



Crew Energy Inc. (TSX: CR) ("Crew of the "Company) is pleased to announce our operating and financial results for the three and six month periods ended June 30, 2019.

# HIGHLIGHTS

- Ultra Condensate-Rich ("UCR") Montney Development Drives 36% Growth in Condensate Production: Q2 condensate volumes averaged 3,127 bbls per day, an increase of 19% over Q1 2019 and 36% over Q2 2018. Total liquids contributed 61% to Crew's total petroleum and natural gas sales for the quarter.
- **Production of 22,865 boe per day with 31% Liquids:** Total liquids increased to 31% of production, compared to 28% in Q1 2019 and 26% in Q2 2018. Greater Septimus production of 19,594 boe per day was in line with the previous quarter and 3% higher than Q2 2018, with significantly higher condensate volumes from newly completed UCR wells.
- **Stable Adjusted Funds Flow ("AFF"):** Q2 AFF totaled \$22.5 million or \$0.15 per fully diluted share, compared to Q2 2018 AFF of \$21.8 million or \$0.14 per fully diluted share, reflecting the impact of increased higher-value condensate production.
- **Continued Strong UCR Results from 15-20 Pad:** Crew's four "B" zone wells on the 15-20 pad at Greater Septimus have exceeded projections, generating average sales of 1,021 boe per day with 43% condensate and 11% other natural gas liquids ("ngl") over 120 days.
- **Positive Contribution from 4-21 Pad in UCR Transition Zone:** Crew finalized completing and equipping wells on the 4-21 pad in Q2, which have flowed at restricted rates with average sales over 90 days of 1,042 boe per day, comprised of 28% condensate and 13% ngl.
- Low Base Declines at Septimus Supports Sustainability: Production declines at Septimus are approaching 12% generating an operating netback that exceeds maintenance capital for the area. With continued development Crew plans on replicating this success in the UCR area.
- UCR Spending Supports Strong Operational Execution: Exploration and development capital expenditures in the quarter totaled \$14.0 million, in line with forecast guidance for the period. Net capital expenditures were \$10.7 million, including a \$3.3 million non-core disposition. Activity in Q2 was directed to finalizing the drilling of one (1.0 net) extended reach horizontal ("ERH") well on the 3-32 pad in the UCR area, and finalizing the completion, equip and tie-in of eight (8.0 net) wells, along with the recompletion of six (6.0 net) heavy oil wells at Lloydminster.
- **Financial Flexibility Maintained:** Quarter end net debt of \$353.4 million was 2% lower than Q1 2019 and includes \$300 million of term debt due in 2024 which has no financial maintenance covenants. The Company's \$235 million credit facility was renewed during the quarter and was drawn approximately 21% at the end of the period.

# **FINANCIAL & OPERATING HIGHLIGHTS:**

	Three months	Three months	Six months	Six months
FINANCIAL	ended	ended	ended	ended
(\$ thousands, except per share amounts)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Petroleum and natural gas sales	51,543	54,040	106,994	113,467
Adjusted Funds Flow <sup>(1)</sup>	22,513	21,804	48,284	48,177
Per share - basic	0.15	0.14	0.32	0.32
- diluted	0.15	0.14	0.32	0.32
Net income (loss)	15,375	(9,181)	21,561	(5,033)
Per share - basic	0.10	(0.06)	0.14	(0.03)
- diluted	0.10	(0.06)	0.14	(0.03)
Exploration and Development expenditures	13,997	12,468	69,238	46,389
Property acquisitions (net of dispositions)	(3,249)	17	(19,173)	(9,990)
Net capital expenditures	10,748	12,485	50,065	36,399
Capital Structure			As at	As at
(\$ thousands)			June 30, 2019	Dec. 31, 2018
Working capital deficiency (surplus) <sup>(2)</sup>			9,653	(11,984)
Bank loan		_	48,398	59,904
		_	58,051	47,920
Senior Unsecured Notes		_	295,376	294,885
Total Net Debt <sup>(2)</sup>		-	353,427	342,805
Current Debt Capacity <sup>(3)</sup>			535,000	535,000
Common Shares Outstanding (thousands)			152,032	151,730

Notes:

(1) Non-IFRS Measure. AFF is calculated as cash provided by operating activities, adding the change in non-cash working capital, decommissioning obligation expenditures and accretion of deferred financing costs on the senior unsecured notes. AFF does not have a standardized measure prescribed by International Financial Reporting Standards ("IFRS"), and therefore may not be comparable with the calculations of similar measures for other companies. See "Non-IFRS Measures" contained within Crew's MD&A for details including reasons for use and a reconciliation of AFF to its most closely related IFRS measure.

(2) Non-IFRS Measure. Working capital deficiency / (surplus) includes cash and cash equivalents plus accounts receivable less accounts payable and accrued liabilities. See "Non-IFRS Measures" contained within Crew's MD&A.

(3) Current Debt Capacity reflects the bank facility of \$235 million plus \$300 million in senior unsecured notes outstanding.

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
Operations	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Daily production				
Light crude oil (bbl/d)	155	261	190	288
Heavy crude oil (bbl/d)	1,722	1,930	1,666	1,839
Condensate (bbl/d)	3,127	2,304	2,873	2,500
Ngl (bbl/d)	2,049	1,710	2,031	1,751
Natural gas (mcf/d)	94,873	104,269	97,692	110,257
Total (boe/d @ 6:1)	22,865	23,583	23,042	24,754
Average prices <sup>(1)</sup>				
Light crude oil (\$/bbl)	66.15	75.72	63.14	71.62
Heavy crude oil (\$/bbl)	60.00	55.65	52.44	46.41
Condensate (\$/bbl)	68.96	82.73	65.88	77.95
Ngl (\$/bbl)	7.50	25.63	9.17	25.21
Natural gas (\$/mcf)	2.34	2.23	2.91	2.56
Oil equivalent (\$/boe)	24.77	25.18	25.65	25.32

Notes:

(1) Average prices are before deduction of transportation costs and do not include realized gains and losses on financial instruments.

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Netback (\$/boe)				
Petroleum and natural gas sales	24.77	25.18	25.65	25.32
Royalties	(1.77)	(1.83)	(1.81)	(1.77)
Realized commodity hedging loss	(0.16)	(1.23)	(0.52)	(1.07)
Marketing income <sup>(1)</sup>	1.23	0.28	1.31	0.28
Net operating costs <sup>(2)</sup>	(6.00)	(6.56)	(6.12)	(6.42)
Transportation costs	(3.01)	(1.78)	(2.63)	(1.95)
Operating netback <sup>(3)</sup>	15.06	14.06	15.88	14.39
General & administrative ("G&A")	(1.39)	(1.23)	(1.45)	(1.31)
Other income	-	-	-	0.22
Financing costs on long-term debt	(2.84)	(2.67)	(2.85)	(2.55)
Adjusted funds flow <sup>(3)</sup>	10.83	10.16	11.58	10.75
Drilling Activity				
Gross wells	1	0	8	0
Working interest wells	1.0	0.0	8.0	0.0
Success rate, net wells (%)	100%	-	100%	-

Notes:

(1) Marketing income was recognized from the monetization of forward physical sales contracts offset by the cost of committed natural gas transportation that was not available during the period.

(2) Net operating costs are calculated as gross operating costs less processing revenue.

(3) Non-IFRS Measure. Operating netback equals petroleum and natural gas sales including realized hedging gains and losses on commodity contracts, marketing income, less royalties, net operating costs and transportation costs calculated on a boe basis. Operating netback and adjusted funds flow netback do not have a standardized measure prescribed by IFRS, and therefore may not be comparable with the calculations of similar measures for other companies. See "Non-IFRS Measures" contained within Crew's MD&A.

#### FINANCIAL OVERVIEW

#### Positive Impacts from Increased Condensate and Total Liquids Weighting

- Production of 22,865 boe per day for the quarter was 3% lower than the same period in 2018, and 2% lower than Q1 2019, with the decreases being attributable to voluntary dry gas shut-ins due to weak pricing, a third-party pipeline outage triggering a full shut down of the Septimus and West Septimus ("Greater Septimus") area production of approximately 19,500 boe per day for six days, and natural declines on Lloydminster production.
- Condensate production averaged 3,127 bbls per day, an increase of 36% over Q2 2018 and 19% over Q1 2019, with total liquids production increasing to 31% of total volumes, higher than the 26% weighting in Q2 2018 and 28% in Q1 2019. Condensate contributed 38% to Crew's total sales in Q2 2019, compared with 32% in Q2 2018 and 26% in Q1 2019.
- Greater Septimus production averaged 19,564 boe per day in Q2 2019, an increase of 3% over 18,953 boe per day in Q2 2018 and on par with Q1 2019 volume, despite the pipeline outage and related shut down.

# AFF per Share Driven by Liquids and Condensate Production

- AFF in Q2 2019 was \$22.5 million (\$0.15 per diluted share), 7% higher on a per share basis than the same period in 2018, primarily due to higher condensate production and a lower realized hedging loss. For the first half of 2019, Crew's AFF of \$48.3 million or \$0.32 per diluted share was in line with the same period in 2018.
- Quarter-over-quarter, AFF was 13% lower than Q1 2019, primarily attributable to weaker natural gas and ngl prices and higher transportation costs. These inputs were partially offset by lower net operating costs.

# **Quarter-over-Quarter Improvement in Liquids Volumes and Pricing**

- Q2 2019 petroleum and natural gas sales decreased 7% compared to Q1 2019 primarily the result of a substantial drop in natural gas prices quarter-over-quarter. This was partially offset by increased condensate production and improved pricing for condensate and heavy crude oil.
- Petroleum and natural gas sales during Q2 2019 and for the first half of the year decreased 5% and 6%, respectively, relative to the same periods in 2018, mainly as a result of the lower production combined with lower realized light crude oil, condensate, and ngl prices in 2019 relative to the same periods in 2018.
- Quarter-over-quarter, Crew's realized light crude oil and condensate price increased 8% and 11%, respectively, approximating the 10% increase in the Canadian dollar denominated West Texas Intermediate ("WTI") benchmark price. WTI prices were bolstered by geo-political concerns arising over Iran's nuclear sanctions and military activity in the strategic Strait of Hormuz oil shipping channel.
- Crew's heavy crude oil realized price increased 36% compared to Q1 2019, primarily in response to the Alberta Government's oil curtailment program. The realized price for ngl decreased 31% compared to Q1 2019, primarily due to price declines for propane and butane at Conway, the primary U.S. pricing market for the majority of Crew's ngl production.
- Crew's realized natural gas price for Q2 2019 was 32% lower than Q1 2019, as natural gas prices across North America declined as a result of continued production growth and reduced weather-related demand. Crew's diversified natural gas marketing portfolio partially offset the market weakness with 66% of the Company's sales exposed to U.S. pricing points. This resulted in a corporate wellhead price of \$2.34 per mcf, compared to the Canadian benchmark AECO 5A price of \$1.03 per mcf.
- Marketing income for the quarter was \$2.6 million or \$1.23 per boe compared to \$2.9 million or \$1.40 per boe in Q1 2019, and \$0.6 million or \$0.28 per boe in Q2 2018, reflecting the monetization of the Company's Dawn transport contract and Malin sales contract.

# Lower Net Operating Costs Bolster Operating Netbacks

- Corporate operating netbacks in Q2 2019 and first half 2019 averaged \$15.06 per boe and \$15.88 per boe, respectively, an improvement of 7% and 10% over the same periods in 2018. Compared to Q1 2019, operating net backs decreased 10% as a result of lower commodity prices and higher transportation costs, offset by lower operating costs.
- Cash costs per boe for Q2 increased 2% relative to Q1 2019, which reflects higher transportation costs per boe, offset by lower royalties and net operating costs per boe. Compared to the same period in 2018, cash costs per boe increased due to higher transportation, financing and G&A costs per boe, offset by lower royalties and net operating costs per boe.
- Q2 and first half 2019 net operating costs and net operating costs per boe decreased relative to the same periods in 2018, as a result of a decline in Tower and Lloydminster production, areas which have higher operating costs per boe. Quarter-over-quarter net operating costs were down 4% due to the seasonal decline in field operating costs.
- Transportation costs in Q2 2019 and the first half of 2019 increased compared to Q1 2019, and the corresponding periods in 2018, as the Company works to provide further diversified market opportunities for its natural gas production. Further transportation costs were added in April 2018 with the introduction of new service on the NGTL system, and in April 2019 with the addition of fees associated with third party ownership of the sales pipeline between West Septimus and the Saturn meter station.

# **Q2** Capital Expenditures In-Line with Guidance

- Exploration and development capital expenditures in Q2 were \$14.0 million, or \$10.7 million net after the impact of a non-core disposition of \$3.3 million during the period. Year-to-date in 2019, Crew has invested \$50.1 million in net capital expenditures, with the majority directed to drilling and development opportunities within the Company's UCR area.
- Approximately \$7.8 million of our Q2 capital was allocated to drilling and completion activities in the UCR area, including drilling one (1.0 net) ERH well with a lateral length of 3,050 metres on Crew's 3-32 pad along with finalizing the completion and equipping of eight (8.0 net) wells. Crew directed \$3.3 million to Montney well site development, facilities and pipelines and \$2.9 million to land, seismic and other miscellaneous expenditures.

# **Ongoing Focus on Balance Sheet Strength**

- Net debt of \$353.4 million was 3% lower than at the end of Q1 2019 due to the Company's 2019 capital expenditure program being weighted to higher first quarter spending.
- The Company's debt is comprised of \$300 million of term debt with no financial maintenance covenants or repayment required until 2024, as well as a \$235 million credit facility that was 25% drawn after adjusting for a working capital deficiency of approximately \$9.7 million at quarter end.
- Crew's credit facility was renewed during Q2, with no changes to the borrowing base of \$235 million, no financial maintenance covenants, and access to the full borrowing base value.
- Further work on optimizing the asset portfolio in Q2 2019 contributed to the \$3.3 million disposition of 2.7 (2.0 net) sections of non-core assets having no production or reserves assigned, with proceeds directed to debt reduction and maintaining a healthy financial position.

# TRANSPORTATION, MARKETING & HEDGING

# **Diversified Market Access Provides Strategic Benefit**

- In Q2 and first half 2019, Crew elected to monetize our Dawn and Malin market exposure, realizing marketing income of \$2.6 million and \$5.5 million, respectively. Crew has further elected to monetize these contracts for Q3 2019, resulting in approximately \$1.8 million of marketing income to be realized in the quarter.
- For the second half of 2019, our average natural gas sales exposure is currently expected to be approximately 55% to Chicago, 17% to NYMEX, 8% to Alliance ATP, 7% to Dawn, 5% to Malin, 5% to Station 2 and 3% to AECO 5A.

# Natural Gas & Liquids Hedging

- Crew's natural gas hedges currently include:
  - 25,000 mmbtu per day of Chicago gas at C\$3.53 per mmbtu for 2019
  - o 7,500 mmbtu per day of Dawn gas at C\$3.55 per mmbtu for 2019
  - o 10,000 mmbtu per day of NYMEX gas at US\$2.95 per mmbtu for 2019
  - o 7,500 mmbtu per day of Chicago gas at C\$3.40 per mmbtu for 2020
- For liquids, Crew has the following hedges in place:
  - 1,874 bbls per day of WTI at an average price of C\$75.99 per bbl for 2019
  - o 250 bbls per day of WCS for Q4 2019 at C\$56.20 per bbl

- 250 bbls per day of differentials at US\$17.25 per bbl for Q3 2019
- 500 bbls per day of WCS differential at C\$25.23 per bbl for the second half of 2019
- 750 bbls per day of WTI at an average price of C\$79.12 per bbl for 2020

#### **OPERATIONS & AREA OVERVIEW**

#### **NE BC Montney - Greater Septimus**

- During Q2 2019, Crew completed drilling one net ERH well with a lateral length of 3,050 metres on the 3-32 pad in our UCR area at West Septimus.
- Results from wells on our 15-20 pad in the UCR area at Greater Septimus have remained strong and offer compelling returns. The four "B" zone wells produced average sales of 1,021 boe per day comprised of 43% condensate and 11% ngl over 120 days on production.
- At Crew's 4-21 pad in the UCR transition zone, results have also exceeded internal type well expectations for West Septimus. The wells are being produced at restricted rates and have produced average sales of 1,042 boe per day over 90 days on production, including 28% condensate and 13% ngl.
- As a result of the outperformance of these condensate-rich wells at Greater Septimus, Crew has been able to optimize our commodity mix and during Q2, effectively mitigated the impact of the six-day pipeline shut-down affecting approximately 19,500 boe per day of production along with our continued shut-in of dry gas.
- During the pipeline outage, Crew accelerated Septimus facility maintenance work originally planned for 2020 and implemented further debottlenecking measures which are expected to improve the long-term efficiency of our operations.

	Q2	Q1	Q4	Q3	Q2
Production & Drilling	2019	2019	2018	2018	2018
Average daily production (boe/d)	19,594	19,535	18,447	19,240	18,953
Wells drilled (gross / net)	1 / 1.0	6 / 6.0	6 / 6.0	4 / 4.0	-
Wells completed (gross / net)	-	8 / 8.0	3 / 3.0	-	2 / 1.6

# **Greater Septimus**

Operating Netback	Q2	Q1	Q4	Q3	Q2
(\$ per boe)	2019	2019	2018	2018	2018
Revenue	22.20	25.61	26.53	22.83	22.70
Royalties	(1.27)	(1.56)	(1.58)	(1.15)	(1.35)
Realized commodity hedge gain (loss)	0.28	(0.74)	(1.79)	(2.01)	(1.32)
Marketing income <sup>(1)</sup>	1.43	1.66	1.23	0.34	0.34
Net operating costs <sup>(2)</sup>	(4.46)	(4.65)	(4.51)	(4.61)	(4.71)
Transportation costs	(2.81)	(1.73)	(1.35)	(1.22)	(1.40)
Operating netback <sup>(3)</sup>	15.37	18.59	18.53	14.18	14.26

Notes:

(1) Marketing income was recognized from the monetization of forward physical sales contracts offset by the cost of committed natural gas transportation.

(2) Net operating costs are calculated as gross operating costs less processing revenue.

(3) Non-IFRS Measure. Operating netback equals petroleum and natural gas sales including realized hedging gains and losses on commodity contracts, marking income, less royalties, net operating costs and transportation costs calculated on a boe basis. Operating netback does not have a standardized measure prescribed by IFRS, and therefore may not be comparable with the calculations of similar measures for other companies. See "Non-IFRS Measures" contained within Crew's MD&A.

# **Other NE BC Montney**

- **Tower:** Production at Tower averaged 592 boe per day in Q2 2019, reflecting the impact of production being shut-in for offset fracturing during the period. Crew continues to evaluate the relative economics of Tower development as well as reviewing encouraging nearby Lower Montney well results.
- **Monias**: Activity at Monias during Q2 was directed to preparing for the completion in Q3 of one horizontal Montney delineation well that was drilled in Q1, approximately 18 km to the northwest of our West Septimus UCR core area.
- **Attachie:** Of Crew's 92 net sections of land in this area, approximately 44 net sections are situated within the liquids-rich hydrocarbon window. Given the positive results generated by offsetting operators, a lease retention well was drilled in January of 2019.
- **Oak / Flatrock:** In this liquids-rich gas area, Crew has over approximately 60 (52 net) sections of land, and the Company plans to continue monitoring industry activity and offsetting well results.

# AB / SK Heavy Oil - Lloydminster

- During Q2, activity at Lloydminster included the recompletion of six (6.0 net) heavy crude oil wells which contributed to average production of 1,722 bbls per day of heavy crude oil, a 7% increase over the prior quarter. Relative to Q2 2018, heavy crude oil volumes were approximately 11% lower due to limited capital investment in the area.
- WCS pricing differentials continued to improve through Q2 and contributed to operating netbacks at Lloydminster which averaged \$24.93 per boe. To maximize profitability, Crew will continue to evaluate forward pricing for WCS for the purposes of optimizing the execution timing of a three (3.0 net) multilateral horizontal drilling program.

# OUTLOOK

# **Condensate and Liquids Trending Higher**

- The ongoing evolution of Crew's drilling and completion design has improved efficiencies and contributed to condensate ratios trending higher while overall volumes remain stable.
- The Company's emphasis on UCR drilling along with our goal of improving margins is meeting with success. Condensate volumes in Q2 increased 36% year-over-year while Crew's average condensate price of \$68.96 per bbl was materially higher than the average corporate realized price per boe of \$24.77.

# Low Base Declines at Septimus Supports Sustainability

At Septimus, Crew is successfully generating an operating netback that exceeds maintenance capital
requirements for the area. As a result of Crew's investment in the area, production declines for Septimus are
approaching 12%, representing similar performance attributes to a tight conventional reservoir rather than
an unconventional reservoir. Crew plans to replicate the development success and free cash flow generation
realized at Septimus within our UCR area, which has over 135 potential drilling opportunities<sup>1</sup>, representing
over ten years of highly economic future growth at Crew's current pace of development.

<sup>&</sup>lt;sup>1</sup> See "Information Regarding Disclosure on Oil and Gas, Operational Information and Non-IFRS Measures".

# **Significant Optionality Maintained**

- With access to all three major export pipelines, proximity to the Coastal GasLink Pipeline, and our ability to produce natural gas or liquids, Crew's land base is ideally positioned to capitalize on an LNG project that could have demand for up to 25% of current Western Canada natural gas production.
- Year-to-date, Crew has sold approximately \$20.75 million of assets and continues to explore opportunities to divest or monetize the value of certain assets not being actively developed in the current environment.

# Net Capital Expenditures to Remain in Line with AFF

- Crew's 2019 capital expenditure budget is expected to range between \$95 and \$105 million. Average volumes are forecast between 22,000 to 23,000 boe per day, with a steady focus on increasing the weighting of higher valued condensate and liquids within Crew's production portfolio.
- For Q3 2019, production is expected to average between 22,000 and 23,000 boe per day on capital expenditures between \$18 and \$22 million. Quarterly volume forecasts incorporate the Company's planned deferral of dry gas production that is exposed to weak spot gas prices in Western Canada. Activity during Q3 will focus on the completion of one Montney well, water handling initiatives, as well as building out leases and infrastructure to prepare for the next phase of drilling and completions.
- Based on our first half capital program, approximately \$25 to \$35 million is expected to be allocated to the second half program which is planned to approximate AFF.

We thank our employees and directors for their commitment and dedication to the success of Crew, and we thank all of our shareholders and bondholders for their patience and continued support in this challenging operating environment.

# **Cautionary Statements**

# Information Regarding Disclosure on Oil and Gas, Operational Information and Non-IFRS Measures

This report discloses "potential drilling opportunities" in the Company's Greater Septimus area of operations which are comprised of: (i) proved locations; (ii) probable locations; and (iii) unbooked locations. Proved locations and probable locations are derived from the Sproule Report and account for drilling inventory that have associated proved and/or probable reserves assigned by Sproule. Unbooked locations are internally identified potential drilling opportunities based on the Company's prospective acreage and an assumption as to the number of wells that can be drilled per section based on industry practice and internal review. Unbooked locations do not have reserves or resources attributed to them and are not estimates of drilling locations which have been evaluated by a qualified reserves evaluator performed in accordance with the COGE Handbook. Of the 135 total potential drilling opportunities identified herein, 29 are proved locations, 53 are probable locations and 53 are unbooked locations. Unbooked locations have been identified by management as an estimation of our multi-year drilling activities based on evaluation of applicable geologic, seismic, engineering, production and reserves information. There is no certainty that the Company will drill any of these potential drilling opportunities and if drilled there is no certainty that such locations will result in additional oil and gas reserves, resources or production. The drilling locations on which we actually drill wells will ultimately depend upon the availability of capital, regulatory approvals, seasonal restrictions, oil and natural gas prices, costs, actual drilling results, additional reservoir information that is obtained and other factors. While certain of the unbooked drilling opportunities identified have been derisked by drilling existing wells in relative close proximity to such unbooked drilling locations, other unbooked drilling locations are further away from existing wells where management has less information about the characteristics of the reservoir, and therefore there is more uncertainty whether wells will be drilled in such locations and if drilled there is more uncertainty that such wells will result in additional oil and gas reserves, resources or production.

This report contains metrics commonly used in the oil and natural gas industry, such as "adjusted funds flow", "operating netbacks", "working capital deficiency (surplus)" and "net debt". These terms are not defined in IFRS and do not have standardized meanings or standardized methods of calculation, and therefore may not be comparable to similar measures presented by other companies, and therefore should not be used to make such comparisons. Such metrics have been included herein to provide readers with additional

information to evaluate the Company's performance, however such metrics should not be unduly relied upon. Management uses oil and gas metrics for its own performance measurements and to provide shareholders with measures to compare Crew's operations over time. Readers are cautioned that the information provided by these metrics, or that can be derived from the metrics presented in this report, should not be relied upon for investment or other purposes. See "Non-IFRS Measures" contained within Crew's MD&A for applicable definitions, calculations, rationale for use and reconciliations to the most directly comparable measure under IFRS.

#### **Forward-Looking Information and Statements**

This report contains certain forward-looking information and statements within the meaning of applicable securities laws. The use of any of the words "expect", "anticipate", "continue", "estimate", "may", "will", "project", "should", "believe", "plans", "intends" "forecast" and similar expressions are intended to identify forward-looking information or statements. In particular, but without limiting the foregoing, this report contains forward-looking information and statements pertaining to the following: as to the execution of Crew's business plan including guidance as to its capital expenditure plans for Q3 and the second half of 2019; as to plans to internally fund its capital program with funds flow generated from Crew's existing business; as to plans to internally fund capital in 2019 with adjusted funds flow; as to the Company's ongoing goal of increasing the overall weighting of condensate in its production mix and associated improvements in realized pricing and operating netbacks for 2019 and beyond;; the estimated volumes, including shut-ins, and product mix of Crew's oil and gas production; production estimates including Q3 and 2019 average production guidance; Crew's forecast base decline profile moving towards 12%; commodity price expectations including Crew's estimates of natural gas pricing exposure and market allocation; Crew's commodity risk management programs including plans for additional hedging in 2019; marketing and transportation plans; future liquidity and financial capacity; future results from operations and operating metrics; potential for lower costs and efficiencies going forward; future development, exploration, acquisition and disposition activities (including drilling, completion and infrastructure plans and associated timing and cost estimates); the amount and timing of capital projects; management's assessment of potential drilling opportunities and possible expansion thereof representing over ten years of economic growth; the Company's potential to capitalize on an LNG project; and future production capacity and corresponding potential for reduced on-stream costs.

In addition, forward-looking statements or information are based on a number of material factors, expectations or assumptions of Crew which have been used to develop such statements and information but which may prove to be incorrect. Although Crew believes that the expectations reflected in such forward-looking statements or information are reasonable, undue reliance should not be placed on forward-looking statements because Crew can give no assurance that such expectations will prove to be correct. In addition to other factors and assumptions which may be identified herein, assumptions have been made regarding, among other things: that Crew will continue to conduct its operations in a manner consistent with past operations; results from drilling and development activities consistent with past operations; the quality of the reservoirs in which Crew operates and continued performance from existing wells; the continued and timely development of infrastructure in areas of new production; the accuracy of the estimates of Crew's reserve volumes; certain commodity price and other cost assumptions; continued availability of debt and equity financing and cash flow to fund Crew's current and future plans and expenditures; the impact of increasing competition; the general stability of the economic and political environment in which Crew operates; the general continuance of current industry conditions; the timely receipt of any required regulatory approvals; the ability of Crew to obtain qualified staff, equipment and services in a timely and cost efficient manner; drilling results; the ability of the operator of the projects in which Crew has an interest in to operate the field in a safe, efficient and effective manner; the ability of Crew to obtain financing on acceptable terms; field production rates and decline rates; the ability to replace and expand oil and natural gas reserves through acquisition, development and exploration; the timing and cost of pipeline, storage and facility construction and expansion and the ability of Crew to secure adequate product transportation; future commodity prices; currency, exchange and interest rates; regulatory framework regarding royalties, taxes and environmental matters in the jurisdictions in which Crew operates; and the ability of Crew to successfully market its oil and natural gas products.

The forward-looking information and statements included in this report are not guarantees of future performance and should not be unduly relied upon. Such information and statements, including the assumptions made in respect thereof, involve known and unknown risks, uncertainties and other factors that may cause actual results or events to defer materially from those anticipated in such forward-looking information or statements including, without limitation: changes in commodity prices; changes in the demand for or supply of Crew's products, the early stage of development of some of the evaluated areas and zones the potential for variation in the quality of the Montney formation; unanticipated operating results or production declines; changes in tax or environmental laws, royalty rates or other regulatory matters; changes in development plans of Crew or by third party operators of Crew's properties, increased debt levels or debt service requirements; inaccurate estimation of Crew's oil and gas reserve volumes; limited, unfavourable or a lack of access to capital markets; increased costs; a lack of adequate insurance coverage; the impact of competitors; and certain other risks detailed from time-to-time in Crew's public disclosure documents (including, without limitation, those risks identified in this report and Crew's Annual Information Form). The forward-looking information and statements contained in this report speak only as of the date of this report, and Crew does not assume any obligation to publicly update or revise any of the included forward-looking statements or information, whether as a result of new information, future events or otherwise, except as may be required by applicable securities laws.

#### **Test Results and Initial Production Rates**

A pressure transient analysis or well-test interpretation has not been carried out and thus certain of the test results provided herein should be considered to be preliminary until such analysis or interpretation has been completed. Test results and initial production rates disclosed herein, particularly those short in duration, may not necessarily be indicative of long term performance or of ultimate recovery.

#### **BOE equivalent**

Barrel of oil equivalents or BOEs may be misleading, particularly if used in isolation. A BOE conversion ratio of 6 mcf: 1 bbl is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. Given that the value ratio based on the current price of crude oil as compared to natural gas is significantly different than the energy equivalency of 6:1, utilizing the 6:1 conversion ratio may be misleading as an indication of value.

Crew is a growth-oriented oil and natural gas producer, committed to pursuing sustainable per share growth through a balanced mix of financially responsible exploration and development complemented by strategic acquisitions. The Company's operations are primarily focused in the vast Montney resource, situated in northeast British Columbia, and include a large contiguous land base. Crew's liquids-rich Greater Septimus along with Groundbirch and the light oil area at Tower in British Columbia offer significant development potential over the long-term. The Company has access to diversified markets with operated infrastructure and access to multiple pipeline egress options. Crew's common shares are listed for trading on the Toronto Stock Exchange ("TSX") under the symbol "CR".

# MANAGEMENT'S DISCUSSION AND ANALYSIS

#### **ABOUT CREW**

Crew Energy Inc. ("Crew" or the "Company") is a growth-oriented oil and natural gas producer, committed to pursuing sustainable per share growth through a balanced mix of financially responsible exploration and development complemented by strategic acquisitions. The Company's operations are primarily focused in the vast Montney resource, situated in northeast British Columbia, and include a large contiguous land base. Crew's liquids-rich Septimus and West Septimus areas ("Greater Septimus") along with Groundbirch in British Columbia offer significant development potential over the long-term. The Company has access to diversified markets with operated infrastructure and access to multiple pipeline egress options. Crew's common shares are listed for trading on the Toronto Stock Exchange ("TSX") under the symbol "CR".

#### **ADVISORIES**

Management's discussion and analysis ("MD&A") is the explanation of the financial performance for the period covered by the financial statements along with an analysis of the financial position of the Company. Comments relate to and should be read in conjunction with the unaudited condensed interim consolidated financial statements of the Company for the three and six month periods ended June 30, 2019 and 2018. The unaudited condensed interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS"). There have been no significant changes to the critical estimates disclosed in the Company's audited financial statements for the year ended December 31, 2018. All figures provided herein and in the June 30, 2019 unaudited condensed interim consolidated financial statements are reported in Canadian dollars ("CDN"). This MD&A is dated August 1, 2019.

#### **Forward Looking Statements**

This MD&A contains forward looking statements. Management's assessment of future plans and operations, drilling plans and the timing thereof, plans for the completion and tie-in of wells, facility and pipeline construction, expansion, commissioning and the timing thereof, capital expenditures, including the Company's current third quarter and annual 2019 capital budget encompassing anticipated 2019 net capital expenditures (after dispositions), timing of capital expenditures and methods of financing capital expenditures and the ability to fund financial liabilities, production estimates including third quarter and annual 2019 average forecasts, expected commodity mix and prices, future net operating costs, future transportation costs, expected royalty rates, expected general and administrative expenses, expected interest rates and other financing charges, debt levels, funds from operations, forecasted 2019 adjusted funds flow and the timing of and impact of implementing accounting policies, estimates regarding undeveloped land position and estimated future drilling, recompletion or reactivation locations, the potential for further property divestures and the anticipated impact of potential future transactions may constitute forward looking statements under applicable securities laws and necessarily involve risks including, without limitation, risks associated with oil and gas exploration, development, exploitation, production, marketing and transportation, loss of markets, volatility of commodity prices, currency fluctuations, imprecision of reserve estimates, environmental risks, competition from other producers, inability to retain drilling rigs and other services, incorrect assessment of the value of acquisitions, failure to realize the anticipated benefits of acquisitions, the inability to fully realize the benefits of acquisitions, delays resulting from or inability to obtain required regulatory approvals and inability to access sufficient capital from internal and external sources. As a consequence, the Company's actual results may differ materially from those expressed in, or implied by, the forward looking statements. Forward looking statements or information are based on a number of factors and assumptions which have been used to develop such statements and information but which may prove to be incorrect. Although Crew believes that the expectations reflected in such forward looking statements or information are reasonable, undue reliance should not be placed on forward looking statements because the Company can give no assurance that such expectations will prove to be correct. In addition to other factors and assumptions which may be identified in this document and other documents filed by the Company, assumptions have been made regarding, among other things: the impact of increasing competition; the general stability of the economic and political environment in which Crew operates; the ability of the Company to obtain qualified staff, equipment and services in a timely and cost efficient manner; drilling results; the ability of the operator of the projects which the Company has an interest in to operate the field in a safe, efficient and effective manner; Crew's ability to obtain financing on acceptable terms; changes in the Company's banking facility; field production rates and decline rates; the ability to reduce net operating costs; the ability to replace and expand oil and natural gas reserves through acquisition, development or exploration; the timing and costs of pipeline, storage and facility construction and expansion; the ability of the Company to secure adequate product transportation; future petroleum and natural gas prices; currency exchange and interest rates; the regulatory framework regarding royalties, taxes and environmental matters in the jurisdictions in which the Company operates; and Crew's ability to successfully market its petroleum and natural gas products. Readers are cautioned that the foregoing list of factors is not exhaustive. Additional information on these and other factors that could affect the Company's operations and financial results are included in reports on file with Canadian securities regulatory authorities and may be accessed through the SEDAR website (www.sedar.com) or at the Company's website (www.crewenergy.com). Furthermore, the forward looking statements contained in this document are made as at the date of this document and the Company does not undertake any obligation to update publicly or to revise any of the included forward looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable securities laws.

#### Conversions

The oil and gas industry commonly expresses production volumes and reserves on a "barrel of oil equivalent" basis ("boe"), whereby natural gas volumes are converted at the ratio of six thousand cubic feet to one barrel of oil. The intention is to sum crude oil, condensate, other natural gas liquids ("ngl") and natural gas measurement units into one basis for improved analysis of results and comparisons with other industry participants.

Throughout this MD&A, Crew has used the 6:1 boe measure which is the approximate energy equivalency of the two commodities at the burner tip. Boe does not represent a value equivalency at the wellhead nor at the plant gate which is where Crew sells its production volumes and therefore may be a misleading measure, particularly if used in isolation. Given that the value ratio based on the current price of crude oil as compared to natural gas is significantly different from the energy equivalency of 6:1, utilizing a 6:1 conversion may be misleading as an indication of value.

#### **Non-IFRS Measures**

#### Funds from Operations and Adjusted Funds Flow

One of the benchmarks Crew uses to evaluate its performance is funds from operations and adjusted funds flow. Funds from operations and adjusted funds flow are measures not defined in IFRS but are commonly used in the oil and gas industry. Funds from operations represents cash provided by operating activities before changes in operating non-cash working capital and accretion of deferred financing costs. Adjusted funds flow represents funds from operations before decommissioning obligations settled. The Company considers these metrics as key measures that demonstrate the ability of the Company's continuing operations to generate the cash flow necessary to maintain production at current levels and fund future growth through capital investment and to service and repay debt. Management believes that such measures provide an insightful assessment of the Company's operations on a continuing basis by eliminating certain non-cash charges and actual settlements of decommissioning obligations, the timing of which is discretionary. Funds from operations and adjusted funds flow should not be considered as an alternative to or more meaningful than cash provided by operating activities as determined in accordance with IFRS as an indicator of the Company's performance. Crew's determination of funds from operations and adjusted funds flow may not be comparable to that reported by other companies. Crew also presents adjusted funds flow per share amounts are calculated using weighted average shares outstanding consistent with the calculation of income per share.

The following table reconciles Crew's cash provided by operating activities to funds from operations and adjusted funds flow:

(\$ thousands)	Three months ended June 30, 2019	Three months ended June 30, 2018	Six months ended June 30, 2019	Six months ended June 30, 2018
Cash provided by operating activities	40.879	31,304	51.412	47,189
Cash provided by operating activities		- 1		
Change in operating non-cash working capital	(18,973)	(9,463)	(5,254)	693
Accretion of deferred financing costs	(246)	(259)	(491)	(518)
Funds from operations	21,660	21,582	45,667	47,364
Decommissioning obligations settled	853	222	2,617	813
Adjusted funds flow	22,513	21,804	48,284	48,177

#### **Operating Netback**

Management uses certain industry benchmarks such as operating netback to analyze financial and operating performance. This benchmark as presented does not have any standardized meaning prescribed by IFRS, and therefore may not be comparable with the calculation of similar measures for other entities. Operating netback equals petroleum and natural gas sales including realized gains and losses on commodity related derivative financial instruments, marketing income, less royalties, net operating costs and transportation costs calculated on a boe basis. Management considers operating netback an important measure to evaluate its operational performance as it demonstrates its field level profitability relative to current commodity prices. The calculation of Crew's netbacks can be seen in the section entitled "Operating Netbacks" of this MD&A.

#### Working Capital and Net Debt

The Company closely monitors its capital structure with a goal of maintaining a strong financial position in order to fund current operations and the future growth of the Company. Crew monitors working capital and net debt as part of its capital structure. Working capital and net debt do not have a standardized meaning prescribed by IFRS, and therefore, may not be comparable with the calculation of similar measures for other entities.

The following tables outline Crew's calculation of working capital and net debt:

	June 30,	December 31,
(\$ thousands)	2019	2018
Current assets	31,880	78,904
Current liabilities	(35,947)	(58,538)
Derivative financial instruments	(5,586)	(8,382)
Working capital (deficiency) surplus	(9,653)	11,984
(\$ thousands)	June 30, 2019	December 31, 2018
Bank loan	(48,398)	(59,904)
Senior unsecured notes	(295,376)	(294,885)
Working capital (deficiency) surplus	(9,653)	11,984
Net debt	(353,427)	(342,805)

#### **RESULTS OF OPERATIONS**

#### Production

Three months ended					Three months ended					
June 30, 2019					June 30, 2018					
	Oil	Condensate	Ngl	Nat. gas	Total	Oil	Condensate	Ngl	Nat. gas	Total
	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)
NE BC	155	3,127	2,049	94,826	21,135	261	2,304	1,710	104,269	21,653
Lloydminster	1,722	-	-	47	1,730	1,930	-	-	-	1,930
Total	1,877	3,127	2,049	94,873	22,865	2,191	2,304	1,710	104,269	23,583

During the second quarter of 2019, production decreased 3% over the same period in 2018 as a result of a third party pipeline outage and voluntary shut-ins of natural gas wells, with lower liquids content, in northeast British Columbia ("NE BC") due to low natural gas pricing. This was coupled with a decline in production in the Lloydminster area stemming from natural declines and limited capital investment. The decline was partially offset by increased liquids production as the Company continues to focus capital investment on the liquids-rich West Septimus area where the Company completed new wells in the first quarter of 2019.

Six months ended Six months ended						b				
		June 30, 2	019		June 30, 2018					
	Oil	Condensate	Ngl	Nat. gas	Total	Oil	Condensate	Ngl	Nat. gas	Total
	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)	(bbl/d)	(bbl/d)	(bbl/d)	(mcf/d)	(boe/d)
NE BC	190	2,873	2,031	97,650	21,369	288	2,500	1,751	110,254	22,914
Lloydminster	1,666	-	-	42	1,673	1,839	-	-	3	1,840
Total	1,856	2,873	2,031	97,692	23,042	2,127	2,500	1,751	110,257	24,754

For the first half of 2019, production decreased 7% as compared to the same period in 2018, as a result of a reduced capital spending program in 2018 when compared to 2017, due to weakening Canadian commodity prices over the past three years. This natural decline was coupled with the aforementioned third party facility and pipeline outages in the second quarter of 2019 in NE BC. These declines were partially offset by new condensate-rich wells completed in West Septimus in the first quarter of 2019.

#### **Petroleum and Natural Gas Sales**

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Petroleum and natural gas sales (\$ thousands)				
Light crude oil	936	1,796	2,176	3,735
Heavy crude oil	9,404	9,776	15,808	15,450
Natural gas liquids	1,398	3,989	3,372	7,992
Condensate	19,623	17,343	34,265	35,276
Natural gas	20,182	21,136	51,373	51,014
Total	51,543	54,040	106,994	113,467
Crew average prices				
Light crude oil (\$/bbl)	66.15	75.72	63.14	71.62
Heavy crude oil (\$/bbl)	60.00	55.65	52.44	46.41
Natural gas liquids (\$/bbl)	7.50	25.63	9.17	25.21
Condensate (\$/bbl)	68.96	82.73	65.88	77.95
Natural gas (\$/mcf)	2.34	2.23	2.91	2.56
Oil equivalent (\$/boe)	24.77	25.18	25.65	25.32
Benchmark pricing				
Light crude oil – Cdn\$ WTI (Cdn \$/bbl)	80.03	87.64	76.51	83.58
Heavy crude oil – WCS (Cdn \$/bbl)	65.64	62.96	61.27	56.00
Condensate – Condensate @ Edmonton (Cdn \$/bbl)	74.75	88.78	71.30	84.30
Natural Gas:				
AECO 5A daily index (Cdn \$/mcf)	1.03	1.18	1.83	1.63
AECO 7A monthly index (Cdn \$/mcf)	1.17	1.03	1.56	1.44
Alliance 5A (Cdn \$/mcf)	1.23	1.54	2.00	2.05
Chicago City Gate at ATP (Cdn \$/mcf)	2.35	2.73	2.86	2.87
Henry Hub Close (Cdn \$/mcf)	3.53	3.61	3.86	3.70

In the second quarter of 2019, the Company's petroleum and natural gas sales decreased 5% as compared to the same period in 2018, as a result of the 3% decrease in production, coupled with a decrease in light crude oil, ngl and condensate pricing, partially offset by an increase in heavy crude oil and natural gas pricing. The Company's realized light crude oil price decreased 13%, which approximated the 9% decrease in the Company's Cdn\$ West Texas Intermediate ("WTI") benchmark price from the same period last year. Crew's second quarter heavy crude oil price increased 8%, which approximated the 4% increase in the Company's WCS benchmark. The ngl realized price decreased 71% in the second quarter as compared to the same period in 2018, due to a decrease in all component pricing, in particular a large decline in realized propane and butane pricing at Conway, where the Company's ngl are predominantly priced. The Company's second quarter realized condensate price decreased 17% over the same period in 2018, which approximated the 16% decrease in the Condensate at Edmonton benchmark price. Crew's realized natural gas price

increased by 5% in the second quarter of 2019 as compared to a 19% increase in the Company's natural gas sales portfolio weighted benchmark price. The Company's realized natural gas price was impacted by a third party pipeline outage, where the Company incurred fees during the disruption of service, which negatively impacted the Company's realized natural gas price. The Company's natural gas price benefits from the high heat content of its Montney natural gas, reflective of the presence of larger amounts of propane and butane in the gas stream, which yields approximately 20% more value than the standard heat conversion used in the Company's benchmark pricing.

	Q2 2019	Q2 2018
AECO 5A	7%	24%
AECO 7A	-	15%
Alliance 5A	27%	17%
Chicago City Gate at ATP	51%	37%
Henry Hub	15%	-
Station 2	-	3%
Sumas	-	4%
Total	100%	100%

The Company's second quarter 2019 natural gas sales portfolio was based approximately on the following reference prices:

The Company's revenue for the first half of 2019 decreased 6% over same period in 2018 as a result of the 7% decrease in production, partially offset by the marginal increase in realized wellhead pricing. The Company's realized light crude oil price decreased 12%, which approximated the 8% decrease in the Company's WTI benchmark. Crew's heavy crude oil price for the first half of 2019 increased 13%, which approximated the 9% increase in the Company's WCS benchmark. In the first six months of 2019, the Company's ngl realized price decreased 64% over the same period in 2018, due to the aforementioned decreases in component pricing at the Company's primary Conway pricing point. The Company's realized condensate price decreased 15%, which was consistent with the 15% decrease in the Condensate at Edmonton benchmark price for the same period last year. The Company's natural gas price increased 14% over the first half of 2018, which is directionally consistent with the Company's natural gas a result of the first half of 2018, but lower than the benchmark increase as a result of the aforementioned fees incurred during a third party pipeline outage in the second quarter of 2019.

#### Royalties

	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands, except per boe)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Royalties	3,692	3,919	7,556	7,926
Per boe	1.77	1.83	1.81	1.77
Percentage of petroleum and natural gas sales	7.2%	7.3%	7.1%	7.0%

For the second quarter of 2019, royalties per boe and as a percentage of petroleum and natural gas sales decreased over the same period in 2018, predominantly due to a decrease in realized wellhead pricing, coupled with a decline in Lloydminster heavy crude oil production, which yields a higher royalty rate than the corporate average. In the first half of 2019, royalties per boe and as a percentage of petroleum and natural gas sales increased over the same period in 2018, predominantly due to an increase in heavy crude oil and natural gas pricing. The Company expects its royalties as a percentage of revenue to average between 6% and 8% in 2019.

#### **Derivative Financial Instruments**

# Commodities

The Company enters into derivative and physical risk management contracts in order to reduce volatility in financial results, to ensure a certain level of cash flow to fund planned capital projects and to protect acquisition economics. Crew's strategy focuses on the use of puts, costless collars, swaps and fixed price contracts to limit exposure to fluctuations in commodity prices, interest rates and foreign exchange rates, while allowing for participation in commodity price increases. The Company's financial derivative trading activities are conducted pursuant to the Company's Risk Management Policy, approved by the Board of Directors.

These contracts had the following impact on the condensed interim consolidated statements of income and comprehensive income:

(\$ thousands)	Three months ended June 30, 2019	Three months ended June 30, 2018	Six months ended June 30, 2019	Six months ended June 30, 2018
Realized loss on derivative financial instruments	(325)	(2,632)	(2,162)	(4,809)
Per boe	(0.16)	(1.23)	(0.52)	(1.07)
Unrealized gain (loss) on financial instruments	9,178	(13,906)	(1,702)	(18,554)

At June 30, 2019, the Company held derivative commodity contracts as follows:

Subject of	Notional				Option		
Contract	Quantity	Term	Reference	Strike Price	Traded	Fa	ir Value
Gas	2,500 mmbtu/day	July 1, 2019 – October 31, 2019	CDN\$ Chicago Citygate	\$3.44/mmbtu	Swap	\$	226
Gas	2,500 mmbtu/day	July 1, 2019 – October 31, 2019	CDN\$ Dawn Daily Index	\$3.52/mmbtu	Swap		240
Gas	2,500 mmbtu/day	July 1, 2019 – October 31, 2019	US\$ Nymex Henry Hub	\$2.85/mmbtu	Swap		164
Gas	22,500 mmbtu/day	July 1, 2019 – December 31, 2019	CDN\$ Chicago Citygate	\$3.54/mmbtu	Swap		2,636
Gas	5,000 mmbtu/day	July 1, 2019 – December 31, 2019	CDN\$ Dawn Daily Index	\$3.56/mmbtu	Swap		592
Gas	7,500 mmbtu/day	July 1, 2019 – December 31, 2019	US\$ Nymex Henry Hub	\$2.98/mmbtu	Swap		974
Gas	7,500 mmbtu/day	January 1, 2020 – December 31, 2020	CDN\$ Chicago Citygate	\$3.40/mmbtu	Swap		524
Oil	250 bbl/day	July 1, 2019 – September 30, 2019	US\$ WCS – WTI Differential	(\$17.25)/bbl	Swap		(87)
Oil	1,750 bbl/day	July 1, 2019 – December 31, 2019	CDN\$ WTI	\$75.44/bbl	Swap		(192)
Oil	500 bbl/day	July 1, 2019 – December 31, 2019	CDN\$ WCS – WTI Differential	(\$25.23)/bbl	Swap		(221)
Oil	250 bbl/day	October 1, 2019 – December 31, 2019	CDN\$ WCS	\$56.20/bbl	Swap		160
Oil	750 bbl/day	January 1, 2020 – December 31, 2020	CDN\$ WTI	\$79.12/bbl	Swap		1,664
Total						\$	6,680

#### **Marketing Income**

(\$ thousands, except per boe)	Three months ended June 30, 2019	Three months ended June 30, 2018	Six months ended June 30, 2019	Six months ended June 30, 2018
(\$ thousands, except per boe)	Julie 30, 2015	Julie 30, 2010	Julie 30, 2013	June 30, 2010
Marketing revenue	2,553	1,519	5,893	2,198
Marketing expense	-	(925)	(414)	(925)
Marketing income	2,553	594	5,479	1,273
Per boe	1.23	0.28	1.31	0.28

In the second quarter and first half of 2019, the Company recognized \$2.6 million and \$5.9 million, respectively, of marketing revenue related to the monetization of the Company's exposure to the Dawn and Malin natural gas markets. Marketing expense reflects the cost of firm transportation commitments on TC Energy's (formerly TransCanada Pipeline) natural gas pipeline system that was not accessible until later in the first quarter of 2019.

#### **Net Operating Costs**

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
(\$ thousands, except per boe)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Operating costs	13,285	14,982	27,240	30,561
Less: processing revenue	(794)	(896)	(1,694)	(1,788)
Net operating costs	12,491	14,086	25,546	28,773
Per boe	6.00	6.56	6.12	6.42

During the second quarter and first half of 2019, net operating costs and net operating costs per boe decreased as compared to the same periods in 2018, as a result of a decline in Tower and Lloydminster production, which yield higher operating costs per boe. The Company continues to forecast 2019 net operating costs to average between \$6.25 and \$6.50 per boe.

#### **Transportation Costs**

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
(\$ thousands, except per boe)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Transportation costs	6,268	3,826	10,985	8,759
Per boe	3.01	1.78	2.63	1.95

During the second quarter and first half of 2019, transportation costs increased compared to the same periods in 2018, as a result of the Company's new West Septimus to TCPL Saturn meter station natural gas sales pipeline system, which increases exposure to diversified markets. The Company has updated forecast 2019 transportation costs to average between \$3.25 and \$3.50 per boe, a reduction from the prior forecast of between \$3.50 and \$3.75 per boe, as the planned addition of TC Energy pipeline receipt service has been delayed until later in the third quarter of 2019 from the original planned start-up of June 1, 2019. The delay will not impact Crew's production and natural gas sales.

# **Operating Netbacks**

(\$/boe)	Greater Septimus	Lloydminster Heavy Oil	Other NE BC	Three months ended June 30, 2019	Three months ended June 30, 2018
Petroleum and natural gas sales	22.20	59.74	18.21	24.77	25.18
Royalties	(1.27)	(8.50)	(0.61)	(1.77)	(1.83)
Realized commodity hedging gain (loss)	0.28	(5.69)	0.46	(0.16)	(1.23)
Marketing income	1.43	-	-	1.23	0.28
Net operating costs	(4.46)	(20.43)	(9.42)	(6.00)	(6.56)
Transportation costs	(2.81)	(0.19)	(8.75)	(3.01)	(1.78)
Operating netbacks	15.37	24.93	(0.11)	15.06	14.06
Production (boe/d)	19,594	1,730	1,541	22,865	23,583

(\$/boe)	Greater Septimus	Lloydminster Heavy Oil	Other NE BC	Six months ended June 30, 2019	Six months ended June 30, 2018
Petroleum and natural gas sales	23.89	52.26	20.07	25.65	25.32
Royalties	(1.41)	(6.91)	(1.41)	(1.81)	(1.77)
Realized commodity hedging loss	(0.23)	(4.19)	(0.25)	(0.52)	(1.07)
Marketing income	1.55	-	-	1.31	0.28
Net operating costs	(4.56)	(21.13)	(9.22)	(6.12)	(6.42)
Transportation costs	(2.27)	(0.59)	(8.43)	(2.63)	(1.95)
Operating netbacks	16.97	19.44	0.76	15.88	14.39
Production (boe/d)	19,565	1,673	1,804	23,042	24,754

For the second quarter and first half of 2019, the Company's operating netbacks increased over the same periods in 2018 as a result of an increase in marketing income, reduced hedging losses and lower operating costs, partially offset by higher transportation costs.

#### **General and Administrative Cost**

	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands, except per boe)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Gross costs	4,415	4,529	9,130	9,369
Operator's recoveries	(14)	(416)	(37)	(456)
Capitalized costs	(1,503)	(1,484)	(3,049)	(3,040)
General and administrative expenses	2,898	2,629	6,044	5,873
Per boe	1.39	1.23	1.45	1.31

Gross general and administrative ("G&A") costs decreased in both the second quarter and first half of 2019 as compared to the same periods in 2018, mainly due to the impact from the adoption of IFRS 16, where a portion of the Company's head office lease is no longer charged to G&A. Net G&A costs increased in both the second quarter and first half of 2019 as compared to the same periods in 2018, mainly due to a decrease in operator's recoveries as a result of reduced capital spending on partnered wells. The increase in net G&A costs per boe in the second quarter and first half of 2019 is mainly due to a decrease in production as compared to the same periods in 2018, partially offset by the aforementioned impact from the adoption of IFRS 16. Crew forecasts G&A costs per boe to average between \$1.40 and \$1.65 in 2019.

#### **Share-Based Compensation**

	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Gross costs	2,347	3,702	5,861	5,843
Capitalized costs	(1,117)	(1,755)	(2,797)	(2,791)
Total share-based compensation	1,230	1,947	3,064	3,052

In the second quarter of 2019, the Company's total share-based compensation expense decreased as compared to the same period in 2018, mainly due to a lower annual grant value in 2019 as compared to 2018. The Company's total share-based compensation expense in the first half of 2019 is consistent with the same period in 2018, as the reduction in total share-based compensation expense from the aforementioned decrease in the annual grant value was largely offset by lower than normal share-based compensation expense in the same period in 2018, as a result of the departure of a Company executive in the first quarter of 2018.

#### **Depletion and Depreciation**

	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands, except per boe)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Depletion and depreciation	18,284	18,252	38,112	40,699
Per boe	8.79	8.50	9.14	9.08

Depletion and depreciation costs per boe for the second quarter and first half of 2019 increased when compared to same periods in 2018, as a result of an increase in future development costs associated with additional liquids reserves bookings at the end of 2018 and the addition of depreciation on right-of-use assets, which was the result of the adoption of IFRS 16 in the first quarter of 2019. These increases were partially offset by lower land expiries in 2019.

#### **Finance Expenses**

	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands, except per boe)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Interest on bank loan and other	801	617	1.735	1,235
Interest on senior notes	4,862	4,862	9,670	9,670
Accretion of deferred financing charges	246	259	491	518
Accretion of the decommissioning obligation	494	488	973	979
Total finance expense	6,403	6,226	12,869	12,402
Average long-term debt level	343,867	349,948	350,460	340,302
Average drawings on bank loan	43,867	49,948	50,460	40,302
Average senior unsecured notes outstanding	300,000	300,000	300,000	300,000
Effective interest rate on senior unsecured notes	6.5%	6.5%	6.5%	6.5%
Effective interest rate on long-term debt	6.2%	6.1%	6.1%	6.2%
Financing costs on long-term debt per boe	2.84	2.67	2.85	2.55

In the second quarter of 2019, the Company's average corporate debt level decreased as compared to the same period in 2018, as a result of increased joint venture accounts receivable that was funded by increased drawings on the bank loan in the second quarter of 2018 and collected at the end of the first quarter of 2019. As a result of the decreased drawings on the Company's bank loan in the second quarter of 2019, the effective interest rate on the Company's long-term debt was higher as compared to the same period in 2018, as a lower proportion of the Company's outstanding long-term debt was in the form of a bank loan, which attracts a lower interest rate.

The Company's average corporate debt level increased during the first half of 2019 as compared to the same period in 2018, as a result of higher net capital expenditures in the first half of 2019 as compared to the same period in 2018. These higher debt levels attracted higher interest charges, increasing total finance expenses during the first half of 2019 relative to those periods in 2018. As a result of the increased drawings on the Company's bank loan in the first half of 2019, the effective interest rate on the Company's long-term debt was lower as compared to the same period in 2018, as a higher proportion of the Company's senior unsecured notes. Crew forecasts the effective interest rate on its long-term debt to average between 6.0% and 6.5% in 2019.

#### **Gain on Divesture of Property**

During the second quarter of 2019, the Company disposed of non-core land with no associated production or assigned reserves, for gross proceeds of \$3.3 million. The land consisted of petroleum and natural gas properties and undeveloped land with a net book value of \$0.2 million, resulting in a gain of \$3.1 million on closing of the disposition.

During the first quarter of 2019, the Company disposed of non-core land with no associated production or assigned reserves, for gross proceeds of \$17.5 million. The land consisted of petroleum and natural gas properties and undeveloped land with a net book value of \$0.7 million, resulting in a gain of \$16.8 million on closing of the disposition.

#### **Deferred Income Taxes**

In the second quarter and first half of 2019, the provision for deferred tax was a recovery of \$0.6 million and an expense of \$2.7 million, respectively, compared to deferred tax recoveries of \$3.6 million and \$0.5 million, respectively, for the same periods in 2018. The deferred income tax recovery in the second quarter of 2019 is primarily due to a reduction of the Alberta corporate tax rate from 12% to 8% by 2022, which was substantively enacted as at June 30, 2019 with an effective date of July 1, 2019. The decrease of the deferred tax recovery and recognition of a deferred tax expense in the first half of 2019 was the result of income in the second quarter and first half of 2019.

(\$ thousands, except per share amounts)	Three months ended June 30, 2019	Three months ended June 30, 2018	Six months ended June 30, 2019	Six months ended June 30, 2018
Cash provided by operating activities	40,879	31,304	51,412	47,189
Adjusted funds flow	22,513	21,804	48,284	48,177
Per share - basic	0.15	0.14	0.32	0.32
- diluted	0.15	0.14	0.32	0.32
Net income (loss)	15,375	(9,181)	21,561	(5,033)
Per share - basic	0.10	(0.06)	0.14	(0.03
- diluted	0.10	(0.06)	0.14	(0.03

#### Cash, Funds from Operations and Net Income

In the second quarter and first half of 2019, cash provided by operating activities, adjusted funds flow and net income increased predominantly due to lower realized hedging losses as compared to the same period in 2018. Cash provided by operating activities was further increased by a positive change in non-cash working capital. Higher gains on property dispositions also contributed to higher net income in the second quarter and first half of 2019, when compared to the same periods in 2018.

**Capital Expenditures, Property Acquisitions and Dispositions** 

	Three months ended	Three months ended	Six months ended	Six months ended
(\$ thousands)	ended June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
· · · · ·	•		•	,
Land	843	781	1,565	1,871
Seismic	351	363	654	658
Drilling and completions	7,764	6,835	56,805	25,500
Facilities, equipment and pipelines	3,342	2,918	6,710	14,891
Other	1,697	1,571	3,504	3,469
Total exploration and development	13,997	12,468	69,238	46,389
Net property dispositions	(3,249)	17	(19,173)	(9,990)
Total	10,748	12,485	50,065	36,399

In the second quarter of 2019, the Company spent a total of \$14.0 million on exploration and development expenditures, focused on the continued development of its Montney assets at West Septimus. During the quarter, \$7.8 million was spent on drilling and completion activities, including the drilling of one (1.0 net) and the recompletion of six (6.0 net) heavy oil wells in Lloydminster. The Company spent \$3.3 million on well sites, facilities and pipelines and \$2.9 million on land, seismic and other miscellaneous items.

The Company's Board of Directors has approved a capital expenditure budget for 2019 of \$95 to \$105 million.

During the second quarter of 2019, the Company disposed of non-core land with no associated production or assigned reserves, for gross proceeds of \$3.3 million. The land consisted of petroleum and natural gas properties and undeveloped land.

During the first quarter of 2019, the Company disposed of non-core land with no associated production or assigned reserves, for gross proceeds of \$17.5 million. The land consisted of petroleum and natural gas properties and undeveloped land.

### LIQUIDITY AND CAPITAL RESOURCES

#### **Working Capital**

The capital intensive nature of Crew's activities generally results in the Company carrying a working capital deficiency. Working capital includes cash and cash equivalents and accounts receivable less accounts payable and accrued liabilities. Included in the working capital deficiency is a receivable of \$8.9 million for a Government of British Columbia infrastructure credit earned through the completion of a pipeline connecting the West Septimus processing facility to the TC Energy Saturn meter station. The collection of the credits is realized through the reduction of future royalties payable.

The Company ensures that sufficient drawings are available on its Facility to satisfy working capital requirements. At June 30, 2019, the Company's working capital deficiency of \$9.7 million, when combined with the drawings on its bank loan, represented drawings of 25% on its \$235 million Facility described below.

#### **Capital Funding**

#### Bank Loan

As at June 30, 2019, the Company's bank facility consists of a revolving line of credit of \$210 million and an operating line of credit of \$25 million (the "Facility"). The Facility revolves for a 364 day period and will be subject to its next 364 day extension by June 4, 2020. If not extended, the Facility will cease to revolve, the margins thereunder will increase by 0.50 per cent and all outstanding advances thereunder will become repayable in one year from the extension date. The available lending limits of the Facility (the "Borrowing Base") are reviewed semi-annually and are based on the bank syndicate's interpretation of the Company's reserves and future commodity prices. There can be no assurance that the amount of the available Facility will not be adjusted at the next scheduled Borrowing Base review on or before October 31, 2019. The Facility is secured by a floating charge debenture and a general securities agreement on the assets of the Company.

#### Senior Unsecured Notes

On March 14, 2017, the Company issued \$300 million of 6.5% senior unsecured notes, due March 14, 2024 (the "2024 Notes"). The 2024 Notes are guaranteed, jointly and severally, on an unsecured basis, by each of the Company's current and future restricted subsidiaries. Interest on the 2024 Notes accrues at the rate of 6.5% per year and is payable semi-annually.

Prior to March 14, 2020, the Company may redeem, on any one or more occasions, up to 35% of the aggregate principal amount of the 2024 Notes, with the cash proceeds from certain equity issues, at a redemption price of 106.5%, plus accrued and unpaid interest. In addition, at any time prior to March 14, 2020, the Company may redeem, on any one or more occasions, all or part of the 2024 Notes at a price equal to par, plus a "make-whole" premium and any accrued and unpaid interest. At any time on or after March 14, 2020, the Company may redeem, on any one or part of the 2024 Notes at the redemption prices set forth below, plus any accrued and unpaid interest:

Year <sup>(1)</sup>	Percentage
2020	103.250%
2021	102.145%
2022	101.040%
2023 and thereafter	100.000%
(1) For the 12 month period beginning on March 14 of each year.	

Upon the occurrence of a change of control, the Company will be required to offer to repurchase each holder's notes at a price equal to not less than 101% of the principal amount, plus any accrued and unpaid interest.

The Company will continue to fund its on-going operations from a combination of cash flow, debt, asset dispositions and equity financings as needed. As the majority of the Company's on-going capital expenditure program is directed to the further growth of reserves and production volumes, the Company is readily able to adjust its budgeted capital expenditures should the need arise.

#### Share Capital

Crew is authorized to issue an unlimited number of common shares. As at August 1, 2019, there were 156,214,565 common shares of the Company issued and outstanding, which includes 4,414,431 of shares held in trust for the potential future settlement of awards issued under the Company's Restricted and Performance Award Incentive Plan. In addition, there were 3,697,642 restricted awards and 4,223,516 performance awards outstanding.

#### **Related-Party and Off-Balance-Sheet Transactions**

Crew was not involved in any off-balance-sheet transactions or related party transactions during the quarter ended June 30, 2019.

# **Capital Structure**

The Company considers its capital structure to include working capital, long-term debt (including the bank loan and senior unsecured notes) and shareholders' equity. Crew's primary capital management objective is to maintain a strong financial position in order to continue to fund the future growth of the Company. Crew monitors its capital structure and makes adjustments on an ongoing basis in order to maintain the flexibility needed to achieve the Company's long-term objectives. To manage its capital structure, the Company may adjust capital spending, hedge future revenue through commodity contracts, issue new equity, issue new debt or repay existing debt through asset sales.

The Company monitors debt levels based on the ratio of net debt to annualized adjusted funds flow. The ratio represents the time period it would take to pay off the debt if no further capital expenditures were incurred and if adjusted funds flow remained constant. This ratio is calculated as net debt, defined as outstanding long-term debt and net working capital, divided by annualized adjusted funds flow for the most recent quarter.

The Company monitors this ratio and endeavours to maintain it at or below 2.0 to 1.0. During periods of increased capital expenditures, acquisitions or low commodity prices, this ratio will increase over the Company's target. As shown below, as at June 30, 2019, the Company's ratio of net debt to annualized adjusted funds flow was 3.9 to 1 (December 31, 2018 – 3.6 to 1). In the current depressed and volatile commodity price environment, Crew plans to limit capital expenditures to approximate adjusted

funds flow. With only 21% drawn on the Company's \$235 million Facility and the senior unsecured notes termed out to 2024, the Company's financial position remains manageable. The Company will continue to monitor this ratio and, if necessary, it will consider divesting of non-core properties, will further adjust its annual capital expenditure program or may consider other forms of financing to further strengthen its financial position.

2019	2018
(9,653)	11,984
(48,398)	(59,904)
(295,376)	(294,885)
(353,427)	(342,805)
22,513	23,712
90,052	94,848
3.9	3.6
-	(48,398) (295,376) (353,427) 22,513 90,052

#### **Contractual Obligations**

Throughout the course of its ongoing business, the Company enters into various contractual obligations such as credit agreements, purchase of services, royalty agreements, operating agreements, processing agreements, right of way agreements and lease obligations for office space. All such contractual obligations reflect market conditions prevailing at the time of contract and none are with related parties. The Company believes it has adequate sources of capital to fund all contractual obligations as they come due. The following table lists the Company's obligations with a fixed term.

(f +	Tatal	2010	2020	2021	2022	2022	<b>The sum of the sum</b>
(\$ thousands)	Total	2019	2020	2021	2022	2023	Thereafter
Bank loan (note 1)	48,398	-	48,398	-	-	-	-
Senior unsecured notes (note 2)	300,000	-	-	-	-	-	300,000
Lease obligations	2,565	587	1,175	392	-	-	411
Firm transportation agreements	261,219	25,846	54,752	31,677	31,069	27,067	90,808
Firm processing agreements	103,448	8,890	16,337	12,354	12,354	12,354	41,159
Total	715,630	35,323	120,662	44,423	43,423	39,421	432,378

Note 1 – Based on the existing terms of the Company's Facility, the first possible repayment date may come in 2020. However, it is expected that the Facility will be extended and no repayment will be required in the near term.

Note 2 – Matures on March 14, 2024.

Lease obligations relate primarily to the Company's commitment to a third party for the lease of office space.

Firm transportation agreements include commitments to third parties to transport condensate, ngl and natural gas from gas processing facilities in northeast British Columbia.

Firm processing agreements include commitments to process natural gas through the Greater Septimus complex gas processing facilities in northeast British Columbia.

#### **GUIDANCE**

Crew continues to focus on its ongoing goal of increasing the weighting of condensate in its production mix, which is expected to contribute to further improvements in realized pricing and operating netbacks. The Company is also committed to capital discipline with a 2019 capital expenditure budget that is forecast to range between \$95 and \$105 million. This budget has been structured to support the Company's ability to effectively manage its balance sheet and retain the flexibility to produce average volumes of 22,000 to 23,000 boe per day, while increasing its annual exposure to higher valued condensate.

The Company's third quarter 2019 production is expected to range between 22,000 and 23,000 boe per day, despite the Company's productive capability being higher, as the Company plans to defer production of drier gas exposed to the depressed natural gas prices in Western Canada. Third quarter capital expenditures are forecast to range between \$18 and \$22 million. Activity during the third quarter will focus on the completion of one Montney well, water handling initiatives, as well as building out leases and infrastructure to prepare for the next phase of drilling and completions.

# ADDITIONAL DISCLOSURES

#### **Quarterly Analysis**

The following table summarizes Crew's key quarterly financial results for the past eight financial quarters:

(\$ thousands, except per share	June 30	Mar. 31	Dec. 31	Sep. 30	June 30	Mar. 31	Dec. 31	Sep. 30
amounts)	2019	2019	2018	2018	2018	2018	2017	2017
Total daily production (boe/d)	22,865	23,222	22,383	23,680	23,583	25,939	25,270	23,251
Exploration and development expenditures	13,997	55,241	33,174	23,656	12,468	33,921	36,413	90,069
Net property (dispositions)/ acquisitions	(3,249)	(15,924)	175	9	17	(10,007)	(1,709)	(144)
Average wellhead price (\$/boe)	24.77	26.53	24.69	24.82	25.18	25.46	25.87	22.36
Petroleum and natural gas sales	51,543	55,451	50,838	54,080	54,040	59,427	60,146	47,824
Cash provided by operations	40,879	10,533	22,878	19,095	31,304	15,885	43,484	15,258
Adjusted funds flow (note 1)	22,513	25,771	23,712	20,107	21,804	26,373	34,087	24,970
Per share – basic	0.15	0.17	0.16	0.13	0.14	0.18	0.23	0.17
– diluted	0.15	0.17	0.16	0.13	0.14	0.17	0.22	0.17
Net income (loss)	15,375	6,186	18,771	(939)	(9,181)	4,148	2,342	2,127
Per share – basic	0.10	0.04	0.12	(0.01)	(0.06)	0.03	0.02	0.01
– diluted	0.10	0.04	0.12	(0.01)	(0.06)	0.03	0.02	0.01

Note 1 - Non-IFRS measures. See "Advisories - Non-IFRS Measures".

Over the past eight quarters, the Company continued to invest the majority of its capital expenditures in northeastern British Columbia, including the completion of the West Septimus facility expansion in the fourth quarter of 2017, resulting in production growth and infrastructure development in the area. The Company reduced capital spending in 2018 and 2019 as compared to 2017, due to weakening Canadian natural gas prices over the past three years. As a result, the Company's net capital expenditures have approximated cash flow over this period, effectively maintaining production at a consistent level.

The significant fluctuations in commodity prices have impacted cash provided by operating activities, adjusted funds flow and net income (loss). The Company has reduced the financial impact of volatile commodity prices by entering into derivative and physical risk management contracts which can cause significant fluctuations in income due to unrealized gains and losses recognized on a quarterly basis. Crew has also attempted to mitigate the lower price environment by reducing its controllable costs and achieve operational efficiencies. Despite these efforts, cash flow from operations used to fund the Company's capital program has been impacted.

#### **New Accounting Pronouncements**

The Company has reviewed the following new and revised accounting pronouncements that have been issued and has determined that the following impact on the Company's financial statements:

a) Adoption of IFRS 16 - Leases:

On January 1, 2019, the Company adopted IFRS 16 Leases, which replaces IAS 17 Leases and IFRIC 4 Determining Whether an Arrangement Contains a Lease. IFRS 16 uses a single lease accounting model for lessees, which requires the Company to recognize a right-of-use asset and lease liability on the statement of financial position, for all contracts that contain a lease.

The Company adopted IFRS 16 using the modified retrospective approach, and therefore comparative information has not been restated and continues to be reported under IAS 17 and IFRIC 4. The cumulative effect of initially applying the standard was recognized through \$2.6 million in right-of-use assets (included in "Property, plant and equipment") and

\$2.6 million in lease obligations, split between the current portion of \$1.1 million included in "Accounts payable and accrued liabilities", and the long term portion of \$1.5 million included in "Lease obligations". The weighted average incremental borrowing rate used to calculate the lease obligation at adoption was 4.5%. The right-of-use assets and lease obligations relate primarily to the Company's head office lease in Calgary.

The Company applied the following practical expedients as permitted under the standard. Some of these expedients are on a lease-by-lease basis and others are applicable by class of underlying assets:

- Maintain classification of contracts previously identified as leases under IAS 17 and IFRIC 4;
- Account for leases with a remaining term of less than 12 months at January 1, 2019 as short-term leases;
- Account for lease payments as an expense and not recognize a right-of-use asset if the underlying asset is of a lower dollar value;
- Apply a single discount rate to a portfolio of leases with similar characteristics; and
- Recognize lease liabilities at the present value of the remaining lease payments, discounted using the interest
  rate implicit in the lease or the Company's incremental borrowing rate as at January 1, 2019. The associated
  right-of-use assets will be measured at the amount equal to the lease liability on the date of transition, with no
  impact to opening retained earnings (deficit).

As at December 31, 2018, the Company had operating lease commitments of \$2.7 million, which would have resulted in a discounted lease obligation of \$2.6 million. At January 1, 2019, the Company recognized a current and non-current lease obligation of \$2.6 million.

#### **Disclosure Controls and Procedures and Internal Controls over Financial Reporting**

The Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO") have designed, or caused to be designed under their supervision, disclosure controls and procedures to provide reasonable assurance that: (i) material information relating to the Company is made known to the Company's CEO and CFO by others, particularly during the period in which the annual and interim filings are being prepared; and (ii) information required to be disclosed by the Company in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time period specified in securities legislation.

The Company's CEO and CFO have designed, or caused to be designed under their supervision, internal controls over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. The Company is required to disclose herein any change in the Company's internal controls over financial reporting that occurred during the period beginning on April 1, 2019 and ended on June 30, 2019 that has materially affected, or is reasonably likely to materially affect, the Company's internal controls over financial reporting. No material changes in the Company's internal controls over financial reporting.

It should be noted that a control system, including the Company's disclosure and internal controls and procedures, no matter how well conceived, can provide only reasonable, but not absolute assurance that the objectives of the control system will be met and it should not be expected that the disclosure and internal controls and procedures will prevent all errors or fraud.

Dated as of August 1, 2019

# CONDENSED INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	June 30,	December 31,
(unaudited) (thousands)	2019	2018
Assets		
Current Assets:		
Accounts receivable	\$ 26,294	\$ 70,522
Derivative financial instruments (note 4)	5,586	8,382
	31,880	78,904
Derivative financial instruments (note 4)	1,094	-
Property, plant and equipment (note 5)	1,415,379	1,373,019
	\$ 1,448,353	\$ 1,451,923
Liabilities and Shareholders' Equity		
Current Liabilities:		
Accounts payable and accrued liabilities	\$ 35,947	\$ 58,538
Bank loan (note 6)	48,398	59,904
Senior unsecured notes (note 7)	295,376	294,885
Lease obligations (note 8)	1,375	-
Decommissioning obligations (note 9)	92,548	89,448
Deferred tax liability	55,516	52,798
Shareholders' Equity		
Share capital (note 10)	1,478,421	1,468,986
Contributed surplus	67,562	75,715
Deficit	(626,790)	(648,351)
	919,193	896,350
Commitments (note 13)	\$ 1,448,353	\$ 1,451,923

# CONDENSED INTERIM CONSOLIDATED STATEMENTS OF INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS)

(unaudited) (thousands, except per share amounts)	e months ended 30, 2019		ee months ended e 30, 2018		ix months ended e 30, 2019		ix months ended e 30, 2018
Revenue							
Petroleum and natural gas sales (note 11)	\$ 51,543	\$	54,040	\$	106,994	\$	113,467
Royalties	(3,692)		(3,919)		(7,556)		(7,926)
Realized loss on derivative financial instruments	(325)		(2,632)		(2,162)		(4,809)
Unrealized gain (loss) on derivative financial instruments	9,178		(13,906)		(1,702)		(18,554)
Other revenue (note 11)	3,347		2,415		7,587		4,986
	60,051		35,998		103,161		87,164
Expenses							
Operating	13,285		14,982		27,240		30,561
Transportation	6,268		3,826		10,985		8,759
Marketing	-		925		414		925
General and administrative	2,898		2,629		6,044		5,873
Share-based compensation	1,230		1,947		3,064		3,052
Depletion and depreciation (note 5)	18,284		18,252		38,112		40,699
	41,965		42,561		85,859		89,869
Income (loss) from operations	18,086		(6,563)		17,302		(2,705)
Financing (note 12)	6,403		6,226		12,869		12,402
Gain on divestiture of property, plant and equipment (note 5)	(3,057)		-		(19,846)		(9,546)
Income (loss) before income taxes	14,740		(12,789)		24,279		(5,561)
Deferred tax (recovery) expense	(635)		(3,608)		2,718		(528)
Net income (loss) and comprehensive income (loss)	\$ 15,375	\$	(9,181)	\$	21,561	\$	(5,033)
Net income (loss) per share (note 10)							
Basic	\$ 0.10	\$	(0.06)	\$	0.14	\$	(0.03)
Diluted	\$ 0.10	.↓ \$	(0.06)	\$ \$	0.14	, \$	(0.03)

# CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

Balance, June 30, 2019	152,032	\$ 1,478,421	\$ 67,562	\$ (626,790)	\$	919,193
Purchase of shares held in trust (note 10)	(4,208)	(4,579)	-	-		(4,579)
Released from trust on vesting of share awards	26	61	(61)	-		-
Issued from treasury on vesting of share awards	4,484	13,953	(13,953)	-		-
Share-based compensation capitalized	-	-	2,797	-		2,797
Share-based compensation expensed	-	-	3,064	-		3,064
Net income for the period	-	-	-	21,561		21,561
Balance, January 1, 2019	151,730	\$ 1,468,986	\$ 75,715	\$ (648,351)	\$	896,350
(unaudited) (thousands)	Number of shares, net of shares in trust	Share capital	Contributed surplus	Deficit	Sha	Total areholders' equity

(unaudited) (thousands)	Number of shares	Share capital	Contributed surplus	Deficit	Sha	Total reholders' equity
Balance, January 1, 2018	149,328	\$ 1,458,086	\$ 73,158	\$ (661,150)	\$	870,094
Net loss for the period	-	-	-	(5,033)		(5,033)
Share-based compensation expensed	-	-	3,052	-		3,052
Share-based compensation capitalized	-	-	2,791	-		2,791
lssued on vesting of share awards	2,380	10,766	(10,766)	-		-
Tax deduction on excess value of share awards	-	-	36	-		36
Balance, June 30, 2018	151,708	\$ 1,468,852	\$ 68,271	\$ (666,183)	\$	870,940

# CONDENSED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

	Three months	Three months	Six months	Six months
	ended	ended	ended	ended
(unaudited) (thousands)	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Cash provided by (used in):				
Operating activities:				
Net income (loss)	\$ 15,375	\$ (9,181)	\$ 21,561	\$ (5,033)
Adjustments:				
Unrealized (gain) loss on derivative financial instruments	(9,178)	13,906	1,702	18,554
Share-based compensation	1,230	1,947	3,064	3,052
Depletion and depreciation (note 5)	18,284	18,252	38,112	40,699
Financing expenses (note 12)	6,403	6,226	12,869	12,402
Interest expense (note 12)	(5,663)	(5,479)	(11,405)	(10,905)
Gain on divestiture of property, plant and equipment (note 5)	(3,057)	-	(19,846)	(9,546)
Deferred tax (recovery) expense	(635)	(3,608)	2,718	(528)
Decommissioning obligations settled (note 9)	(853)	(222)	(2,617)	(813)
Change in non-cash working capital	18,973	9,463	5,254	(693)
	40,879	31,304	51,412	47,189
Financing activities:				
Increase (decrease) in bank loan	8,333	7,274	(11,506)	32,826
Payments on lease obligations (note 8)	(269)	-	(537)	-
Shares purchased and held in trust (note 10)	(2,579)	-	(4,579)	-
	5,485	7,274	(16,622)	32,826
Investing activities:				
Property, plant and equipment expenditures (note 5)	(13,997)	(12,468)	(69,238)	(45,048)
Property acquisitions	-	(17)	(1,576)	(17)
Property dispositions (note 5)	3,249	-	20,749	10,007
Change in non-cash working capital	(35,616)	(26,093)	15,275	(44,957)
	(46,364)	(38,578)	(34,790)	(80,015)
Change in cash and cash equivalents	-	-	-	-
Cash and cash equivalents, beginning of period	-	-	-	-
Cash and cash equivalents, end of period	\$-	\$-	\$-	\$ -

# NOTES TO CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS

For the three and six months ended June 30, 2019 and 2018

(Unaudited) (Tabular amounts in thousands)

#### 1. Reporting entity:

Crew Energy Inc. ("Crew" or the "Company") is an oil and gas exploration, development and production company based in Calgary, Alberta, Canada. Crew conducts its operations in the Western Canada Sedimentary Basin, primarily in the provinces of British Columbia, Saskatchewan and Alberta. The condensed interim consolidated financial statements (the "financial statements") of the Company are comprised of the accounts of Crew and its wholly owned subsidiary, Crew Oil and Gas Inc., which is incorporated in Canada, and two partnerships, Crew Energy Partnership and Crew Heavy Oil Partnership. Crew's principal place of business is located at Suite 800, 250 – 5<sup>th</sup> Street SW, Calgary, Alberta, Canada, T2P 0R4.

# 2. Basis of preparation:

These financial statements have been prepared in accordance with IAS 34 – Interim Financial Reporting of the International Financial Reporting Standards ("IFRS"). The financial statements use the accounting policies which the Company applied in its annual consolidated financial statements for the year ended December 31, 2018, with the exception of the changes in accounting policies described below. The financial statements do not include certain disclosures that are normally required to be included in annual consolidated financial statements which have been condensed or omitted. These financial statements are presented in Canadian dollars ("CDN"), which is the functional currency of the Company, its subsidiary and partnerships.

The financial statements were authorized for issuance by Crew's Board of Directors on August 1, 2019.

#### 3. Change in accounting policies:

(i) Adoption of IFRS 16 - Leases:

On January 1, 2019, the Company adopted IFRS 16 Leases, which replaces IAS 17 Leases and IFRIC 4 Determining Whether an Arrangement Contains a Lease. IFRS 16 uses a single lease accounting model for lessees, which requires the Company to recognize a right-of-use asset and lease liability on the statement of financial position, for all contracts that contain a lease.

The Company adopted IFRS 16 using the modified retrospective approach, and therefore comparative information has not been restated and continues to be reported under IAS 17 and IFRIC 4. The cumulative effect of initially applying the standard was recognized through \$2.6 million in right-of-use assets (included in "Property, plant and equipment") and \$2.6 million in lease obligations, split between the current portion of \$1.1 million included in "Accounts payable and accrued liabilities", and the long term portion of \$1.5 million included in "Lease obligations". The weighted average incremental borrowing rate used to calculate the lease obligation at adoption was 4.5%. The right-of-use assets and lease obligations relate primarily to the Company's head office lease in Calgary.

The Company applied the following practical expedients as permitted under the standard. Some of these expedients are on a lease-by-lease basis and others are applicable by class of underlying assets:

- Maintain classification of contracts previously identified as leases under IAS 17 and IFRIC 4;
- Account for leases with a remaining term of less than 12 months at January 1, 2019 as short-term leases;
- Account for lease payments as an expense and not recognize a right-of-use asset if the underlying asset is of a lower dollar value;
- Apply a single discount rate to a portfolio of leases with similar characteristics; and
- Recognize lease liabilities at the present value of the remaining lease payments, discounted using the interest rate implicit in the lease or the Company's incremental borrowing rate as at January 1, 2019. The associated

right-of-use assets will be measured at the amount equal to the lease liability on the date of transition, with no impact to opening retained earnings (deficit).

As at December 31, 2018, the Company had operating lease commitments of \$2.7 million, which would have resulted in a discounted lease obligation of \$2.6 million. At January 1, 2019, the Company recognized a current and non-current lease obligation of \$2.6 million.

As a result of the adoption of IFRS 16 Leases, the Company has revised its accounting policy for leases.

Contracts where the Company obtains the right to control the use of an identified asset in exchange for consideration are determined to contain a lease. At commencement, a right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability, less any lease incentives received. The right-of-use asset is depreciated on a straight-line basis over the lease term. The corresponding lease liability is equal to the present value of the future lease payments. Interest expense is recognized on the lease obligations using the effective interest rate method. These payments are applied against the lease liability.

The Company is required to make judgements and assumptions on incremental borrowing rates and lease terms. The carrying balance of the right-of-use assets, lease obligations, interest and depreciation expense may differ due to changes in market conditions and expected lease terms. Incremental borrowing rates are based on the Company's borrowing rate at the commencement date of the lease, the security of the asset and market conditions. Lease terms are based on management's assumptions of future market conditions and operational decisions.

#### 4. Financial risk management:

#### Derivative contracts:

It is the Company's policy to hedge a portion of its petroleum and natural gas sales through the use of various financial derivative forward sales contracts and physical sales contracts. The Company does not apply hedge accounting for these contracts. The Company's production is usually sold using "spot" or near term contracts, with prices fixed at the time of transfer of custody or on the basis of a monthly average market price. The Company, however, may give consideration in certain circumstances to the appropriateness of entering into long term, fixed price marketing contracts. The Company does not enter into commodity contracts other than to meet the Company's expected sale requirements.

The fair value of options and costless collars is based on option models that use published information with respect to volatility, prices and interest rates. The fair value of forward contracts and swaps is determined by discounting the difference between the contracted prices and published forward price curves as at the date of the statement of financial position, using the remaining contracted oil and natural gas volumes and a risk-free interest rate (based on published government rates).

Subject of	Notional				Option		
Contract	Quantity	Term	Reference	Strike Price	Traded	Fai	r Value
Gas	2,500 mmbtu/day	July 1, 2019 – October 31, 2019	CDN\$ Chicago Citygate	\$3.44/mmbtu	Swap	\$	226
Gas	2,500 mmbtu/day	July 1, 2019 – October 31, 2019	CDN\$ Dawn Daily Index	\$3.52/mmbtu	Swap		240
Gas	2,500 mmbtu/day	July 1, 2019 – October 31, 2019	US\$ Nymex Henry Hub	\$2.85/mmbtu	Swap		164
Gas	22,500 mmbtu/day	July 1, 2019 – December 31, 2019	CDN\$ Chicago Citygate	\$3.54/mmbtu	Swap		2,636
Gas	5,000 mmbtu/day	July 1, 2019 – December 31, 2019	CDN\$ Dawn Daily Index	\$3.56/mmbtu	Swap		592
Gas	7,500 mmbtu/day	July 1, 2019 – December 31, 2019	US\$ Nymex Henry Hub	\$2.98/mmbtu	Swap		974
Gas	7,500 mmbtu/day	January 1, 2020 – December 31, 2020	CDN\$ Chicago Citygate	\$3.40/mmbtu	Swap		524
Oil	250 bbl/day	July 1, 2019 – September 30, 2019	US\$ WCS – WTI Differential	(\$17.25)/bbl	Swap		(87)
Oil	1,750 bbl/day	July 1, 2019 – December 31, 2019	CDN\$ WTI	\$75.44/bbl	Swap		(192)
Oil	500 bbl/day	July 1, 2019 – December 31, 2019	CDN\$ WCS – WTI Differential	(\$25.23)/bbl	Swap		(221)
Oil	250 bbl/day	October 1, 2019 – December 31, 2019	CDN\$ WCS	\$56.20/bbl	Swap		160
Oil	750 bbl/day	January 1, 2020 – December 31, 2020	CDN\$ WTI	\$79.12/bbl	Swap		1,664
Total						\$	6,680

At June 30, 2019, the Company held derivative commodity contracts as follows:

#### Capital management:

The Company considers its capital structure to include working capital, long-term debt (including the bank loan and senior unsecured notes) and shareholders' equity. Crew's primary capital management objective is to maintain a strong financial position in order to continue to fund the future growth of the Company. Crew monitors its capital structure and makes adjustments on an ongoing basis in order to maintain the flexibility needed to achieve the Company's long-term objectives. To manage its capital structure, the Company may adjust capital spending, hedge future revenue through commodity contracts, issue new equity, issue new debt or repay existing debt through asset sales.

The Company monitors debt levels based on the ratio of net debt to annualized adjusted funds flow. The ratio represents the time period it would take to pay off the debt if no further capital expenditures were incurred and if adjusted funds flow remained constant. This ratio is calculated as net debt, defined as outstanding long-term debt and net working capital, divided by annualized adjusted funds flow for the most recent quarter.

The Company monitors this ratio and endeavours to maintain it at or below 2.0 to 1.0. During periods of increased capital expenditures, acquisitions or low commodity prices, this ratio will increase over the Company's target. As shown below, as at June 30, 2019, the Company's ratio of net debt to annualized adjusted funds flow was 3.9 to 1 (December 31, 2018 – 3.6 to 1). In the current depressed and volatile commodity price environment, Crew plans to limit capital expenditures to approximate adjusted funds flow. With only 21% drawn on the Company's \$235 million Facility and the senior unsecured notes termed out to 2024, the Company's financial position remains manageable. The Company will continue to monitor this ratio and, if necessary, it will consider divesting of non-core properties, will further adjust its annual capital expenditure program or may consider other forms of financing to further strengthen its financial position.

		June 30, 2019		December 31, 2018
Net debt:				
Accounts receivable	\$	26,294	\$	70,522
Accounts payable and accrued liabilities		(35,947)		(58,538)
Working capital (deficiency) surplus	\$	(9,653)	\$	11,984
Bank loan		(48,398)		(59,904)
Senior unsecured notes		(295,376)		(294,885)
Net debt	\$	(353,427)	\$	(342,805)
Quarterly annualized adjusted funds flow: Cash provided by operating activities	\$	40,879	\$	22,878
Change in non-cash working capital	Ŧ	(18,973)	Ŷ	843
Accretion of deferred financing charges		(246)		(246)
Decommissioning obligations settled		853		237
Quarterly adjusted funds flow	\$	22,513	\$	23,712
Annualized	\$	90,052	\$	94,848
Net debt to annualized adjusted funds flow		3.9		3.6

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements. The Facility is subject to a semi-annual review of the Borrowing Base which is directly impacted by the value of the oil and natural gas reserves (Bank loan – note 6).

# 5. Property, plant and equipment:

Balance, June 30, 2019	\$ 1,188,765
Divestitures	(309)
Depletion and depreciation expense	38,112
Balance, December 31, 2018	\$ 1,150,962
Depletion and depreciation expense	77,373
Balance, January 1, 2018	\$ 1,073,589
Accumulated depletion and depreciation	Tota
Balance, June 30, 2019	\$ 2,604,144
Capitalized share-based compensation	2,797
Change in decommissioning obligations	4,744
Divestitures	(1,212
Increase in right-of-use assets	3,020
Acquisitions	1,576
Additions	69,238
Balance, December 31, 2018	\$ 2,523,981
Capitalized share-based compensation	 6,381
Change in decommissioning obligations	730
Divestitures	(875)
Acquisitions	201
Additions	103,219
Balance, January 1, 2018	\$ 2,414,325
Cost	Tota

Net book value	Tota
Balance, June 30, 2019	\$ 1,415,37
Balance, December 31, 2018	\$ 1,373,01

The calculation of depletion and depreciation expense for the six months ended June 30, 2019 included estimated future development costs of \$1,861.6 million (December 31, 2018 - \$1,894.4 million) associated with the development of the Company's proved plus probable reserves and excludes salvage value of \$70.9 million (December 31, 2018 - \$70.5 million) and undeveloped land of \$156.4 million (December 31, 2018 - \$159.3 million) related to future development acreage with no associated reserves.

Included in depletion and depreciation expense for the six months ended June 30, 2019, is \$0.5 million related to the right-of-use assets for the Company's leases. As at June 30, 2019, the net book value of these right-of-use assets is \$2.5 million.

During the second quarter of 2019, the Company disposed of non-core land with no associated production or assigned reserves, for gross proceeds of \$3.3 million. The land consisted of petroleum and natural gas properties and undeveloped land with a net book value of \$0.2 million, resulting in a gain of \$3.1 million on closing of the disposition.

During the first quarter of 2019, the Company disposed of non-core land with no associated production or assigned reserves, for gross proceeds of \$17.5 million. The land consisted of petroleum and natural gas properties and undeveloped land with a net book value of \$0.7 million, resulting in a gain of \$16.8 million on closing of the disposition.

At June 30, 2019, due to weakness in the Canadian natural gas price environment, the Company tested its northeast British Columbia cash generating unit ("CGU") for impairment. It was determined that the recoverable amount of the northeast British Columbia CGU exceeded its carrying value and an impairment charge was not recorded. There were no indicators of impairment for the Company's Lloydminster CGU, and therefore an impairment test was not performed.

	WTI Oil (US\$/bbl)	WCS (\$CDN/bbl)	AECO Gas (\$CDN/mmbtu)	\$US/\$CDN
			(¢ebrty/milibita)	<i><i><i><i><i></i></i></i></i></i>
2019	63.00	62.48	1.30	0.77
2020	67.00	62.31	1.88	0.80
2021	70.00	66.21	2.50	0.80
2022	71.40	68.68	2.89	0.80
2023	72.83	70.79	2.98	0.80
2024	74.28	72.20	3.06	0.80
2025	75.77	73.65	3.15	0.80
2026	77.29	75.12	3.24	0.80
2027	78.83	76.62	3.33	0.80
2028	80.41	78.16	3.42	0.80
2029	82.02	79.72	3.51	0.80
Remainder	+2.0%/yr	+2.0%/yr	+2.0%/yr	0.80 thereafter

The following estimates were used in determining whether an impairment to the carrying value of the British Columbia CGU existed at June 30, 2019:

#### 6. Bank loan:

As at June 30, 2019, the Company's bank facility consists of a revolving line of credit of \$210 million and an operating line of credit of \$25 million (the "Facility"). The Facility revolves for a 364 day period and will be subject to its next 364 day extension by June 4, 2020. If not extended, the Facility will cease to revolve, the margins thereunder will increase by 0.50 per cent and all outstanding advances thereunder will become repayable in one year from the extension date. The available lending limits of the Facility (the "Borrowing Base") are reviewed semi-annually and are based on the bank syndicate's interpretation of the Company's reserves and future commodity prices. There can be no assurance that the amount of the available Facility will not be adjusted at the next scheduled Borrowing Base review on or before October 31, 2019. The Facility is secured by a floating charge debenture and a general securities agreement on the assets of the Company.

Advances under the Facility are available by way of prime rate loans with interest rates between 0.50 percent and 2.50 percent over the bank's prime lending rate and bankers' acceptances and LIBOR loans, which are subject to stamping fees and margins

ranging from 1.50 percent to 3.50 percent depending upon the debt to EBITDA ratio of the Company calculated at the Company's previous quarter end. Standby fees are charged on the undrawn Facility at rates ranging from 0.338 percent to 0.788 percent depending upon the debt to EBITDA ratio. As at June 30, 2019, the Company's applicable pricing included a 0.50 percent margin on prime lending, a 1.50 percent stamping fee and margin on bankers' acceptances and LIBOR loans along with a 0.338 percent per annum standby fee on the portion of the Facility that is not drawn. Borrowing margins and fees are reviewed annually as part of the bank syndicate's annual renewal.

At June 30, 2019, the Company had issued letters of credit totaling \$21.8 million (December 31, 2018 - \$20.9 million).

#### 7. Senior unsecured notes:

On March 14, 2017, the Company issued \$300 million of 6.5% senior unsecured notes, due March 14, 2024 (the "2024 Notes"). The 2024 Notes are guaranteed, jointly and severally, on an unsecured basis, by each of the Company's current and future restricted subsidiaries. Interest on the 2024 Notes accrues at the rate of 6.5% per year and is payable semi-annually.

Prior to March 14, 2020, the Company may redeem, on any one or more occasions, up to 35% of the aggregate principal amount of the 2024 Notes, with the cash proceeds from certain equity issues, at a redemption price of 106.5%, plus accrued and unpaid interest. In addition, at any time prior to March 14, 2020, the Company may redeem, on any one or more occasions, all or part of the 2024 Notes at a price equal to par, plus a "make-whole" premium and any accrued and unpaid interest. At any time on or after March 14, 2020, the Company may redeem, on any one or more occasions, all or part of the 2024 Notes at the redemption prices set forth below, plus any accrued and unpaid interest:

Year <sup>(1)</sup>	Percentage
2020	103.250%
2021	102.145%
2022	101.040%
2023 and thereafter	100.000%
(1) For the 12 month period beginning on March 14 of each year	

(1) For the 12 month period beginning on March 14 of each year.

Upon the occurrence of a change of control, the Company will be required to offer to repurchase each holder's notes at a price equal to not less than 101% of the principal amount, plus any accrued and unpaid interest.

At June 30, 2019, the carrying value of the 2024 Notes was net of deferred financing costs of \$4.6 million (December 31, 2018 – \$5.1 million).

# 8. Lease obligations:

		As at	
	June 30, 20		
Less than 1 year	\$	1,175	
1 – 3 years		979	
After 3 years		411	
Total undiscounted future lease payments	\$	2,565	
Future interest payments		(82)	
Change in estimated future cash outflows	\$	2,483	
Current portion of lease obligations, included in accounts payable			
and accrued liabilities		(1,108)	
Long-term portion of lease obligations	\$	1,375	
	Six mo	nths ended	
	Jur	ne 30, 2019	
Principal payments	\$	537	
Interest payments		50	
Total cash outflow	\$	587	

The Company's total undiscounted future lease payments of \$2.6 million equate to future operating lease obligations and exclude commitments for firm transportation and processing agreements, as disclosed in note 13, as they do not meet the definition of a lease as a result of the Company's inability to receive substantially all of the asset's economic benefits.

#### 9. Decommissioning obligations:

	 nths ended le 30, 2019	 /ear ended er 31, 2018
Decommissioning obligations, beginning of period	\$ 89,448	\$ 88,368
Obligations incurred	2,616	1,523
Obligations settled	(2,617)	(1,194)
Obligations divested	-	(414)
Change in estimated future cash outflows	2,128	(793)
Accretion of decommissioning obligations	973	1,958
Decommissioning obligations, end of period	\$ 92,548	\$ 89,448

The Company's decommissioning obligations result from its ownership interest in oil and natural gas assets, including well sites and facilities. The total decommissioning obligation is estimated based on the Company's net ownership interest in all wells and facilities, estimated costs to reclaim and abandon these wells and facilities and the estimated timing of the costs to be incurred in future years. The Company has estimated the net present value of the decommissioning obligations to be \$92.5 million as at June 30, 2019 (December 31, 2018 – \$89.4 million) based on an inflation adjusted undiscounted total future liability of \$119.2 million (December 31, 2018 – \$117.8 million). These payments are expected to be made over the next 40 years, with the majority of costs to be incurred between 2022 and 2037. The inflation rate applied to the liability is 2% (December 31, 2018 – \$0.8 million) change in estimated future cash outflows for the six months ended June 30, 2019 is a result of a change in future estimated undiscounted abandonment costs and a change in the discount factor.

#### 10. Share capital:

At June 30, 2019, the Company was authorized to issue an unlimited number of common shares with the holders of common shares entitled to one vote per share.

# Restricted and performance award incentive plan:

The Company has a Restricted and Performance Award Incentive Plan ("RPAP") which authorizes the Board of Directors to grant restricted awards ("RAs") and performance awards ("PAs") to directors, officers, employees, consultants or other service providers of Crew and its affiliates.

Subject to terms and conditions of the RPAP, each RA and PA entitles the holder to an award value to be typically paid as to one-third on each of the first, second and third anniversaries of the date of grant. For the purpose of calculating share-based compensation, the fair value of each award is determined at the grant date using the closing price of the common shares. In the case of PAs, the award value is adjusted for a payout multiplier which can range from 0.0 to 2.0 and is dependent on the performance of the Company relative to pre-defined corporate performance measures for a particular period. On the vesting dates, the Company has the option of settling the award value in cash or common shares of the Company.

Subsequent to May 21, 2018, being the third anniversary from the date the Company last obtained approval from shareholders for the continued issuance of common shares from treasury under the RPAP, the Company is no longer eligible to issue common shares from treasury to settle the award value of any newly granted RAs and PAs. The Company remains eligible to settle the award value for any such grants either in cash or in common shares acquired by an independent trustee in the open market for such purposes. Common shares acquired in the open market are held in trust for the potential future settlement of award values and are netted out of share capital, including the cumulative purchase cost, until they are distributed for future settlements. For the six months ended June 30, 2019, the trustee purchased 4,208,000 common shares for a total cost of \$4.6 million and as at June 30, 2019, holds 4,182,000 common shares in trust.

Upon the vesting of 1,421,000 RAs and 2,011,000 PAs, when taking into account the earned multipliers for PAs, 4,484,000 common shares of the Company were issued from treasury and 26,000 common shares were released from trust in settlement of such awards for the six months ended June 30, 2019.

The number of RAs and PAs outstanding are as follows:

	Number of RAs	Number of PAs
Balance, January 1, 2019	3,437	4,495
Granted	1,825	2,050
Vested	(1,421)	(2,011)
Forfeited	(143)	(310)
Balance, June 30, 2019	3,698	4,224

Per share amounts:

Per share amounts have been calculated on the weighted average number of shares outstanding. The weighted average shares outstanding for the three month period ended June 30, 2019 was 152,721,000 (June 30, 2018 – 151,548,000) and for the six month period ended June 30, 2019, the weighted average number of shares outstanding was 152,208,000 (June 30, 2018 – 150,451,000).

In computing diluted earnings per share for the three month period ended June 30, 2019, 71,000 (June 30, 2018 – nil) shares were added to the weighted average common shares outstanding to account for the dilution of RAs and PAs, and for the six month period ended June 30, 2019, 389,000 (June 30, 2018 – nil) shares were added to the weighted average common shares for the dilution. For the three month period ended June 30, 2019, there were 4,757,000 (June 30, 2018 – 7,921,000) RAs and PAs that were not included in the diluted earnings per share calculation because they were anti-dilutive. For the six month period ended June 30, 2018 – 7,921,000 (June 30, 2018 – 7,921,000) RAs and PAs that were not included in the diluted earnings per share calculation because they were anti-dilutive.

#### 11. Revenue:

#### Petroleum and natural gas sales:

Crew sells its production pursuant to fixed or variable-price contracts. The transaction price for variable priced contracts is based on the commodity price, adjusted for quality, location or other factors, whereby each component of the pricing formula can be either fixed or variable, depending on the contract terms. Under the contracts, the Company is required to deliver a fixed or variable volume of crude oil, condensate, other natural gas liquids ("ngl") or natural gas to the customer. Revenue is recognized when a unit of production is delivered to the customer. The amount of revenue recognized is based on the agreed transaction price, whereby any variability in revenue relates specifically to the Company's efforts to transfer production, and therefore the resulting revenue is allocated to the production delivered in the period during which the variability occurs. As a result, none of the variable revenue is considered constrained.

Crude oil, condensate and ngl are sold under contracts of varying terms of up to one year. The majority of the Company's natural gas is sold on multi-year contracts. Revenues are typically collected on the 25th day of the month following production.

The following table summarizes the Company's petroleum and natural gas sales, all of which are revenue from contracts with customers:

	Three months ended	Three months ended		
	June 30, 2019	June 30, 2018	June 30, 2019	June 30, 2018
Light crude oil	\$ 936	\$ 1,796	\$ 2,176	\$ 3,735
Heavy crude oil	9,404	9,776	15,808	15,450
Natural gas liquids	1,398	3,989	3,372	7,992
Condensate	19,623	17,343	34,265	35,276
Natural gas	20,182	21,136	51,373	51,014
	\$ 51,543	\$ 54,040	\$ 106,994	\$ 113,467

#### Other revenue:

The following table summarizes the Company's other revenue:

	Three m	nonths	Three r	nonths	Six	months	Six ı	months
		ended		ended		ended		ended
	June 30	, 2019	June 3	0, 2018	June 3	0, 2019	June 3	0, 2018
Marketing revenue	\$	2,553	\$	1,519	\$	5,893	\$	2,198
Processing revenue		794		896		1,694		1,788
Other		-		-		-		1,000
	\$	3,347	\$	2,415	\$	7,587	\$	4,986

#### 12. Financing:

	Three months		Three	months	Six	months	Six	months
		ended		ended		ended		ended
	June 3	0, 2019	June 3	80, 2018	June	30, 2019	June 3	30, 2018
Interest expense	\$	5,663	\$	5,479	\$	11,405	\$	10,905
Accretion of deferred financing costs		246		259		491		518
Accretion of decommissioning obligations		494		488		973		979
	\$	6,403	\$	6,226	\$	12,869	\$	12,402

# 13. Commitments:

	Total	2019	2020	2021	2022	2023	Thereafter
Firm transportation agreements	\$ 261,219	\$ 25,846	\$ 54,752	\$ 31,677	\$ 31,069	\$ 27,067	\$ 90,808
Firm processing agreements	103,448	8,890	16,337	12,354	12,354	12,354	41,159
Total	\$ 364,667	\$ 34,736	\$ 71,089	\$ 44,031	\$ 43,423	\$ 39,421	\$131,967

Firm transportation agreements include commitments to third parties to transport condensate, ngl and natural gas from gas processing facilities in northeast British Columbia.

Firm processing agreements include commitments to process natural gas through the Greater Septimus complex gas processing facilities in northeast British Columbia.

# DIRECTORS & OFFICERS

# OFFICERS

Dale O. Shwed President and Chief Executive Officer

John G. Leach, CPA, CA Executive Vice President and Chief Financial Officer

James Taylor Chief Operating Officer

Jamie L. Bowman Senior Vice President, Marketing & Originations

Kurtis Fischer Vice President, Business Development

Paul Dever Vice President, Government & Stakeholder Relations

Kevin G. Evers Vice President, Geosciences

Mark Miller Vice President, Land & Negotiations

# BOARD OF DIRECTORS

John A. Brussa, Chairman Independent Director

Jeffery E. Errico, Lead Director Independent Director

Dennis L. Nerland Independent Director

Karen A. Nielsen Independent Director

Ryan A. Shay, CPA, CA Independent Director

Dale O. Shwed President, Crew Energy Inc.

David G. Smith Independent Director

**Corporate Secretary** 

Michael D. Sandrelli Partner, Burnet, Duckworth & Palmer LLP

# **ABBREVIATIONS**

bbl barrels bbl/d barrels per day bcf billion cubic feet boe barrels of oil equivalent (6 mcf: 1 bbl) bopd barrels of oil per day mboe thousand barrels of oil equivalent (6 mcf: 1 bbl) mmboe million barrels of oil equivalent (6 mcf: 1 bbl) mcf thousand cubic feet mcf/d thousand cubic feet per day mmcf million cubic feet mmcf/d million cubic feet per day ngl natural gas liquids

