operating non-cash working capital, accretion of deferred financing costs and transaction costs on property dispositions. Adjusted funds flow represents funds from operations before decommissioning obligations settled (recovered). The Company considers these metrics as key measures that demonstrate the ability of the Company's continuing operations to generate the cash flow necessary to maintain production at current levels and fund future growth through capital investment and to service and repay debt. Management believes that such measures provide an insightful assessment of the Company's operations on a continuing basis by eliminating certain non-cash charges, actual settlements of decommissioning obligations and transaction costs on property dispositions, the timing of which is discretionary. Funds from operations and adjusted funds flow should not be considered as an alternative to or more meaningful than cash provided by operating activities as determined in accordance with IFRS as an indicator of the Company's performance. Crew's determination of funds from operations and adjusted funds flow may not be comparable to that reported by other companies. Crew also presents adjusted funds flow per share amounts are calculated using weighted average shares outstanding consistent with the calculation of income per share.

b) Net debt and Working Capital Deficiency (Surplus)

Crew closely monitors its capital structure with a goal of maintaining a strong balance sheet to fund the future growth of the Company. The Company monitors net debt as part of its capital structure. The Company uses net debt (bank debt plus working capital deficiency or surplus, excluding the current portion of the fair value of financial instruments) as an alternative measure of outstanding debt. Management considers net debt and working capital deficiency (surplus) an important measure to assist in assessing the liquidity of the Company.

Non-IFRS Measures and Ratios

a) Net Property Acquisitions (Dispositions)

Net property acquisitions (dispositions) equals property acquisitions less property dispositions and transaction costs on property dispositions. Crew uses net property acquisitions (dispositions) to measure its total capital investment compared to the Company's annual capital budgeted expenditures. The most directly comparable IFRS measures to net property acquisitions (dispositions) are property acquisitions and property dispositions.

b) Net Capital Expenditures

Net capital expenditures equals exploration and development expenditures less net property acquisitions (dispositions). Crew uses net capital expenditures to measure its total capital investment compared to the Company's annual capital budgeted expenditures. The most directly comparable IFRS measure to net capital expenditures is property, plant and equipment expenditures.

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
(\$ thousands)	2022	2022	2021	2022	2021
Property, plant and equipment expenditures Less: net property dispositions	7,061	55,361	21,198	62,422 -	71,288
Net capital expenditures	7,061	55,361	21,198	62,422	71,288

c) EBITDA

EBITDA is calculated as consolidated net income (loss) before interest and financing expenses, income taxes, depletion, depreciation and amortization, adjusted for certain non-cash, extraordinary and non-recurring items primarily relating to unrealized gains and losses on financial instruments and impairment losses. The Company considers this metric as key measures that demonstrate the ability of the Company's continuing operations to generate the cash flow necessary to maintain production at current levels and fund future growth through capital investment and to service and repay debt. The most directly comparable IFRS measure to EBITDA is cash provided by operating activities.

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
(\$ thousands)	2022	2022	2021	2022	2021
Cash provided by operating activities Change in operating non-cash working	117,363	55,082	24,890	172,445	55,337
capital	(2,666)	19,675	1,097	17,009	3,805
Accretion of deferred financing costs	(245)	(246)	(246)	(491)	(492)
Funds from operations Decommissioning obligations settled	114,452	74,511	25,741	188,963	58,650
(recovered) excluding government grants	822	3,149	(211)	3,971	875
Adjusted funds flow	115,274	77,660	25,530	192,934	59,525
Interest	6,230	6,094	6,102	12,324	12,017
EBITDA	121,504	83,754	31,632	205,258	71,542

d) Free Adjusted Funds Flow

Free adjusted funds flow represents adjusted funds flow less property, plant and equipment expenditures. The Company considers this metric a key measure that demonstrates the ability of the Company's continuing operations to fund future growth through capital investment and to service and repay debt. The most directly comparable IFRS measure to free adjusted funds flow is cash provided by operating activities.

	Three months	Three months	Three months	Six months	Six months
	ended	ended	ended	ended	ended
	June 30,	March 31,	June 30,	June 30,	June 30,
(\$ thousands)	2022	2022	2021	2022	2021
Cash provided by operating activities	117,363	55,082	24,890	172,445	55,337
Change in operating non-cash working capital	(2,666)	19,675	1,097	17,009	3,805
Accretion of deferred financing costs	(245)	(246)	(246)	(491)	(492)
Funds from operations	114,452	74,511	25,741	188,963	58,650
Decommissioning obligations settled					
(recovered) excluding government grants	822	3,149	(211)	3,971	875
Adjusted funds flow	115,274	77,660	25,530	192,934	59,525
Less: property, plant and equipment					
expenditures	7,061	55,361	21,198	62,422	71,288
Free adjusted funds flow	108,213	22,299	4,332	130,512	(11,763)

e) Net Operating Costs

Net operating costs equals operating costs net of processing revenue. Management views net operating costs as an important measure to evaluate its operational performance. The most directly comparable IFRS measure for net operating costs is operating costs. The calculation of Crew's net operating costs can be seen in the section entitled "Net Operating Costs" of this MD&A.

f) Net Operating Costs per boe

Net operating costs per boe equals net operating costs divided by production. Management views net operating costs per boe as an important measure to evaluate its operational performance.

g) Operating Netback per boe

Operating netback per boe equals petroleum and natural gas sales including realized gains and losses on commodity related derivative financial instruments, marketing income, less royalties, net operating costs and transportation costs calculated on a boe basis. Management considers operating netback per boe an important measure to evaluate its operational performance as it demonstrates its field level profitability relative to current commodity prices. The calculation of Crew's operating netbacks per boe can be seen in the section entitled "Operating Netbacks" of this MD&A.

h) Cash costs per boe

Cash costs per boe is comprised of net operating, transportation, general and administrative and financing costs on debt calculated on a boe basis. Management views cash costs per boe as an important measure to evaluate its operational performance.

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
<u>(</u> \$/boe)	2022	2022	2021	2022	2021
Net operating costs	3.52	3.50	4.79	3.51	4.72
Transportation costs	3.33	3.12	4.10	3.23	4.13
General and administrative expenses	0.83	0.96	0.93	0.89	0.93
Financing costs on debt	1.95	2.03	2.51	1.99	2.51
Cash costs	9.63	9.61	12.33	9.62	12.29

i) Financing costs on debt per boe

Financing costs on debt per boe is comprised of the sum of interest on bank loan and other, interest on senior notes and accretion of deferred financing charges, divided by production. Management views financing costs on debt per boe as an important measure to evaluate its cost of debt financing.

	Three months ended June 30,	Three months ended March 31,	Three months ended June 30,	Six months ended June 30,	Six months ended June 30,
(\$ thousands, except per boe)	2022	2022	2021	2022	2021
Interest on bank loan and other	1,123	1,040	994	2,163	1,855
Interest on senior notes	4,862	4,808	4,862	9,670	9,670
Accretion of deferred financing charges	245	246	246	491	492
Financing costs on debt	6,230	6,094	6,102	12,324	12,017
Production (boe/d)	35,044	33,399	26,712	34,225	26,486
Financing costs on debt per boe	1.95	2.03	2.51	1.99	2.51

Supplementary Measures

"Adjusted funds flow per basic share" is comprised of adjusted funds flow divided by the basic weighted average common shares.

"Adjusted funds flow per diluted share" is comprised of adjusted funds flow divided by the diluted weighted average common shares.

"Average realized commodity price" is comprised of commodity sales from production, as determined in accordance with IFRS, divided by the Company's production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized light crude oil price" is comprised of light crude oil commodity sales from production, as determined in accordance with IFRS, divided by the Company's light crude oil production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized heavy crude oil price" is comprised of heavy crude oil commodity sales from production, as determined in accordance with IFRS, divided by the Company's heavy crude oil production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized ngl price" is comprised of ngl commodity sales from production, as determined in accordance with IFRS, divided by the Company's ngl production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized condensate price" is comprised of condensate commodity sales from production, as determined in accordance with IFRS, divided by the Company's condensate production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average realized natural gas price" is comprised of natural gas commodity sales from production, as determined in accordance with IFRS, divided by the Company's natural gas production. Average prices are before deduction of transportation costs and do not include gains and losses on financial instruments.

"Average drawings on bank loan" is calculated as the average daily bank loan balance for the selected period.

"Average senior unsecured notes outstanding" is calculated as the average daily senior unsecured notes outstanding balance for the selected period.

"Average long-term debt level" is comprised of the sum of the average drawings on bank loan and average senior unsecured notes outstanding.

"Adjusted funds flow per boe" is comprised of adjusted funds flow divided by total production.

"Net debt to annualized quarterly EBITDA" is calculated as net debt at a point in time divided by the annualized quarterly EBITDA.

Forward Looking Statements

This MD&A contains certain forward looking informational statements within the meaning of applicable securities laws. In particular, management's assessment of the potential and uncertain impact of COVID-19 on the Company's operations and results, future plans and operations, including the Company's two year development plan and the associated guidance and material underlying assumptions contained in the section titled "Guidance" herein, capital spending plans and budget estimates, drilling plans and the timing thereof, plans for the completion and tie-in of wells and anticipated on-stream dates, facility and pipeline construction, expansion, commissioning and the timing thereof, capital expenditures, timing of capital expenditures and methods of financing capital expenditures and the ability to fund financial liabilities, production estimates, expected commodity mix and prices, future net operating costs, future transportation costs, expected royalty rates, expected interest rates and other financing charges, debt levels and expected debt levels, funds from operations and the timing of and impact of implementing accounting policies, expectations in regards to the Company's credit facilities, estimates regarding undeveloped land position and estimated future drilling, recompletion or reactivation locations, the potential for further property or infrastructure divestures and the anticipated impact of potential future transactions may constitute forward looking statements under applicable securities laws and necessarily involve risks including, without limitation, risks associated with oil and gas exploration, development, exploitation, production, marketing and transportation, loss of markets, volatility of commodity prices, currency fluctuations, imprecision of reserve estimates, environmental risks, regulatory risks, competition from other producers, inability to retain drilling rigs and other services, incorrect assessment of the value of acquisitions, failure to realize the anticipated benefits of acquisitions, the inability to fully realize the benefits of acquisitions, delays resulting from or inability to obtain required regulatory approvals and inability to access sufficient capital from internal and external sources. As a consequence, the Company's actual results may differ materially from those expressed in, or implied by, the forward looking statements.

Forward looking statements or information are based on a number of factors and assumptions which have been used to develop such statements and information but which may prove to be incorrect. Although Crew believes that the expectations reflected in such forward looking statements or information are reasonable, undue reliance should not be placed on forward looking statements because the Company can give no assurance that such expectations will prove to be correct. In addition to other factors and assumptions which may be identified in this document and other documents filed by the Company, assumptions have been made regarding, among other things: the impact measures taken to protect citizens from COVID-19 will have on global energy demand and global economies; the potential impact of government programs associated with COVID-19; the general stability of the economic and political environment in which Crew operates; that future business, regulatory and industry conditions will be within the parameters expected by Crew; the impact of increasing competition; the ability of the Company to obtain qualified staff, equipment and services in a timely and cost efficient manner; drilling results; potential changes in the Company's two year development plan; the ability of the operator of the projects which the Company has an interest in to operate the field in a safe, efficient and effective manner; Crew's ability to obtain financing on acceptable terms; changes in the Company's banking facility; field production rates and decline rates; the ability to reduce net operating costs; the ability to replace and expand oil and natural gas reserves through acquisition, development or exploration; the timing and costs of pipeline, storage and facility construction and expansion; the ability of the Company to secure adequate product transportation; future petroleum and natural gas prices; currency exchange and interest rates; the regulatory framework regarding royalties, taxes, environmental and Indigenous matters in the jurisdictions in which the Company operates; that regulatory authorities in BC will resume granting approvals for oil and gas activities on time frames, and on terms and conditions, consistent with past practices; and Crew's ability to successfully market its petroleum and natural gas products. Readers are cautioned that the foregoing list of factors is not exhaustive. Additional information on these and other factors that could affect the Company's operations and financial results are included in reports on file with Canadian securities regulatory authorities and may be accessed through the SEDAR website (www.sedar.com) or at the Company's website (www.crewenergy.com).

The internal projections, expectations or beliefs underlying the Company's 2022 capital expenditure plans, budgets and associated guidance and corporate outlook for 2022 and beyond are subject to change in light of ongoing results, prevailing economic circumstances, commodity prices and industry conditions and regulations. Crew's outlook for 2022 and beyond provides

shareholders with relevant information on Management's expectations for results of operations, excluding any potential acquisitions, dispositions or strategic transactions that may be completed in 2022 and beyond. Accordingly, readers are cautioned that events or circumstances could cause results to differ materially from those predicted and Crew's 2022 guidance and outlook may not be appropriate for other purposes. Furthermore, the forward looking statements contained in this document are made as at the date of this document and the Company does not undertake any obligation to update publicly or to revise any of the included forward looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable securities laws.

Dated as of August 8, 2022

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	June 30,	December 31,
(unaudited) (thousands)	2022	2021
Assets		
Current Asset:		
Accounts receivable	\$ 76,958	\$ 41,861
	76,958	41,861
Derivative financial instruments (note 4)	-	275
Property, plant and equipment (note 5)	1,449,923	1,448,522
	\$ 1,526,881	\$ 1,490,658
Liabilities and Shareholders' Equity		
Current Liabilities:		
Accounts payable and accrued liabilities	\$ 58,736	\$ 74,929
Derivative financial instruments (note 4)	36,419	16,690
Decommissioning obligations (note 9)	2,703	1,386
	97,858	93,005
Derivative financial instruments (note 4)	1,100	-
Bank loan (note 6)	8,101	75,067
Senior unsecured notes (note 7)	298,325	297,834
Lease obligations (note 8)	2,301	2,620
Decommissioning obligations (note 9)	38,317	56,828
Deferred tax liability	72,132	46,150
Shareholders' Equity		
Share capital (note 10)	1,475,009	1,481,450
Contributed surplus	80,581	71,865
Deficit	(546,843)	(634,161)
	1,008,747	919,154
Subsequent event (note 4)		
Commitments (note 13)		
	\$ 1,526,881	\$ 1,490,658

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)

(unaudited) (thousands, except per share amounts)	e months ended 30, 2022		e months ended e 30, 2021	ix months ended e 30, 2022		ix months ended e 30, 2021
Revenue	400.000	*	CO 550		<i>*</i>	454067
Petroleum and natural gas sales (note 11)	\$ 198,239	\$	68,550	\$ 328,671	\$	154,067
Royalties	(12,685)		(4,634)	(21,056)		(9,857)
Realized loss on derivative financial instruments	(39,562)		(8,403)	(55,066)		(25,751)
Unrealized gain (loss) on derivative financial instruments	34,048		(31,276)	(21,104)		(45,669)
Processing revenue	<u>1,475</u> 181,515		482 24,719	2,305 233,750		1,036 73,826
Expenses						
Operating	12,705		12,136	24,064		23,675
Transportation	10,623		9,971	20,015		19,823
General and administrative	2,635		2,256	5,517		4,455
Share-based compensation	1,766		772	2,467		1,346
Depletion and depreciation (note 5)	25,822		17,605	50,250		34,991
	53,551		42,740	102,313		84,290
Income (loss) from operations	127,964		(18,021)	131,437		(10,464)
Financing (note 12)	6,565		6,567	12,939		12,771
Gain on divestiture of property, plant and equipment	-		(320)	-		(320)
Other income (note 9)	(67)		(1,130)	(485)		(1,130)
Income (loss) before income taxes	121,466		(23,138)	118,983		(21,785)
Deferred tax expense	 32,771			31,665		-
Net income (loss) and comprehensive income (loss)	\$ 88,695	\$	(23,138)	\$ 87,318	\$	(21,785)
Net income (loss) per share (note 10)						
Basic	\$ 0.58	\$	(0.15)	\$ 0.57	\$	(0.14)
Diluted	\$ 0.55	\$	(0.15)	\$ 0.54	\$	(0.14)

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

(unaudited) (thousands)	Number of shares, net of shares in trust	Share capital	Contributed surplus	Deficit	Total Shareholders' equity
Balance, January 1, 2022	152,480	\$ 1,481,450	\$ 71,865	\$ (634,161)	\$ 919,154
Net income for the period	-	-	-	87,318	87,318
Share-based compensation expensed	-	-	2,467	-	2,467
Share-based compensation capitalized	-	-	2,527	-	2,527
Issued from treasury on vesting of share awards	25	38	(38)	-	-
Released from trust on vesting of share awards	2,497	1,923	(1,923)	-	-
Purchase of shares held in trust (note 10)	(2,195)	(8,402)	-	-	(8,402)
Tax deduction on excess value of share awards	-	-	5,683	-	5,683
Balance, June 30, 2022	152,807	\$ 1,475,009	\$ 80,581	\$ (546,843)	\$ 1,008,747

(unaudited) (thousands)	Number of shares, net of shares in trust	Share capital	Contributed surplus	Deficit	Total Shareholders' equity
Balance, January 1, 2021	151,182	\$1,482,925	\$ 70,052	\$ (839,460)	\$ 713,517
Net loss for the period	-	-	-	(21,785)	(21,785)
Share-based compensation expensed	-	-	1,346	-	1,346
Share-based compensation capitalized	-	-	1,259	-	1,259
Issued from treasury on vesting of share awards	127	171	(171)	-	-
Released from trust on vesting of share awards	5,688	6,523	(6,523)	-	-
Purchase of shares held in trust (note 10)	(2,978)	(3,299)	-	-	(3,299)
Balance, June 30, 2021	154,019	\$ 1,486,320	\$ 65,963	\$ (861,245)	\$ 691,038

CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited) (thousands)	Three months ended June 30, 2022	Three months ended June 30, 2021	Six months ended June 30, 2022	Six months ended June 30, 2021
Cash provided by (used in):				
Operating activities:				
Net income (loss)	\$ 88,695	\$ (23,138)	\$ 87,318	\$ (21,785)
Adjustments:				
Unrealized (gain) loss on derivative financial instruments	(34,048)	31,276	21,104	45,669
Share-based compensation	1,766	772	2,467	1,346
Depletion and depreciation (note 5)	25,822	17,605	50,250	34,991
Financing expenses (note 12)	6,565	6,567	12,939	12,771
Interest expense (note 12)	(5,985)	(5,856)	(11,833)	(11,525)
Gain on divestiture of property, plant and equipment	-	(320)	-	(320)
Deferred tax expense	32,771	-	31,665	-
Decommissioning obligations settled (note 9)	(889)	(919)	(4,456)	(2,005)
Change in non-cash working capital	2,666	(1,097)	(17,009)	(3,805)
	117,363	24,890	172,445	55,337
Financing activities:				
(Decrease) increase in bank loan	(76,527)	7,664	(66,966)	28,521
Shares purchased and held in trust (note 10)	(3,000)	(1,999)	(8,402)	(3,299)
	(79,527)	5,665	(75,368)	25,222
Investing activities:				
Property, plant and equipment expenditures (note 5)	(7,061)	(21,198)	(62,422)	(71,288)
Change in non-cash working capital	(30,775)	(9,357)	(34,655)	(9,271)
	(37,836)	(30,555)	(97,077)	(80,559)
Change in cash and cash equivalents	-	-	-	-
Cash and cash equivalents, beginning of period	-	-	-	-
Cash and cash equivalents, end of period	\$-	\$ -	\$-	\$ -

NOTES TO CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and six months ended June 30, 2022 and 2021

(Unaudited) (Tabular amounts in thousands)

1. Reporting entity:

Crew Energy Inc. ("Crew" or the "Company") is an oil and gas exploration, development and production company based in Calgary, Alberta, Canada. Crew conducts its operations in the Western Canada Sedimentary basin, focused in the province of British Columbia. The consolidated financial statements (the "financial statements") of the Company are comprised of the accounts of Crew and its wholly owned subsidiary, Crew Oil and Gas Inc. which is incorporated in Canada, and two partnerships, Crew Energy Partnership and Crew Heavy Oil Partnership. Effective May 31, 2022, Crew Oil and Gas Inc., Crew Energy Partnership and Crew Heavy Oil Partnership were dissolved, and all assets and liabilities were transferred to Crew Energy Inc. at net book value with no gain or loss. Crew's principal place of business is located at Suite 800, 250 – 5th Street SW, Calgary, Alberta, Canada, T2P 0R4.

2. Basis of preparation:

These financial statements have been prepared in accordance with IAS 34 – Interim Financial Reporting of the International Financial Reporting Standards ("IFRS"). The financial statements use the accounting policies which the Company applied in its annual consolidated financial statements for the year ended December 31, 2021. The financial statements do not include certain disclosures that are normally required to be included in annual consolidated financial statements which have been condensed or omitted. These financial statements are presented in Canadian dollars ("CDN"), which is the functional currency of the Company, its subsidiary and partnerships.

The financial statements were authorized for issuance by Crew's Board of Directors on August 8, 2022.

3. COVID-19 estimation uncertainty:

Management makes judgments and assumptions about the future in deriving estimates used in preparation of these financial statements in accordance with IFRS. Sources of estimation uncertainty include estimates used to determine economically recoverable oil, natural gas, and natural gas liquids reserves, the recoverable amount of long-lived assets or cash-generating unit, the fair value of financial derivatives, the provision for decommissioning obligations and the provision for income taxes and the related deferred tax assets and liabilities.

During the six months ended June 30, 2022, demand for oil and natural gas continued to increase as the global economy continued to recover from the novel strain of the coronavirus ("COVID-19") pandemic. Energy prices strengthened to multiyear highs due to elevated uncertainty of global oil and natural gas supply after Russia's invasion of Ukraine, in addition to restricted oil and gas investment globally. While the Company has benefited from the improvement in commodity prices, there is a degree of uncertainty related to COVID-19 and geopolitical events that have been considered in our estimates as at and for the period ended June 30, 2022.

A full list of the key sources of estimation uncertainty can be found in note 4 of the annual consolidated financial statements for the year ended December 31, 2021.

4. Financial risk management:

Derivative contracts:

In order to reduce the risk of future commodity price volatility, it is the Company's policy to hedge a portion of its petroleum and natural gas sales through various financial derivative forward sales contracts and physical sales contracts. The Company does not apply hedge accounting for these contracts. The Company's production is generally sold using "spot" or near term contracts, with prices fixed at the time of transfer of custody or on the basis of a monthly average market price. The Company, however, may give consideration in certain circumstances to using fixed price marketing contracts. The Company does not use commodity contracts other than to meet the Company's expected sale requirements.

The fair value of options and costless collars is based on option models that use published information with respect to volatility, prices and interest rates. The fair value of forward contracts and swaps is determined by discounting the difference between the contracted prices and published forward price curves as at the date of the statement of financial position, using the remaining contracted oil and natural gas volumes and a risk-free interest rate (based on published government rates).

		Strike	Option	
Notional Quantity	Term	Price	Traded	Fair Value
Natural Gas – AECO D	aily Index:			
35,000 gj/day	July 1, 2022 – September 30, 2022	\$3.15/gj	Swap	\$ (4,591)
20,000 gj/day	July 1, 2022 - October 31, 2022	\$3.04/gj	Swap	(3,836)
25,000 gj/day	July 1, 2022 - December 31, 2022	\$2.85/gj	Swap	(8,108)
30,000 gj/day	October 1, 2022 - December 31, 2022	\$2.90/gj	Swap	(5,213)
10,000 gj/day	November 1, 2022 - March 31, 2023	\$3.68/gj	Swap	(1,854)
12,500 gj/day	January 1, 2023 - March 31, 2023	\$5.07/gj	Swap	(193)
2,500 gj/day	January 1, 2023 - December 31, 2023	\$4.12/gj	Swap	(200)
12,500 gj/day	April 1, 2023 - June 30, 2023	\$3.42/gj	Swap	(602)
12,500 gj/day	July 1, 2023 - September 30, 2023	\$3.36/gj	Swap	(606)
12,500 gj/day	October 1, 2023 - December 31, 2023	\$3.74/gj	Swap	(598)
Natural Gas – AECO M	onthly Index:			
7,500 gj/day	July 1, 2022 - December 31, 2022	\$2.36/gj	Swap	(3,510)
10,000 gj/day	July 1, 2022 - September 30, 2022	\$2.22/gj	Swap	(2,655)
10,000 gj/day	October 1, 2022 - December 31, 2022	\$2.48/gj	Swap	(2,048)
10,000 gj/day	January 1, 2023 - December 31, 2023	\$4.00 - \$5.18/gj	Collar ⁽¹⁾	456
CDN\$ Edmonton C5 Bl	ended Index:			
1,000 bbl/day	July 1, 2022 – December 31, 2022	\$97.06/bbl	Swap	(3,961)
Total				\$ (37,519)

The referenced contract is a costless collar whereby the Company receives \$4.00/gj when the market price is below \$4.00/gj, and receives \$5.18/gj when the market price is above \$5.18/gj.

Subsequent to June 30, 2022, the Company entered into the following derivative commodity contracts:

Notional		Strike	Option	
Quantity Term		Price	Tradec	
Natural Gas – AECO Daily Ina	lex:			
2,500 gj/day	January 1, 2023 - March 31, 2023	\$5.82/gj	Swap	
5,000 gj/day	January 1, 2023 - December 31, 2023	\$5.06/gj	Swap	
2,500 gj/day	April 1, 2023 - June 30, 2023	\$4.54/gj	Swap	
2,500 gj/day	July 1, 2023 - September 30, 2023	\$4.36/gj	Swap	
2,500 gj/day	October 1, 2023 - December 31, 2023	\$4.79/gj	Swap	

Liquidity risk:

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with the financial liabilities. The Company's financial liabilities consist of accounts payable and accrued liabilities, derivative financial instruments, the bank loan, the senior unsecured notes and lease obligations. Accounts payable and accrued liabilities consists of invoices payable to trade suppliers for office, field operating activities and capital expenditures. The Company processes invoices within a normal payment period. Accounts payable and accrued liabilities and the majority of derivative financial instruments have contractual maturities of less than one year. To meet these obligations, the Company maintains a revolving credit facility, as

outlined in note 6, which is subject to annual renewal by the lenders and has a contractual maturity in 2024, if not extended. The Company maintains and monitors cash flow which is used to partially finance operating and capital expenditures, and does not pay dividends. In addition, the Company issued \$300 million in senior unsecured notes in 2017 that are scheduled to mature in 2024, as discussed in note 7.

Capital management:

The Company considers its capital structure to include working capital, long-term debt (including the bank loan and senior unsecured notes) and shareholders' equity. Crew's primary capital management objective is to maintain a strong financial position in order to continue to fund the Company's sustainability. Crew monitors its capital structure on an ongoing basis and makes adjustments in order to maintain the flexibility needed to achieve the Company's long-term objectives. To manage its capital structure, the Company may adjust capital spending, hedge future revenue through commodity contracts, issue new equity, issue new debt or raise funds through asset sales.

With only 4% drawn on the Company's \$185 million Facility and the senior unsecured notes termed out to 2024, the Company's financial position remains strong, with sufficient liquidity to fund the Company's on-going operations. The Company will continue to monitor debt levels and, if necessary, it will consider divesting of non-core properties, adjust its annual capital expenditure program or may consider other forms of financing to improve its financial position.

Net debt:

Capital management includes the monitoring of net debt as part of the Company's capital structure.

The following table outlines Crew's calculation of net debt:

	 June 30, 2022	December 31, 2021
Accounts receivable	\$ 76,958	\$ 41,861
Accounts payable and accrued liabilities	(58,736)	(74,929)
Working capital surplus (deficiency)	\$ 18,222	\$ (33,068)
Bank loan	(8,101)	(75,067)
Senior unsecured notes	(298,325)	(297,834)
Net debt	\$ (288,204)	\$ (405,969)

The bank loan is subject to a semi-annual review of the Borrowing Base, which is directly impacted by the value of the Company's oil and natural gas reserves (note 6).

Funds from operations and adjusted funds flow:

To evaluate the Company's capital management, Crew uses funds from operations and adjusted funds flow benchmarks. Funds from operations represents cash provided by operating activities before changes in operating non-cash working capital, accretion of deferred financing costs and transaction costs on property dispositions. Adjusted funds flow represents funds from operations before decommissioning obligations settled excluding government grants. The Company considers these metrics as key measures that demonstrate the ability of the Company's continuing operations to generate the cash flow necessary to maintain production at current levels and fund future growth through capital investment and to service and repay debt. Management believes that such measures provide an insightful assessment of the Company's operations on a continuing basis by eliminating certain non-cash charges, actual settlements of decommissioning obligations and transaction costs on property dispositions, the timing of which is discretionary.

	Thre	e months ended	Three	months ended	Si	x months ended	Si	x month ende
	June	e 30, 2022	June	30, 2021	June	ended 30, 2022	June	ended e 30, 202
Cash provided by operating activities	\$	117,363	\$	24,890	\$	172,445	\$	55,337
Change in operating non-cash working capital		(2,666)		1,097		17,009		3,805
Accretion of deferred financing costs (note 12)		(245)		(246)		(491)		(492
Funds from operations	\$	114,452	\$	25,741	\$	188,963	\$	5 58,650
Decommissioning obligations settled								
excluding grants (note 9)		822		(211)		3,971		87
Adjusted funds flow	\$	115,274	\$	25,530	\$	192,934	\$	59,52
roperty, plant and equipment:								Tota
Balance, January 1, 2021							\$ 2	2,719,994
Additions								177,924
Acquisitions								1,400
Divestitures							((605,355
Change in right-of-use assets								(59

5.

Cost	Tota
Balance, January 1, 2021	\$ 2,719,994
Additions	177,924
Acquisitions	1,400
Divestitures	(605,355
Change in right-of-use assets	(59
Change in decommissioning obligations (note 9)	4,717
Capitalized share-based compensation	2,373
Balance, December 31, 2021	\$ 2,300,994
Additions	62,422
Change in decommissioning obligations	(13,298
Capitalized share-based compensation	2,527
Balance, June 30, 2022	\$ 2,352,645

\$ (, ,
\$ 852,472
(220,313)
(228,549)
(553,148)
73,207
\$ 1,560,962
\$

Net book value	Total
Balance, June 30, 2022	\$ 1,449,923
Balance, December 31, 2021	\$ 1,448,522

The calculation of depletion and depreciation expense for the six months ended June 30, 2022 included estimated future development costs of \$1,576.6 million (December 31, 2021 - \$1,599.0 million) associated with the development of the Company's proved plus probable reserves and excludes salvage value of \$41.9 million (December 31, 2021 - \$41.3 million) and undeveloped land of \$143.3 million (December 31, 2021 - \$142.5 million) related to future development acreage with no associated reserves.

Included in depletion and depreciation expense for the six months ended June 30, 2022 is \$0.2 million (December 31, 2021 -\$0.4 million) related to the right-of-use assets for the Company's leases. As at June 30, 2022, the net book value of these right-of-use assets is \$1.9 million (December 31, 2021 - \$2.1 million).

During the third quarter of 2021, the Company disposed of its Lloydminster heavy crude oil operations for cash proceeds of \$10.7 million and incurred \$2.5 million of related transaction costs. The disposition consisted of petroleum and natural gas properties and undeveloped land with a net book value of \$45.8 million and associated decommissioning obligations of \$34.5 million, resulting in a loss of \$3.1 million on closing of the disposition.

During the third quarter of 2021, the Company exchanged petroleum and natural gas properties and undeveloped land with a total net book value of \$3.6 million for undeveloped land with a fair value of \$1.4 million, resulting in a loss of \$2.2 million.

During the year ended 2021, the Company also disposed of various non-core petroleum and natural gas properties with a net book value of \$2.7 million and associated decommissioning obligations of \$1.7 million, resulting in a loss of \$1.0 million.

The Company identified an indicator of impairment reversal at September 30, 2021 for the northeast British Columbia cash generating unit ("CGU") and performed an impairment reversal test to estimate its recoverable amount. It was determined that the recoverable amount of the northeast British Columbia CGU exceeded its carrying value, resulting in all previous impairment, net of depletion, of \$228.5 million being reversed. The indicator of impairment reversal existed as a result of increases in forecasted oil and gas commodity prices, along with an increase in the Company's market capitalization. At December 31, 2021 and June 30, 2022, the Company did not identify any indicators of impairment, and therefore, an impairment test was not performed.

6. Bank loan:

As at June 30, 2022, the Company's bank facility consists of a revolving line of credit of \$155 million and an operating line of credit of \$30 million (the "Facility"). The Facility revolves for a 364 day period and will be subject to its next 364 day extension by June 2, 2023. If not extended, the Facility will cease to revolve, the margins thereunder will increase by 0.50 per cent and all outstanding advances thereunder will become repayable in one year from the extension date. The available lending limits of the Facility (the "Borrowing Base") are reviewed semi-annually and are based on the bank syndicate's interpretation of the Company's reserves and future commodity prices. There can be no assurance that the amount of the available Facility will not be adjusted at the next scheduled Borrowing Base review on or before October 31, 2022. The Facility is secured by a floating charge debenture and a general securities agreement on all the assets of the Company.

Advances under the Facility are available by way of prime rate loans with interest rates between 2.00 percent and 5.50 percent over the bank's prime lending rate and bankers' acceptances and LIBOR loans, which are subject to stamping fees and margins ranging from 3.00 percent to 6.50 percent depending upon the secured debt to EBITDA ratio of the Company calculated at the Company's previous quarter end. Standby fees are charged on the undrawn Facility at rates ranging from 0.75 percent to 1.63 percent depending upon the secured debt to EBITDA ratio. As at June 30, 2022, the Company's applicable pricing included a 2.00 percent margin on prime lending, a 3.00 percent stamping fee and margin on bankers' acceptances and LIBOR loans along with a 0.75 percent per annum standby fee on the portion of the Facility that is not drawn. Borrowing margins and fees are reviewed annually as part of the bank syndicate's annual renewal.

At June 30, 2022, the Company had issued letters of credit totaling \$10.6 million (December 31, 2021 - \$7.9 million).

7. Senior unsecured notes:

On March 14, 2017, the Company issued \$300 million of 6.5% senior unsecured notes, due March 14, 2024 (the "2024 Notes"). The 2024 Notes are guaranteed, jointly and severally, on an unsecured basis, by each of the Company's current and future restricted subsidiaries. Interest on the 2024 Notes accrues at the rate of 6.5% per year and is payable semi-annually.

At any time on or after March 14, 2020, the Company may redeem, on any one or more occasions, all or part of the 2024 Notes at the redemption prices set forth below, plus any accrued and unpaid interest:

Year ⁽¹⁾	Percentage
2022	101.040%
2023 and thereafter	100.000%
(1) For the 12 month period beginning on March 14 of each year	

For the 12 month period beginning on March 14 of each year.

Upon the occurrence of a change of control, the Company will be required to offer to repurchase each holder's notes at a price equal to not less than 101% of the principal amount, plus any accrued and unpaid interest.

At June 30, 2022, the carrying value of the 2024 Notes was net of deferred financing costs of \$1.7 million (December 31, 2021 - \$2.2 million).

Lease obligations: 8.

	Jun	As at e 30, 2022	As a December 31, 202		
Less than 1 year	\$	609	\$	244	
1 – 3 years		1,461		1,461	
After 3 years		963		1,328	
Total undiscounted future lease payments	\$	3,033	\$	3,033	
Total undiscounted future interest payments		(223)		(278)	
Present value of lease obligations	\$	2,810	\$	2,755	
Current portion of lease obligations,					
included in accounts payable and accrued liabilities		(509)		(135)	
Long-term portion of lease obligations	\$	2,301	\$	2,620	

The Company's total undiscounted future lease payments of \$3.0 million (December 31, 2021 - \$3.0 million) equate to future lease obligations. This amount excludes commitments for firm transportation and processing agreements, as disclosed in note 13, as they do not meet the definition of a lease as the Company does not control the asset or receive substantially all of the asset's economic benefits.

Decommissioning obligations: 9.

	Six mo Ju	Year ended December 31, 2021			
Decommissioning obligations, beginning of period	\$	58,214	\$	93,178	
Obligations incurred		3,020		4,340	
Obligations settled		(4,456)		(4,844)	
Obligations divested		-		(36,213)	
Change in estimated future cash outflows		(16,318)		377	
Accretion of decommissioning obligations		560		1,376	
Decommissioning obligations, end of period	\$	41,020	\$	58,214	

The Company's decommissioning obligations result from its ownership interest in oil and natural gas assets, including well sites and facilities. The total decommissioning obligation is estimated based on the Company's net ownership interest in all wells and facilities, estimated costs to reclaim and abandon these wells and facilities and the estimated timing of the costs to be incurred in future years. The Company has estimated the net present value of the decommissioning obligations to be \$41.0 million as at June 30, 2022 (December 31, 2021 – \$58.2 million) based on an inflation adjusted undiscounted total future liability of \$90.6 million (December 31, 2021 – \$92.2 million). These payments are expected to be made over the next 45 years, with the majority of costs to be incurred between 2029 and 2060. The inflation rate applied to the liability is 1.83% (December 31, 2021 – 1.81%). The discount factor, being the risk-free rate related to the liability is 3.19% (December 31, 2021 – 1.70%). The \$16.3 million (December 31, 2021 – \$0.4 million) change in estimated future cash outflows for the six months ended June 30, 2022 is a result of a change in the inflation rate, discount factor and estimated future abandonment costs.

Included in decommissioning obligations settled is \$0.5 million (December 31, 2021 – \$1.5 million) related to government grants earned for well site rehabilitation and recognized in Other Income.

10. Share capital:

At June 30, 2022, the Company was authorized to issue an unlimited number of common shares with the holders of common shares entitled to one vote per share.

Restricted and performance award incentive plan:

The Company has a Restricted and Performance Award Incentive Plan ("RPAP") which authorizes the Board of Directors to grant restricted awards ("RAs") and performance awards ("PAs") to directors, officers, employees, consultants or other service providers of Crew and its affiliates.

Subject to terms and conditions of the RPAP, each RA and PA entitles the holder to an award value typically vesting as to onethird on each of the first, second and third anniversaries of the date of grant. For the purpose of calculating share-based compensation, the fair value of each award is determined at the grant date using the closing price of the common shares. In the case of PAs, the award value is adjusted for a payout multiplier which can range from 0.0 to 2.0 and is dependent on the performance of the Company relative to pre-defined corporate performance measures for a particular period.

For RAs and PAs granted prior to May 20, 2021, the Company is eligible to settle the award value for any such grants either in cash or in common shares acquired by an independent trustee in the open market for such purposes. For RAs and PAs granted subsequent to May 20, 2021, the Company is, following shareholder approval, eligible to settle the award value of such grants either in common shares issued from treasury, subject to the treasury share maximum provided in the RPAP, or in common shares acquired by an independent trustee in the open market for such purposes. The Company is no longer eligible to settle awards granted after May 20, 2021 with cash.

Common shares are acquired in the open market by an independent trustee and are held in trust for the potential future settlement of award values and are netted out of share capital, including the cumulative purchase cost, until they are distributed for future settlements. For the six months ended June 30, 2022, the trustee purchased 2,195,000 (June 30, 2021 – 2,978,000) common shares for a total cost of \$8.4 million (June 30, 2021 - \$3.3 million) and as at June 30, 2022, the trustee held 3,841,000 (June 30, 2021 – 2,558,000) common shares in trust.

Upon the vesting and settlement of 1,009,000 RAs and 799,000 PAs, when accounting for the earned multipliers for PAs, 25,000 common shares of the Company were issued from treasury and 2,497,000 common shares were released from trust for the six months ended June 30, 2022.

The number of RAs and PAs outstanding are as follows:

	Number of RAs	Number of PAs
Balance, January 1, 2022	3,660	4,576
Granted	1,250	1,956
Vested	(1,009)	(799)
Forfeited	(8)	(4)
Balance, June 30, 2022	3,893	5,729

Per share amounts:

Per share amounts have been calculated on the weighted average number of shares outstanding. The weighted average shares outstanding for the three month period ended June 30, 2022 was 152,630,000 (June 30, 2021 – 153,984,000) and for the six months ended June 30, 2022, the weighted average number of shares outstanding was 152,135,000 (June 30, 2021 – 152,401,000).

In computing diluted earnings per share, the Company considers the dilutive impact of RAs and PAs. For the three month period ended June 30, 2022, 9,777,000 (June 30, 2021 – nil) shares were added to the weighted average common shares outstanding to account for the dilution of RAs and for the six month period ended June 30, 2022, 9,926,000 (June 30, 2021 – nil) shares were added to the weighted average common shares for dilution. For the three month period ended June 30, 2022, there were nil (June 30, 2021 – 8,731,000) RAs and PAs that were not included in the diluted earnings per share calculation because they were anti-dilutive. For the six month period ended June 30, 2022, there were 4,033,000 (June 30, 2021 – 8,731,000) RAs and PAs that were not included in the diluted earnings per share calculation because they were anti-dilutive.

11. Revenue:

Petroleum and natural gas sales:

Crew sells its production pursuant to fixed or variable-price contracts. The transaction price for variable priced contracts is based on the commodity price, adjusted for quality, location or other factors, whereby each component of the pricing formula can be either fixed or variable, depending on the contract terms. Under the contracts, the Company is required to deliver a fixed or variable volume of crude oil, condensate, other natural gas liquids ("ngl") or natural gas to the customer. Revenue is recognized when a unit of production is delivered to the customer. The amount of revenue recognized is based on the agreed transaction price, whereby any variability in revenue relates specifically to the Company's efforts to transfer production, and therefore the resulting revenue is allocated to the production delivered in the period during which the variability occurs. As a result, none of the variable revenue is considered constrained.

Crude oil, condensate and ngl are sold under contracts of varying terms of up to one year. The Company's natural gas is sold through a combination of spot sales, month ahead physical sales, short term and multi-year contracts. Revenues are typically collected on the 25th day of the month following production.

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Light crude oil	\$ 1,290	\$ 1,116	\$ 2,410	\$ 2,009
Heavy crude oil	-	6,299	-	11,302
Natural gas liquids	13,882	2,896	26,403	5,827
Condensate	65,933	20,699	107,011	37,700
Natural gas	117,134	37,540	192,847	97,229
	\$ 198,239	\$ 68,550	\$ 328,671	\$ 154,067

The following table summarizes the Company's petroleum and natural gas sales, all of which are from revenue with contracts with customers:

12. Financing:

	Three n June 30	ende	ed	 months ended 30, 2021	J	Six m June 30	ende	ed	-	months endec 30, 2021
Interest expense	\$	5,98		\$ 5,856		\$	1,83		\$	11,525
Interest on lease obligations		2	28	25			5	55		52
Accretion of deferred financing costs		24	45	246			49	91		492
Accretion of decommissioning obligations		30	07	440			56	50		70
	\$	6,5	65	\$ 6,567		\$	12,93	9	\$	12,77
Commitments:										
	2022		2023	2024		2025		2026	Т	hereafte
Firm transportation agreements	\$ 16,784	\$	34,379	\$ 30,055	\$	28,586	\$	22,107	\$	23,59
Firm processing agreements	9,436		18,718	18,752		18,718		18,718		87,83
Total	\$ 26,220	\$	53,097	\$ 48,807	\$	47,304	\$	40,825	\$	111,43

Firm transportation agreements include commitments to third parties to transport condensate, ngl and natural gas from gas processing facilities in northeast British Columbia.

Firm processing agreements include commitments to process natural gas through the Greater Septimus Processing Complex in northeast British Columbia.

DIRECTORS & OFFICERS

OFFICERS

Dale O. Shwed President and Chief Executive Officer

John G. Leach, CPA, CA Executive Vice President and Chief Financial Officer

James Taylor Chief Operating Officer

Jamie L. Bowman Senior Vice President, Marketing & Originations

Kurtis Fischer Vice President, Planning & Development

Paul Dever Vice President, Government & Stakeholder Relations

Kevin G. Evers, P. Geol. *Vice President, Geosciences*

Mark Miller Vice President, Land and Negotiations

Craig Turchak, CPA, CGA Vice President, Finance & Controller

BOARD OF DIRECTORS

John A. Brussa Chairman Independent Director

Karen Nielsen, ICD.D Independent Director

Ryan Shay, CPA, CA Independent Director

Gail Hannon Independent Director

John Hooks Independent Director

Dale O. Shwed President, Crew Energy Inc.

CORPORATE SECRETARY

Michael D. Sandrelli Partner, Burnet, Duckworth & Palmer LLP

ABBREVIATIONS

bbl barrels bbl/d barrels per day bcf billion cubic feet boe barrels of oil equivalent (6 mcf: 1 bbl) bopd barrels of oil per day mboe thousand barrels of oil equivalent (6 mcf: 1 bbl) mmboe million barrels of oil equivalent (6 mcf: 1 bbl) mcf thousand cubic feet mcf/d thousand cubic feet per day mmcf million cubic feet mmcf/d million cubic feet per day ngl natural gas liquids